



Communities, Regeneration and Environment Overview and Scrutiny Committee

Meeting information

Date and time of meeting: Tuesday, 1 August 2023 at 6.00 pm

Venue: Hollingworth - (Room 108AB), First Floor, Number One Riverside, Smith Street, Rochdale, OL16 1XU

Agenda items

1. **Apologies**

To receive any apologies for absence.

2. **Declarations of Interest**

Members are required to declare any disclosable pecuniary, personal or personal and prejudicial interests they may have and the nature of those interests relating to items on this agenda and/or indicate if S106 of the Local Government Finance Act 1992 applies to them.

3. **Urgent Items of Business**

To determine whether there are any additional items of business which, by reason of special circumstances, the Chair decides should be considered at the meeting as a matter of urgency.

4. **Minutes (Pages 3 - 8)**

To approve as a correct record the minutes of the meeting held on 23rd May 2023

To follow

5. **Items for Exclusion of Public and Press**

To determine any items on the agenda, if any, where the public are to be excluded from the meeting.

6. **Greater Manchester Combined Authority's Scrutiny Minutes**

To note the minutes of the Greater Manchester Combined Authority's Scrutiny Committees

6a. **Greater Manchester Combined Authority Police, Fire and Crime Panel Minutes
12th June 2023 (Pages 9 - 20)**

6b. **Greater Manchester Combined Authority Overview and Scrutiny Minutes 12th March 2023 (Pages 21 - 29)**

6c. **Greater Manchester Joint Health Scrutiny Committee Minutes 8th March 2023 (Pages 30 - 39)**

7. **Rochdale's Safer Communities Partnership (Pages 40 - 92)**

To consider a progress report of the Assistant Director of Information, Customers and Communities (Interim) on Rochdale's Safer Community Partnership, including domestic abuse and community safety in general

Report to follow

8. **Neighbourhoods Directorate Plans 2023-24: Quarter 1 Performance Update (Pages 93 - 110)**

To consider the Quarter one Performance Update – Neighbourhoods

9. **Economy Directorate Plans 2023-24: Quarter 1 Performance Update (Pages 111 - 138)**

To consider the Quarter one Performance Update – Economy

10. **Council Motions Tracking (Pages 139 - 148)**

For information and to determine any further required scrutiny to be included within the work programme.

11. **Key Decision Document (Pages 149 - 167)**

To consider key decisions notice outlining key decisions to be taken at future meetings of the Cabinet or of the Heywood, Middleton and Rochdale Locality Board

12. **Draft Work Programme 2023/24 (Pages 168 - 174)**

For information / discussion

Committee Members

Councillors Besford (Chair), Brown, Davidson, Hodgkinson, Mohammed, Nisa, Paolucci, Place, West, D. Williams and P. Williams

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Agenda Item 4

COMMUNITIES, REGENERATION AND ENVIRONMENT OVERVIEW AND SCRUTINY COMMITTEE

MINUTES OF MEETING Tuesday, 23 May 2023

PRESENT: Councillor Besford (Chair); Councillors Brown, Davidson, Hodgkinson, Mohammed, Paolucci, Place, West, D. Williams and P. Williams

OFFICERS: Donna Bowler (Assistant Director Neighbourhoods), Paul Moore (Assistant Director Economy), Levi Rickell (Rochdale Development Agency Director), Fabiola Fuschi (Senior Governance and Committee Officer)

1 **APOLOGIES**

Apologies for absence were received from Councillor A. Nisa.

2 **MINUTES**

The minutes of the meeting of 8th March 2023 would be submitted at the next meeting of the Committee.

3 **DECLARATIONS OF INTEREST**

There were no declarations of interest received.

4 **URGENT ITEMS OF BUSINESS**

There were no items of urgent business received.

5 **ITEMS FOR EXCLUSION OF PUBLIC AND PRESS**

There were no items for exclusion of press and public.

6 **NEIGHBOURHOODS DIRECTORATE PLANS 2022-23: QUARTER 4 PERFORMANCE UPDATE**

The Committee considered a progress report of the Data Innovation and Intelligence Manager which provided an update on the Neighbourhoods Directorate's performance to date.

The Assistant Director of Neighbourhoods presented the report and informed of the actions that had been completed and of those being progressed.

The Committee sought and received clarification on the DEFRA's consultation concerning changes to food and waste recycling as these would have an impact on the Council's plan to promote recycling initiatives to minimise waste and increase recycling rate.

Members also enquired about ground maintenance and street cleaning and how these were affected by resources being deployed to the "In Bloom" initiatives; the Assistant Director noted that resources were limited and the team was working very hard to meet the agreed priorities.

The Committee also asked questions on the development of the business plan for the Town Hall and the feasibility study for Rochdale's town centre.

The Committee agreed that there were some themes that they wanted to prioritise for this year's work programme, for example: the Community Safety Plan, the Housing Allocation Policy, Accelerated Housing Programme, Environmental Management Service and the delivery of the Cultural Compact.

Resolved:

1. That the progress report be noted;
2. That it be noted that there are some areas of work that the Committee intend to review during 2023/24:
 - a. Community Safety Plan,
 - b. Housing Allocation Policy,
 - c. Accelerated Housing Programme,
 - d. Environmental Management Service
 - e. Delivery of the Cultural Compact

7 ECONOMY DIRECTORATE PLANS 2022-23: QUARTER 4 PERFORMANCE UPDATE

The Committee considered a progress report of the Data Innovation and Intelligence Manager which provided an update on the Economy Directorate's performance to date.

The Assistant Director Economy and the Rochdale Development Agency Director presented the report and informed of the actions that had been completed and of those being progressed.

The Committee sought and received clarification on matters such as high value and aspirational housing; officers informed that work had been already completed to identify sites for family homes. Some were small sites, others were larger to deliver a variety of homes, including affordable family homes. New sites were emerging in the Middleton Masterplan. To some Members' objections about new housing in already intensively developed areas, Officers responded that the town centre was considered a primary location to build new residential properties.

Members raised queries with regards to the A2868 East Middleton scheme, following the building fire, and its completion in 2024 and the number of empty units in town centres across the Borough. Officers informed that a project was ongoing to compare quotes and to use an existing budget to address the matter concerning the A2868.

The Committee agreed that another issue to examine as part of its work programme for 2023/24 would be empty commercial units in the town centres across the Borough.

To questions concerning why Rochdale Development Agency was not part of the Council, Officers responded that the current set up allowed direct engagement with funders and operating with greater flexibility.

In regards to “Creating Vibrant Town Centres”, Members asked about plans for the Mecca Bingo site and requested an update on Rochdale’s market. Officers responded that the Mecca Bingo site was part of the Station Master Plan and that they would welcome traders’ proposals, subject to their compatibility with the Council’s requisites.

The Chair congratulated Officers on the progress against targets. A conversation followed on the plans to roll out the Rail Corridor Programme.

Resolved:

1. That the report be noted;
2. That a review of empty commercial units in the town centres be added to the work programme of this Committee for 2023/24.

**8 WORK PROGRAMME PLANNING 2023/2024
AS BELOW**

9 TERMS OF REFERENCE OF THE COMMUNITIES, REGENERATION AND ENVIRONMENT OVERVIEW AND SCRUTINY COMMITTEE

The Committee considered its terms of reference (ToR) and received a presentation of the Senior Governance and Committee Officer on the role and functions of Overview and Scrutiny in relation to the wider Council’s governance arrangements.

The Chair requested to ensure that the Committee’s ToR referred to the Climate Emergency Study Group; the Committee noted that Your Trust’s performance were being scrutinised quarterly by the Health, Schools and Care Overview and Scrutiny Committee and, in order to avoid duplication, agreed that Your Trust would not be expected to report to the Communities, Regeneration and Environment Overview and Scrutiny Committee.

Resolved:

1. That the terms of reference (ToR) of the Communities, Regeneration and Environment Overview and Scrutiny Committee be noted;
2. That the ToR include reference to the Climate Emergency Study Group;
3. That it be noted that Your Trust reported quarterly to the Health, Schools and Care Overview and Scrutiny Committee;
4. That it be agreed that Your Trust would not be expected to report to the Communities, Regeneration and Environment Overview and Scrutiny Committee.

10 DRAFT WORK PROGRAMME 2023/2024

The Committee gave consideration to the Neighbourhoods and Economy Directorate Plans for 2023/24. A conversation between Members and Senior Officers took place to agree items for review to be added to the Committee’s work programme for 2023/24.

The following issues were agreed for review:

1st August 2023

Item	Purpose
Directorate Plans Performance Report Quarter One 2023/24	
Rochdale's Safer Communities Partnership – including domestic abuse and community safety in general.	To receive an update on the partnership, its remit, policies and strategies, current data and its analysis against statistical neighbours. Accountability process and OS function in relation to community safety and crime prevention – Police and Justice Act 2006
Council's Motion Tracker	
GMCA scrutiny minutes	
Rochdale Council's Key decision document	
CRE Work Programme 2023/24	

12th Sep 2023

Rochdale Town Hall reopening	Progress report on reopening, short and long term business plan, financial sustainability and impact on town centre
Council's electric vehicle (EV) charging infrastructure strategy	
Places for Everyone Main Modifications	Consultation
Council's Motion Tracker	
GMCA scrutiny minutes	
Rochdale Council's Key decision document	
CRE Work Programme 2023/24	

21st Nov 2023

Directorate Plans Performance Report Quarter Two 2023/24	
RBH – chair and chief exc to be invited to review progress and transformation plans with RBH - if the	Detailing progression with the improvement plans and operational effectiveness in light of the Coroner's

chief exc is in post.	findings and issues raised by Members of the Committee (5th Dec 2023)
Council's Motion Tracker	
GMCA scrutiny minutes	
Rochdale Council's Key decision document	
CRE Work Programme 2023/24	

30th Jan 2024

Directorate Plans Performance Report Quarter Three 2023/24	
UK Share Prosperity Fund	Progress report performance against targets
Housing Task and Finish Group Report	Report of the Housing Task and Finish Group on data analysis and findings and for Committee to agree recommendations to Cabinet / Council
Council's Motion Tracker	
GMCA scrutiny minutes	
Rochdale Council's Key decision document	
CRE Work Programme 2023/24	

5th Mar 2024

Growth Company Annual Update	
Your Trust – Annual Update	Focus on culture, events communities and community engagement (input from Place Team)
Highways – Annual Update	
Environmental Management Annual Update	
Council's Motion Tracker	
GMCA scrutiny minutes	
Rochdale Council's Key decision document	
CRE Work Programme 2023/24	

Items to be scheduled subject to the Committee's agreement/prioritisation considerations:

- Vacant commercial units in Rochdale

The Committee also agreed to undertake the following Task and Finish Groups: Housing Task and Finish Group and the Climate Emergency Sub-Group.

Resolved:

1. That the Neighbourhoods and Economy Directorate Plans for 2023/24 be noted;
2. That the draft work programme 2023/24 be agreed as outlined above;
3. It be noted that the work programme remains a working document as it would need to accommodate items which the Committee might need to review urgently and as priorities.

Agenda Item 6a

GREATER MANCHESTER POLICE, FIRE AND CRIME PANEL

MINUTES OF A MEETING HELD ON 12 JUNE 2023 IN THE GMCA BOARDROOM, GMCA OFFICES, 56 OXFORD STREET, MANCHESTER

PRESENT:

Councillor Janet Emsley	Rochdale Council (Chair)
Councillor Dane Anderton	Wigan Council (Vice-Chair)
Councillor Dave Arnott	Oldham Council
Councillor Rosemary Barratt	Stockport Council
Councillor Barbara Bentham	Salford Council
Councillor Vimal Choksi	Tameside Council
Councillor Amy Cowen	Bolton Council
Councillor Chris Goodwin	Oldham Council
Councillor Tom Morrison	Stockport Council
Councillor Rose Thompson	Trafford Council
Majid Hussain	Independent Member

Also in attendance:

Kate Green	GM Deputy Mayor
Baroness Beverley Hughes	GM Assistant Deputy Mayor

Officers Present:

Ian Cosh	Chief Resources Officer, GMP
Neil Evans	Director of Police, Fire & Crime, GMCA
Chief Supt. Richard McNamara	GMP
AFCO Carlos Meakin	GMFRS
Deputy CFO Ben Norman	GMFRS
Tracey Read	Head of Finance, GMCA
Rachel Rosewell	Deputy Treasurer, GMCA
Jeanette Staley	Advisor to Panel & Head of Community Safety, Resilience & Neighbourhoods, Salford CC
Lee Teasdale	Senior Governance & Scrutiny Officer, Governance and Scrutiny, GMCA
Gwynne Williams	Deputy Monitoring Officer, GMCA
DCC Terry Woods	GMP

Jeanette Staley, Advisor to the Panel, detailed the appointments to be made for the new municipal year.

RESOLVED/-

1. That it be noted that the following members have been appointed to the GM Police Fire and Crime Panel by the constituent councils for the municipal year 2023/24

District	Member	Substitute
Bolton	Rabiya Jiva (Lab)	Safwaan Patel (Lab)
Bury	Richard Gold (Lab)	Ummrana Farooq (Lab)
Manchester	Luthfur Rahman (Lab)	To be advised
Oldham	Chris Goodwin (Lab)	Josh Charters (Lab)
Rochdale	Janet Emsley (Lab)	Shaun O'Neill (Lab)
Salford	David Lancaster (Lab)	To be advised
Stockport	Tom Morrison (Lib Dem)	Frankie Singleton (Lib Dem)
Tameside	Vimal Choksi (Lab)	Barrie Holland (Lab)
Trafford	Rose Thompson (Lab)	Simon Thomas (Lab)
Wigan	Dane Anderton (Lab)	Paula Wakefield (Lab)

2. To note that the following Independent Members have previously been co-opted by the GM Police Fire and Crime Panel:

Majid Hussain

Angela Lawrence

3. To appoint five co-opted local authority members to achieve the Balanced Appointment Objective. Nominations have been received as follows:
 - a. To Be Confirmed (Labour)
 - b. Cllr Barbara Bentham (Salford) (Labour)
 - c. Cllr Rosemary Barratt (Stockport) (Labour)

- d. Cllr Dave Arnott (Oldham) (Conservative)
- e. Cllr Amy Cowen (Bolton) (Conservative)

PFCP/22/23 APPOINTMENT OF CHAIR AND VICE-CHAIR

Nominations were requested for the role of Panel Chair for 2023/24 – a nomination was received for Councillor Janet Emsley, which was seconded and subsequently unanimously agreed.

Councillor Emsley took the Chair and requested nominations for the role of Vice-Chair for 2023/24. A nomination was received for Councillor Dane Anderton, which was seconded and subsequently unanimously agreed.

RESOLVED/-

- 1. That Councillor Janet Emsley (Rochdale) be appointed as Chair of the Police, Fire and Crime Panel for the municipal year 2023/2024.
- 2. That Councillor Dane Anderton (Wigan) be appointed as Vice-Chair of the Police, Fire and Crime Panel for the municipal year 2023/2024.

PFCP/23/23 RULES OF PROCEDURE

Gwynne Williams (Deputy Monitoring Officer, GMCA) presented the Rules of Procedure for 2023/24 to the Panel.

RESOLVED/-

- 1. That the Rules of Procedure be noted.

PFCP/24/23 ANNUAL COMPLAINTS REPORT

Jeanette Staley (Advisor to the Panel) introduced a report providing Panel Members with a summary of complaints recorded in respect of police and crime matters between 1st April 2022 and 31st March 2023.

During the last financial year, a total of four complaints had been received. Two of these had concerned Greater Manchester Police, and so were outside the remit of the Panels Complaints Procedure – the complainants were advised accordingly about the correct way to submit these.

One of the complaints had been in relation to an independent review of Greater Manchester Police. Again, this was not within the scope of the Panels Complaints Procedure and appropriate advice was provided.

The final complaint received did meet the criteria for review by the Lead Chief Executive for Police, Fire & Crime, and had been assessed with a draft response currently awaiting sign off. The outcome of this complaint could be provided in next year's report or be brought to a meeting of the Panel.

Comments and Questions

Members requested that the outcome of the complaint be brought to the Panel as soon as available.

RESOLVED/-

1. That the information contained within the report be noted.
2. That the complaint currently under review by the Lead Chief Executive for Police, Fire & Crime be brought to before the Panel once the outcome is available.

PFCP/25/23 APOLOGIES

Apologies for absence were submitted on behalf of Councillor David Lancaster (Salford), Councillor Rabiya Jiva (Bolton), Councillor Luthfur Rahman (Manchester), Councillor Richard Gold (Bury) and Sandra Stewart (Tameside).

The Chair formally welcomed the new members to the Panel, and thanked outgoing Members Councillor Kevin Anderson (Wigan), Councillor Russell Bernstein (Bury), Councillor Dylan Butt (Trafford), Councillor Mudasir Dean (Bolton) and particular thanks to the outgoing Vice-Chair Councillor Steve Williams (Oldham).

PFCP/26/23 DECLARATIONS OF INTEREST

No declarations were received.

PFCP 27/23 MINUTES OF THE MEETING OF 23 MARCH 2023

Members were asked to consider the minutes of the meeting that had taken place on 23rd March 2023.

RESOLVED/-

1. That the minutes of the meeting held on 23 March 2023 be agreed as a true and correct record.

PFCP 28/23 GMP STOP AND SEARCH

DCC Terry Woods was invited to present a report to Members on GMP's current performance relating to volumes of stop and search, including positive outcomes and work underway to understand and address ethnicity disproportionality.

Key headlines were highlighted. The first of these was that GMP was now seeing significant increases in the number of stop and searches being undertaken, however this was coming from a very low base and so only brought the force up to an average standing for a metropolitan force, so there was still more to do in this space.

Outcomes had been maintained which was a real positive. This meant that the searches were finding illegal items on those searched at the same sort of rate as previously, meaning that the searches were well targeted and not just a case of 'a numbers game'. Complaints as a proportion had decreased, and finally there was still disproportionality in

terms of those stop and searched, however the numbers were considerably better than the national average and there had been decreases seen, so it was going in the right direction.

An update was also provided in terms of the governance, scrutiny and 'reality checking' actions around stop and search to ensure that these improvements continue.

Reference was made to 'Section 60' search powers. It was felt that GMP had underused this previously and had been utilised several times in recent months to provide extra reassurance to communities after violent events. An example of the successful use of Section 60 at the Parklife Festival was highlighted.

Comments and Questions

Members welcomed the news that disproportionality as a percentage of searches was reducing and asked how this would be pushed further; how complaints figures looked against those of comparator authorities, and the demographics of those submitting the complaints; and if disproportionality was taken into account in the use of Section 60 powers. It was advised that the next update report to the Panel could include provide further detail on all of the above points.

Members asked if the age profiles of those being stop and searched was captured. It was advised that this could also be included in the next report, but as a general picture, as would be expected, the age profile skewed heavily towards those under 30 – and from June 2022 to May 2023, out of circa 34,000 stop and searches undertaken, 18 were under 9 years old, 4340 were 10 to 15 years old, 3649 were 16-17 years old. It was known that stop and search was a key issue for young people in the region and work had been taking place through community panels to devise a 'know your rights' guide. It was vital to foster a respectful relationship between young people and the police which needed to work both ways.

Members referenced community scrutiny panels being set up to consider stop and search issues. How many of these were in place and where would they be located geographically? It was advised that this information would be fed back to the Panel.

A discussion took place following highlighting of the recent trend towards using dogs as weapons. GMP was actively looking at this issue, with a number of tragic incidents having

taken place in the region and the wider country in recent weeks – it was felt that this needed further debate, GMP had inquired with the Police National Lead for Dangerous Dogs to ask whether a national review would be implemented into the ownership of Bully XL dogs, with a response being awaited. Members stated that they would welcome a report on this at a later date.

Members asked how directly comparable figures on disproportionality were to other authorities. It was confirmed that all authorities were using the same methods and datasets and so could be directly compared.

Members stated that they would welcome a session offered at GMP headquarters on how data was received and used.

RESOLVED/-

1. That the contents of the report be noted.
2. That future update reports also include further information pertaining to levels of complaints in relation to comparator authorities; demographics of those submitting complaints; disproportionality in relation to the use of Section 60 powers; and further age group data.
3. That further detail on Community Scrutiny Panels for Stop and Search be fed back to the Panel.
4. That further information on a potential national review of Bully XL ownership be fed back to the Panel when available.

PFCP/29/23 GMP FORCE CONTACT, CRIME AND OPERATIONS BRANCH PERFORMANCE UPDATE

Chief Supt. Richard McNamara provided a call handling performance update to the Panel, highlighting the considerable progress made across key measures and providing context on the comprehensive measures implemented to address the performance issues identified and the continued upwards trajectory of Force performance improvement.

As of the time of the meeting, GMP was now the top authority in the country in terms of 999 call answer time. Another key area for improvement had been call abandonment rates, which at the worst point in 2021 had stood at 11% and recently had now been as low as 0.2%.

The significant investment placed into the contact centre was now seeing strong results coming through against all the nationally set parameters. Performance had risen to such an extent that the Home Office College of Policing had attended GMP Force Headquarters for a masterclass, in its position now as an exemplar of good practice.

Comments and Questions

The Deputy Mayor emphasised what a good news story this was for the region's residents and put on the record her thanks to officers for the huge strides seen in performance and the level of work that went into addressing this. There was scope now with the technology to hand to understand how best use could be made of other channels to allow more interaction with GMP in the digital realm.

Members stated that they would welcome a visit to the central control centre to see it first-hand now, as the last Panel visit had been pre-pandemic.

A query was raised around repeat callers with mental health issues, particularly in the light of the Metropolitan Police's recent announcement about reduced response to mental health calls. It was advised that GMP would always help people, but the service nationally and locally had found that a lot of work was being done by the police that should fall under the workload of other agencies. Therefore, over the next 12 months the 'right care right person' approach would be further developed to ensure that the most appropriate response to each individual call was provided.

RESOLVED/-

1. That the Panel notes the contents of the report.

Ian Cosh was invited to provide an update on the work underway in GMP to improve long term sustainability and reduce business-related carbon emissions.

GMP fully understood the need to meet the challenges posed by climate change and was expanding the team dedicated to this area to better address this scenario. There were issues around cost, particularly in terms of the vehicle fleet – this was a problem nationally and conversations had been taking place about the impact across the 43 forces and how adequate funding could be made available to best meet these challenges.

GMP was now using a 100% renewable energy source; success was had with the use of 700 solar panels across the force estate; the waste contract was currently out to tender with requirements around better waste segregation. Fleet remained the biggest challenge, but there was now some real investment being made available to 'green' the fleet with a number of hybrid vehicles now being introduced. Investment was also being made into telematic products to ensure better driving in terms of emissions and reduced use of fuel.

Comments and Questions

Members accepted that it would be difficult for the force to move towards an all-electric fleet. So sought confirmation around plans to introduce enough emission free vehicles to achieve carbon neutrality. GMP officers confirmed this, it was vital to find the right balance between operational effectiveness and meeting the carbon challenges.

RESOLVED/-

1. That the report be noted.

Rachel Rosewell (Deputy Treasurer, GMCA) introduced a report informing the Panel of the Greater Manchester Police Fund Revenue and Capital provisional outturn position for

2022/23. A positive position was shown with a break even achieved for GMP and for the office of the Deputy Mayor. £6.8m of reserves had been used, which brought the reserve position to £99.1m, in March it was expected that £20m of reserves might need to be used, so this was a welcome development.

Comments and Questions

Members raised a query around the earmarked GMP reserves of £44.7m, it was noted that £3.5m of this was earmarked to allow for flexibility – but was the remainder for? It was advised that some was being reserved for significant insurance claims, some monies were for continued addressing of transformation from the special measures position – a more detailed split could be provided outside the meeting.

Members noted the in-year underspend saving of £3m - was this a one-off saving or one that would now be built in year on year? It was confirmed that it was a one-off, and that the underspend had been built into the following year's budget and so would not appear next year.

RESOLVED/-

1. That the Panel notes the report.
2. That further detail on the split of the earmarked £44.7m GMP reserves be made available to Panel members.

PFCP/32/23 2022/23 PROVISIONAL REVENUE AND CAPITAL OUTTURN POSITION FOR THE GREATER MANCHESTER FIRE AND RESCUE SERVICE

Rachel Rosewell (Deputy Treasurer, GMCA) introduced a report informing the Panel of the 2022/23 provisional financial position of Greater Manchester Fire and Rescue Service at the end of March 2023 (Outturn). The overall position was a break-even position, however there had been in-year variances, mainly down to the increased costs associated with the new pay award.

RESOLVED/-

1. That the Panel notes the report.

PFCP/33/23 GMFRS STRATEGY UPDATE – YEAR ONE PROGRESS AGAINST DELIVERY

AFCO Carlos Meakin (GMFRS) introduced a report updating members on the progress made over the first year against the strategies aligned to the priorities within the Mayoral Fire Plan 2021-25.

Reference was made to the prevention strategy, which promoted fire safety, particularly targeting those most at risk. There were 21 commitments covering a number of thematic areas and items of note in meeting these commitments included the adoption of an online home fire safety check tool which provided an effective way of triaging the public; a Water Summit was also held resulting in the creation of a Greater Manchester Water Safety Partnership; education packages were also reviewed and improved – including the adoption of VR headsets to take out into community settings.

In terms of the protection strategy – extensive engagement had taken place with different partners to hold days of action; a number of fire investigation qualifications had been completed and an app to expedite the process had been developed.

In terms of the response strategy – every fire engine had been appropriately equipped and every fire watch trained in responding to a terrorist incident, this was the biggest undertaken during the year and a vital development. Further wildfire and flooding training capabilities had been developed.

A maturity assessment had been undertaken to help GMFRS understand where it stood on place-based working. The outcomes of this would inform this over the coming years.

Comments and Questions

Reference was made to a consultation process now underway on the 41 GM fire stations and how they were crewed. Councillors and the public were encouraged to engage with

this process through the online portal. It was asked if the Panel would have sight of the final results of the process, it was advised that a report could be brought to the September meeting of the Panel detailing the consultation feedback.

Members requested that another session be made available at the GMFRS Bury Training Centre.

RESOLVED/-

1. That the Panel notes the report.
2. That a report detailing the outcomes of the current GMFRS consultation process be brought to the September meeting of the Panel.
3. That GMFRS officers arrange for Panel members to attend an away day at the Bury Fire Training Centre.

PFCP/34/23 GMFRS EFFICIENCY AND PRODUCTIVITY PLAN 2023/24

AFCO Carlos Meakin introduced a report providing details of GMFRS progress in meeting national productivity and efficiency targets for the 2021/22-2024/25 Spending Review period, and the National Fire Chiefs Council (NFCC) / Local Government Association (LGA) proposals for fire and rescue services to secure 2% non-pay efficiencies and a 3% productivity increase in the same period.

The attached plan outlined the work that would be undertaken to streamline processes, optimise resources and improve productivity through the use of new technologies and investment in the workforce.

RESOLVED/-

1. That the Panel notes the report.

Agenda Item 6b

**MINUTES OF THE MEETING OF THE
GMCA OVERVIEW & SCRUTINY COMMITTEE HELD ON 22 MARCH 2023 AT
THE GMCA OFFICES, TOOTAL BUILDINGS, OXFORD STREET, MANCHESTER**

PRESENT:

Bolton	John Walsh (Chair)
Bolton	Champak Mistry
Bolton	Hamid Khurram
Bury	Nathan Boroda
Bury	Mary Whitby
Oldham	Colin McLaren
Oldham	Umar Nasheen
Oldham	Sam Al Hamdani
Rochdale	Ashley Dearnley
Rochdale	Tom Besford
Salford	John Mullen
Stockport	Elise Wilson
Trafford	Jill Axford
Trafford	Barry Brotherton

OFFICERS IN ATTENDANCE:

GMCA	Eamonn Boylan
GMCA	Steve Wilson
GMCA	Nicola Ward
GMCA	Ninoshka Martins

O&SC 79/23

APOLOGIES

Apologies for absence were received from Councillors Greg Stanton, Mandie Shilton Godwin, John Leech, Mike Hurleston, Joanne Marshall and Naila Sharif.

O&SC 80/23

CHAIRS ANNOUNCEMENTS AND URGENT BUSINESS

The Chair advised members that feedback and recommendations from the Committee's previous discussions on the GM Trailblazer Devolution Deal had been submitted to GM Leaders ahead of their final conversations with Government.

O&SC 81/23

DECLARATIONS OF INTEREST

No declarations were received in relation to any item on the agenda.

O&SC 82/23

**THE MINUTES OF THE MEETING HELD ON 8 MARCH
2023**

RESOLVED /-

That the minutes of the meeting held on 8 March 2023 be approved as a correct record.

**UPDATE ON THE GREATER MANCHESTER TRAILBLAZER DEVOLUTION
DEAL**

The Chief Executive thanked members for their input and reported that the devolution deal had now been signed. The key features of the deal remained unchanged including the commitment by Government for a single settlement from the next spending review which would also include funding for local growth & place, transport, housing & regeneration, adult skills and retrofit net zero expenditure.

Alongside that, the deal also included the following elements:

- greater control over post-16 technical education, setting GM firmly on the path to become the UK's first technical education city-region.
- new levers and responsibilities to achieve fully integrated public transport, including rail, through the Bee Network by 2030.

- new responsibilities over housing that will allow GM to crack down on rogue landlords and control over £150m brownfield funding.
- a single block grant that will allow gm to go further and faster in growing our economy, reducing inequalities, and providing opportunities for all.
- collaboration on a range of net zero, nature recovery and climate change adaptation measures, with some net zero spending decisions to be made locally.
- strengthened accountability arrangements.

Members noted the positive step forward and thanked officers for their work in delivering this piece of work.

In discussing the accountability arrangements, the timely review of scrutiny was noted. In return for more responsibilities, Greater Manchester's existing scrutiny committees would see the development of an enhanced and active role in defining the outcomes that would be delivered.

In response to a member's query on as to whether there would be an oyster card facility for payment on the transport network. Members were advised that the intention was for a wider roll out of contactless payment on the network similar to London with plans to start contactless payment through the introduction of franchising later this year.

In response to a member's query regarding the position of Northern Powerhouse Rail and HS2 in relation to the deal, it was reported that the deal referenced the partnership which was fundamentally around the integration of the suburban network and that GM would continue to push for the delivery of Northern powerhouse Rail. In relation to HS2, it was reported that the indication from government was that it remained committed to delivering HS2 to Manchester therefore work was underway looking at the delivery of HS2 in respect of the physical impact, particularly on Manchester city centre, and the delivery of the Airport station, which was seen as critical to GM's economy but also to the wider North.

RESOLVED /-

1. That the update in relation to the GM Trailblazer Devolution Deal be noted.
2. That it be noted that there is a clear role for the Overview & Scrutiny Committee in contributing to the conversations regarding the potential outcomes for the single settlement.
3. That the minutes of the meeting held on 8 March 2023 be approved as a correct record.

O&SC 83/23

RETAINED BUSINESS RATES PILOT UPDATE

Cllr David Molyneux, GM Portfolio Holder for Resources and Steve Wilson, GMCA Treasurer introduced the report that provided an update on the position in respect of the 100% retained business rate pilot; including the current GM business rates funded schemes, the latest forecasts for 2022/23 and 2023/24 income and sought support for proposed 2023/24 schemes funded from the income expected to be received in 2022/23.

In discussing the schemes proposed for 2023/24, it was noted specifically that the scheme focused on developing the Night-Time Economy would provide a platform to re-build the economy whilst developing a skills pathways and career development opportunities within the sector.

In response to a member's query regarding the fluctuating forecast benefit of the pilot for 2022/23, it was clarified that these were projected figures at this stage and no commitments would be made until 2024/25. It was noted that these figures were based on a 100% growth benefit and would be influenced by economic conditions. One of the benefits of a 10-year extension would be that the variances and that volatility described between different authorities would even out allowing for a consistent and steady growth in the amount retained by GM.

In discussing the arrangement that would likely be put in place through the trailblazer, officers advised that the arrangement would need to reflect the unique arrangements agreed with GM at the start of the pilot in relation to any future reset of the baseline by which growth is assessed against. It was added that national resets were always part of the plan for the pilot, although none have happened since the introduction of the scheme, and this is likely to continue to be the case for any new deal. However, the “partial reset” mechanism agreed with GM and as set out in the original Memorandum of Understanding (MoU) would allow GM authorities to retain part of the achieved growth and maintain the growth incentive principle which is fundamental to the rates retention system.

In response to a member’s query whether the Growth and Investment Zones would be subject to a national re-set, it was clarified that the Growth and Investment Zones there were exempt from that re-set, and that there was a partial exemption in Greater Manchester for local investments. Therefore, it was seen essential to link the incentive to the levers to allow GM to retain maximum benefit of local investment.

In conclusion, members thanked officers for their work in developing this piece of work and requested that a future item be added as to the work programme to ensure that the current 25/75% split between Greater Manchester and Local Authorities remained effective and in line with agreed principles.

RESOLVED /-

1. That the Overview and Scrutiny Committee endorse the following recommendations to the GMCA:
 - a) Note the forecast, as at the end of quarter 3, for 2022/23 business rates income including the 75:25 split between districts and GM investment.
 - b) Note the planned income for 2023/24.
 - c) Approve the proposed 2023/24 GM use of the 2022/23 business rates income (set at 25% of total benefit).

- d) Approve the proposal to bring back any further in-year commitments should the year end income exceed that forecast at quarter 3.
 - e) Note the position in respect of the devolution trailblazer deal for Greater Manchester.
2. That the Business Rates retention scheme be included in the Committees work programme for the forthcoming municipal year, specifically to ensure the effectiveness of current operation.

O&SC 84/23

**GREATER MANCHESTER STRATEGY: PROGRESS
REPORT SPRING 2023**

Simon Nokes, Executive Director, GMCA introduced the report and provided an overview of the progress made at 12 months into delivery of the Greater Manchester Strategy, noting the updating of the performance dashboards which underpin the GMS performance framework.

The report focused on key strategic opportunities presented to Greater Manchester, raising visibility of how whole system responses, and applying GMS ways of working could support maximisation of opportunities.

It was noted that energy efficient homes were important to achieving the environmental ambitions for GM and therefore a member sought to understand what was being done at a GM level to support the delivery of GM's environmental ambitions. Officers advised of the work that was being done at a GM level to develop the existing housing stock. Further to that a task and finish group had been set up under the Green City Region Partnership to identify challenges and suitable intervention as part of the 5-year environmental plan. It was also reported that as part of the devolution deal further funding and powers had been secured to support GM authorities to tackle poor quality private rented sector properties.

It was noted that GM's objective to be carbon neutral by 2038 was still considered achievable, however the pathway towards that, was reported to likely exceed the

carbon budget, by a considerable margin unless decarbonisation would be accelerated. In support of achieving carbon neutral targets and to understand the impact of decisions, the GMCA had launched an assessment tool that would assist in the scrutiny process and in the development of policies and interventions in order to drive significant progress in support of attaining the wider GMS ambitions.

In response to a member's query regarding the alignment of the Integrated Care Partnership to the GMS, it was highlighted that this allowed for a whole system approach which would create a better opportunity to improve the health and wellbeing of GM residents whilst minimising environmental impacts through the delivery of sustainable healthcare.

Concerns were raised around the digitalisation of the UK's telephone network and the impact on older residents. In acknowledging the concerns raised, officers advised that the old copper network was coming to the end of its life and therefore plans were underway to switch off the network by the end of 2025 as such landline would instead work via a broadband connection and therefore officers noted that there was a need to ensure that residents were made aware of these upcoming changes.

Members thanked officers for the report and welcomed the opportunity to explore the key themes highlighted within the report and to receive a detailed delivery programme.

RESOLVED /-

1. That the report and the progress made since the launch of the strategy, including the current strategic opportunities presented to Greater Manchester, and how these could be used to maximise the potential to achieve the GMS ambitions be noted.
2. That it be noted that insufficient detail of programme delivery had been gathered to assess specific impacts arising from delivery in support of GMS ambition.

3. That it be noted that the assessment completed took an overview approach, considering the strategic intent of the GMS and forming a view from the overall approaches, understanding and intent.
4. That it be noted that the Committee would welcome the opportunity to explore the key themes highlighted within the report and to receive a detailed delivery programme.

O&SC 85/23 GMCA OVERVIEW & SCRUTINY COMMITTEE TASK AND FINISH REVIEW - AN INVESTIGATION INTO THE WIDER DETERMINANTS OF EFFECTIVE INTEGRATED WATER MANAGEMENT IN GREATER MANCHESTER.

Councillor Mandie Shilton-Godwin, Chair of the Task and Finish Group, introduced the report and provided an overview of the findings of the GMCA Overview and Scrutiny Task & Finish Review into the wider determinants of effective integrated water management in Greater Manchester.

Members welcomed the report and were supportive of the recommendations as outlined within the report. There was broad agreement from members around the need for an integrated water management approach to mitigating future flood risk in GM.

The importance of ensuring adequate planning policies were in place was highlighted. It was felt that that integrated water management should be predominant consideration for all new planning developments.

A member highlighted that certain green belt sites earmarked for development under Places for Everyone were subject to flood risk and noted that current drainage system was not suitable to accommodate these additional new developments. Therefore, the need to manage surface water sustainably and incorporating planning requirements

to design solutions into new developments was seen as essential in reducing flood risk.

In response to a member's query on as to whether the funding being received through the Trailblazer Deal would see a reduction in houses being built on greenbelt sites, it was stated that the specification of the funding allowed for the sole delivery of existing brownfield sites and not the creation of new sites and therefore would not meet the housing targets for GM.

In conclusion, the Chair thanked all those that were involved in the development of the report and recognised the importance of bringing the issues to the attention of political leads to ensure that adequate support would be provided to Local Authorities.

RESOLVED /-

1. That the report and its contents be noted.
2. That the recommendations within the report for consideration by the GMCA be noted.

Agenda Item 6c

**MINUTES OF THE MEETING OF THE GREATER MANCHESTER
JOINT HEALTH SCRUTINY COMMITTEE HELD ON 8 MARCH 2023,
GMCA, BOARDROOM, 56 OXFORD STREET, MANCHESTER M1 6EU**

PRESENT:

Councillor David Sedgwick	Stockport Council (in the Chair)
Councillor Jaqueline Radcliffe	Bolton Council
Councillor Elizabeth Fitzgerald	Bury Council
Councillor Patricia Dale	Rochdale Council
Councillor Ifran Sayed	Salford City Council
Councillor Naila Sharif	Tameside Council

OTHERS PRESENT:

City Mayor Paul Dennett	GMCA Deputy Mayor and Portfolio Lead for Homelessness, Healthy Lives and Quality Care and Chair of the Integrated Care Partnership (ICP)
Warren Heppolette	Chief Officer for Strategy & Innovation, NHS Greater Manchester Integrated Care
Sandeep Ranote	Medical Executive Lead – Mental Health, NHS Greater Manchester Integrated Care
Xanthe Townend	Greater Manchester Programme Director for Mental Health, NHS Greater Manchester Integrated Care
Janet Wilkinson	Chief People Officer, NHS Greater Manchester Integrated Care
Vicky Sharrock	Greater Manchester Programme Director for Elective Care, NHS Greater Manchester Integrated Care
Nicola Ward	Statutory Scrutiny Officer
Jenny Hollamby	Senior Governance & Scrutiny Officer

JHSC/33/23

APOLOGIES

Apologies were received and noted from Councillor Andrea Taylor-Burke, Bolton Council, Councillor Linda Grooby, Derbyshire County Council, Councillors Sandra Collins and Bev Craig, Manchester City Council, Councillors Sophie Taylor and Barry Winstanley, Trafford Council, Councillor Margaret Morris, Salford Council, Councillor John O'Brien, Wigan Council and Mary Fleming, Chief Operating Officer Wrightington, Wigan, and Leigh NHS Foundation Trust.

JHSC/34/23

DECLARATIONS OF INTEREST

RESOLVED/-

No declarations of interest were received.

JHSC/35/23

**MINUTES OF THE MEETING HELD ON WEDNESDAY
18 JANUARY 2023**

RESOLVED/-

That the minutes of the meeting held on 18 January 2023 be approved as a correct record subject to deficit being replaced with forecasted deficit in the early stages of the planning process in minute number JHSC/29/23 Developing the Greater Manchester Integrated Care Partnership (ICP) Strategy: Update.

JHSC/36/23

**GREATER MANCHESTER INTEGRATED CARE STRATEGY
(ICS) - 5 YEAR STRATEGY**

Salford City Mayor Paul Dennett, Portfolio Lead of Health presented a report that included a draft of the Integrated Care Strategy which had been developed across the Partnership and reflected the priorities that were expressed through public engagement. The Committee was asked for input to the development and finalisation of the associated Delivery Plan.

The Strategy would be owned by the Integrated Care Partnership Board, however, was not held in isolation as it complimented the key focus in the Greater Manchester Strategy regarding health inequalities and set out key missions for shared outcomes.

A Member enquired about care homes and highlighted how important it was that residents were not only cared for but lived a good life and asked that the terminology in the strategy reflected this point. The Member was reassured that this was an overarching theme that sat at the heart of the strategy and thought had been given to the provision in this important area. People were living longer, and the strategy was about keeping people active and in their own homes without the need for residential care and nursing provision. The role of Voluntary, Community, and Social Enterprise (VCSE) sector was highlighted as key along with the workforce to the Strategy amidst the impact of current funding shortages. In the short term the challenges would be explored but the focus would remain on delivering quality care and living healthy lives. Reference was also made to the national debate around funding and role of social care to enable people to lead good lives.

A Member praised the ambition of the strategy and emphasised that bringing social care and health together was vital. Despite the challenges, Greater Manchester was ambitious for all of its residents, and it was clear that a vast amount of work went on behind the scenes to provide accessible services. The Member suggested that residents were unaware of the significant work to improve health outcomes and requested that a communications piece be undertaken once the strategy was approved. Members were again reassured that social care and parity with NHS workers was a priority. Workforce issues were being addressed and consideration was being given to alternative pathways into health professions. However, collaboration and a partnership approach were needed for further effective workforce planning.

A Member drew attention to the important role in advocating the conditions to make good health accessible for all as a recent survey had shown that 8/10 women did not feel listened to by their doctor. The Chair of the ICP welcomed the comments and reported that part of the strategy was to lobby and influence Government

departments to do more. It was explained that collaboration was key to deliver the ambitions of the strategy. The role of the ICP was to motivate and facilitate the engagement with others. The Member drew attention to the fact that 2.8 million people in Greater Manchester worked in a healthcare related profession meaning over a third of people in Greater Manchester were involved in the health sector, which showed how important it was to get right.

A Member raised the role of the VCSE organisations, sustainability, and short-term funding streams, and how resources could be used more effectively, given their good relationships with residents. The impacts of budget cuts, the pandemic and the cost-of-living crisis in the sector were recognised by Officers. Furthermore, there were more people needing the support of the voluntary sector. It was explained that the working relationship with this sector was important, and stability was needed moving forward, but this was difficult given the finance settlement was unknown. Strong services that worked in partnership with the voluntary sector would be needed to deliver the desired improved health outcomes for GM residents, but this was difficult as the financial settlement was still unknown.

RESOLVED/-

1. That the Committee noted the report.
2. That the Committee supported the process to finalise the strategy and establish its delivery plan, the Joint Forward Plan.
3. That the ICP be challenged to ensure that the Integrated Care Strategy reaches all communities via all available communications.

JHSC/37/23

ADDRESSING THE INCREASED PRESENTATION OF YOUNG PEOPLE EXPERIENCING MENTAL HEALTH ISSUES

Xanthe Townend, Greater Manchester Programme Director for Mental Health and Sandeep Ranote, Medical Executive Lead – Mental Health, NHS Greater Manchester Integrated Care presented a report and videos, which focussed how Greater Manchester was addressing the increase of people experiencing mental health issues, particularly young people. The report was in response to Members

request at the July 2022 meeting following consideration of an initial report that gave a broad view of the challenges associated with recovering services and the main themes for action over the next three years.

One third of people in Greater Manchester are young people, with 1 in 6 now reporting to have experienced or to be experiencing a mental health issue. That equated to 5 in every classroom, with a higher prevalence amongst girls aged 17-19 years. There had been a two-fold demand on eating disorder support and significant increases in demand for support as a result of mental health issues for those who identify as LGBTQ and those young people who were in care. As only 25-30% of young people across the country were accessing the right services at the right time this was clearly a significant national issue.

A Member enquired about the good work showcased within schools and colleges across Greater Manchester and asked when it would be rolled out to all higher education providers. It was envisaged that this month 22 teams would be rolled out in most of the localities. There was further funding for a further eight school teams this financial year meaning all schools would be covered by the end of 2024.

In response to the update, a Member suggested that more general awareness raising was needed around young people's mental health. The Member also provided comments from Bury's Youth Council, which reflected the views and data provided in the report regarding social media, the importance of peer group experiences/support, and the need for space outside the home for young people. It was pointed out that there was evidence to demonstrate what young people wanted but funding was not always available to respond. Officers reported that they knew what good looked like but there were workforce and resources issues, therefore, solutions would need to be innovative. Workforce planning and joint working were highlighted as the most successful way to meet the needs of young people.

A Member enquired about mental health awareness raising in communities where talking about mental health was considered a taboo and children with refugee or asylum seeker status. It was clarified that the schools programme pilot had been

undertaken at a school with a high percentage of refugee children and was an important voice in development work. In addition, the [Beewell](#) survey, which looked at the wellbeing of pupils in secondary schools across Greater Manchester took place in Autumn 2022 across all communities and also provided valuable data. In relation to the groups where talking about mental health was considered a taboo, through the pandemic, a project was funded for VCSE organisations to work with them specifically, to offer bespoke drop-in sessions, education, and support. However, it was recognised that more work was needed around the mediums and networks to communicate with these hard-to-reach communities.

A discussion took place regarding children in care, and it was suggested that peer support be embedded in pathways as evidence showed that young people who had been bullied online wanted to speak to their peers for support and guidance.

A comment was raised about mental health inequalities and it was asked that this aspect be considered by the Committee at a future meeting.

In response to a question, it was clarified that Members could share the videos contained in the presentation outside of the meeting.

RESOLVED/-

1. That Committee received and noted the report and presentation.
2. That the mental health inequalities across different communities and demographic groups be considered at a future meeting.
3. That Members would be welcome to share the videos contained within the presentation outside of the meeting.

JHSC/38/23

GREATER MANCHESTER PEOPLE AND CULTURE STRATEGY

Janet Wilkinson, Chief People Officer, NHS Greater Manchester Integrated Care presented a report and presentation that provided the updated [Greater Manchester People and Culture Strategy](#), which was launched on 7 March 2023.

This Strategy built on the first Workforce Strategy (2015) with the same ambition for one plan across health and care. It was seen as a significant enabler for change built on collaboration and shared values that focussed on place. Its success measures would see more staff in integrated roles, improved diversity across the workforce, improved recruitment and retention, increased levels of wellbeing and adoption of the principles of the Good Employment Charter.

A Member had participated in the recent recruitment fair in Salford and whilst it was good to see people attending and being offered jobs, a resident reported that they were still waiting to start after three months due to issues with document checks. It was suggested that the delays were discouraging people from applying. The Member also commented that it remained easier to employ nurses from abroad rather than from the UK. It was acknowledged there were problems with document checks and the Officer agreed to raise the specific issues with NHS colleagues. Work was underway to speed up the recruitment process and Members were reassured that local recruitment remained the focus.

A Member described the staff retention problems experienced by NHS staff in their District and by many other Districts and suggested that flexible working was an attractive benefit to retain employees. However, there were more vacancies than there were qualified applicants, and the jobs market was competitive. It was explained that innovative and flexible solutions were required to retain and recruit more staff.

A Member enquired about the [Good Employment Charter](#), how many employers in Rochdale had membership and whether there was a role for Councillors in further promotion of the scheme. It was reported that data in this area would be requested from the Good Employment Charter Team and shared with Members. In terms of health and care sector there was only one employer in Salford who had currently been granted membership and further momentum was needed.

A discussion took place about the [Real Living Wage](#), which had been adopted in Rochdale Council and was a requirement of the Good Employment Charter. It was

highlighted that paying the real living wage could be a potential barrier to employment in the care sector as some employers would not offer the real living wage especially in relation to additional hours outside a person's contract..

It was suggested that residents needed to know that recruitment was taking place differently with interviews being carried out remotely. Furthermore, it was hoped that the new way of recruitment would encourage more people into jobs, training and switching pathways.

RESOLVED/-

1. That the report be received and noted.
2. That Officers raise the Member's feedback on the Workforce Strategy with colleagues.
3. That the membership data from the Good Employment Charter be shared with Members.

JHSC/39/23 GREATER MANCHESTER ELECTIVE CARE RECOVERY AND REFORM

Vicky Sharrock, Greater Manchester Programme Director for Elective Care, NHS Greater Manchester Integrated Care gave a presentation, which addressed a previous request by Members at an earlier meeting for a further update on Greater Manchester's ambition to ensure no elective surgery patients were waiting over 78 weeks by the end of March 2023 aligned to the national target.

Over the first three quarters of this year there had been an increase of patients being referred elective surgery at a rate of 2000 per week, resulting in 539,000 patients on the wait list at the 25 December 2022. There had been a significant decrease since January 2023 which was in line with the national position.

At present there were 3500 who had been waiting over 78 weeks for their elective care in Greater Manchester, however it was anticipated that by the end of March this would be 650 complex patients who had potentially also requested to wait for a

specific time. It was felt that this was a significant reduction from the 8400 patients reported to the Committee in September 2022 and had been achieved through a multi-faceted approach of additional clinics, theatre times and staff. A transformational approach had allowed for mutual aid provision across sites including the independent sector and flexibilities across waiting lists according to available resources.

Officers recognised that there was a significantly long way to go in reducing the overall wait times for elective care, with particular high risks for the gynaecological and dermatological cohorts, however there was movement in the right direction.

A Member asked whether reductions to the overall wait list was on target. Whilst the figures had doubled during the pandemic, decreases were now evident. To accelerate progress, the overall Elective Recovery Strategy would consider capacity, efficiency, and productivity to drive down numbers. To have further impact on the overall wait list, alternatives to delivery such as a community led models and collaborative working arrangements were being considered. Whilst capacity increased significantly care had been given not to increase inequalities.

A Member enquired about primary and secondary care and if access to primary care could be increased in different ways to prevent patients having to access secondary care. Officers agreed that poor access to primary care had impacts on other areas such as Accident and Emergency (A&E) departments. Part of the overall Elective Recovery Strategy was around supporting General Practitioners (GPs) to provide specialist advice and guidance and to look at alternatives for individuals, so patients did not need referring to secondary care. The pilots employing the specialist advice and support model such as the GP Gynaecological Pilot had seen a 20% reduction in patient referrals and further work would be undertaken to reflect on this learning so that it could be applied to other specialties.

A Member asked about GP appointments and described how a resident visiting their GP was told they could only talk about one health issue per visit. Whilst the Officer agreed to discuss this with the Primary Care Group and GP forum, it was

acknowledged that GPs across Greater Manchester Had a range of approaches to appointments.

A question was raised regarding the national shortage of corneal grafts as highlighted in the report. It was explained there was a national shortage of grant material, which had been raised at national level. It was explained that supplies were now starting to flow into the country, and patients with the greatest clinical need would be treated as a priority.

RESOLVED/-

1. That the presentation be received and noted.
2. That Officers raise the variation in GP appointment practices with the Primary Care Group and GP Forum.

JHSC/40/23 DATE AND TIME OF NEXT MEETING

The dates and times of future meetings would be shared with Members once they had been agreed.

The Chair thanked Members for their contributions and Officers for their work throughout the 2022/23 Municipal Year.

Agenda Item 7



Report title: Overview of the Rochdale Safer Communities Partnership and key work streams

Report to: Communities, Regeneration and Environment Overview & Scrutiny Committee

Date of meeting: 1 August 2023

Cabinet Portfolio Holder: Cabinet Member for Equity, Safety and Reform

Report of: Director of Neighbourhoods

Public or private: Private

Key Decision?: No

Published on the Forward Plan: No

1. Report summary

- 1.1 To provide scrutiny committee members with an overview of the Rochdale Safer Communities Partnership, a description of the statutory responsibilities and key duties, as well as an update on the associated work streams, including any identified challenges and risks.

2. Recommendations

- 2.1 Members of the scrutiny committee are recommended to;
- 2.2 Note the Rochdale Safer Communities Partnership statutory responsibilities and key duties
- 2.3 Note the range of associated work streams and progress made to date
- 2.4 Support the Partnership's planned actions to mitigate the identified challenges and risks.

3. Reason for recommendations

- 3.1 All local authorities are required by law to have a Safer Communities Partnership.
- 3.2 The Partnership should be made up of representatives from the Council, Police, Fire and Rescue, Health and other partner organisations including voluntary groups.

- 3.3 The Partnership aims to tackle crime in Rochdale Borough and the underlying causes of it.
- 3.4 The Partnership uses a mix of prevention and intervention activities as part of its policing and community safety work.
- 3.5 The Partnership shares resources to deliver and commission services to implement effective approaches.

4. Alternatives considered

- 4.1 None, the functions and duties of the Rochdale Safer Communities Partnership are statutory responsibilities.

5. Key information

5.1 Overview

- 5.2 The Rochdale Safer Communities Partnership is required by law to discharge various statutory responsibilities and duties stated in a range of legislation, primarily the Crime and Disorder Act 1998 and the Domestic Abuse Act 2021.
- 5.3 The key statutory duties and functions of the Partnership include; :

- 5.3.1 Undertaking an annual partnership strategic assessment (PSA) (this may also be known as a strategy threat assessment or strategic needs assessment)
- 5.3.2 Developing a community safety plan
- 5.3.3 Producing an information sharing protocol
- 5.3.4 Producing a number of strategies including;
 - Reducing reoffending
 - Substance misuse strategy
 - Serious Violence Strategy.
- 5.3.5 Undertaking community engagement and consultation
- 5.3.6 Commissioning domestic homicide reviews (DHRs)
- 5.3.7 Undertake a case review for ASB Community Trigger

- 5.4 The Rochdale Safer Communities Partnership meets quarterly, attended by senior managers from the responsible authorities; RBC, Greater Manchester Police, GM Fire & Rescue Service, Probation, Health.
- 5.5 In addition to the responsible authorities, wider partners are co-opted into the partnership such as Action Together, who represent local voluntary, community, faith and social enterprises.
- 5.6 Lead elected members are also required to attend the board.
- 5.7 The current Partnership membership is attached in **Appendix 1**.
- 5.8 The Partnership is accountable to governance structures within each partner organisation, including RBC Communities, Regeneration and Environment Overview and Scrutiny Committee. Annual reports are expected but it is acknowledged that recent reports have not been submitted.

- 5.9 The Partnership is also accountable to the GM Police, Fire and Crime Panel.
- 5.10 The Cabinet Member for Equity, Safety and Reform represents the Rochdale Safer Communities Partnership at the relevant Greater Manchester meetings and currently chairs the GM Police, Fire and Crime Panel.
- 5.11 This panel is also responsible for holding GMP, GMFRS and the Office of the Police and Crime Commissioner (the PCC) to account. The PCC is a role currently fulfilled by the GM Deputy Mayor, Kate Green.

5.12 Priority Work Areas

- 5.13 The current Rochdale Safer Communities Plan in **Appendix 2** identified five priorities for protecting and strengthening communities and places.
- 5.14 The Plan has six themes around which the partnership work is focused.
- 5.15 There are currently five groups operating under the Partnership to deliver the priorities and themes;

5.15.1 Rochdale Domestic Abuse Partnership

Co-chaired by Assistant Director of Public Health and Detective Superintendent for GMP

5.15.2 Rochdale Reducing Reoffending Group

Chaired by Assistant Chief Officer, National Probation

5.15.3 Reducing Crime and Anti-Social Behaviour Group

Co-chaired by GMP Superintendent responsible for neighbourhood policing and RBC Community Safety Manager / Head of Service

5.15.4 Rochdale Substance Misuse Priority Group

Chaired by Public Health Specialist, RBC

5.15.5 Rochdale Serious Violence Partnership

Chaired by Assistant Director, Public Health and Greater Manchester Supt Operations

5.16 Workstream Progress Updates

5.17 Partnership Strategic Plan

- 5.18 It is acknowledged that the current Community Safety Plan expired in 2022. It was intended that during financial year 2022-23, the partnership strategic assessment would be undertaken to inform the development of the next three year strategic plan. Unfortunately due to limited data analyst capacity within the key partner organisations, and a current under resourcing of RSCP programme support, the overarching data collection and analysis has not been completed.
- 5.19 It is hoped that this situation has now been remedied by the identification of resource to fund an analyst post and an additional Grade 10 post. A job

description for the analyst post has been developed and this post will be advertised as soon as the HR governance processes have been completed to confirm the pay grade and establish the post. Work is beginning to develop the Grade 10 post JD. It must be acknowledged that there will be some delay before the resource is functioning at full capacity.

- 5.20 It is recognised that the Partnership does not currently fulfil its statutory obligation of having an up to date Community Safety Plan. In order to address this, a workshop was held on 24 July 2023 where partners discussed the development of a 12 month interim plan using the intelligence and data held.
- 5.21 Partners will collate the range of relevant data held to inform the interim plan and ensure that whilst it is temporary, it is evidence based and intelligence led.
- 5.22 Although the assessment and plan have not been completed, there has been a significant amount of work undertaken across the workstreams described below, which will feed into the assessment and the interim plan.
- 5.23 The interim plan will recognise and include the need to strengthen the partnership ways of working and improve clarity of governance, structures and responsibilities.
- 5.24 During the period of the interim plan, the Partnership intends to then undertake a thorough partnership strategic assessment, including public consultation, to inform the longer term plan.

- 5.25 Data Sharing Protocol
- 5.26 The data sharing protocol has been reviewed and refreshed and will be circulated to partnership organisations for comment. Once agreed all partners will sign the refreshed protocol.

- 5.27 Domestic Abuse
- 5.28 The Rochdale Domestic Abuse Partnership works to ensure that victims and perpetrators of domestic abuse have access to adequate and appropriate support from domestic abuse services to improve the outcomes for victims and perpetrators, including their children (including safe accommodation where necessary).
- 5.29 There is a current Tackling Domestic Violence and Abuse Strategy **Appendix 3**. The strategy outlines the vision for Rochdale and how it measures success.
- 5.30 A comprehensive programme of work has been undertaken to review our current specialist domestic abuse service provision against the requirements of the statutory duty. A revised model has been developed, incorporating what was previously a disjointed model. This is now in the procurement phase, but once implemented will provide a single front door, joined up provision, and a greater focus on prevention.
- 5.31 The Rochdale Domestic Abuse Partnership has undertaken an extensive strategic needs assessment **Appendix 4**
- 5.32 This needs assessment has informed the revised model and spend plans over the next 3 years.

- 5.33 Reducing Reoffending

- 5.34 It is a priority that prisons, probation and youth justice agencies continue to enhance co-ordinated approaches to reducing reoffending.
- 5.35 The Integrated Offender Management programme delivers strong foundations for offenders to make a success of their lives including a stable home, employment and training opportunities (including unpaid work), connections to family and local communities as well as good health free from substance misuse.
- 5.36 The group co-ordinate rehabilitation, resettlement and supervision of prison leavers and those on community orders. They also support consequences for those who fail to comply.
- 5.37 Reducing Crime and Anti-Social Behaviour (ASB)
- 5.38 Tackling neighbourhood crime (including burglary) and anti-social behaviour, Rochdale have a dedicated prevention hub . The prevention hub is a multi-agency response to tackling repeat locations of crime and reducing repeat victimisation and repeat offending at Agencies meet twice weekly to take a joint problem solving approach to designing crime out , reducing repeat incidents and mitigating risk
- 5.39 Crime statistics are shared with the RBC Community Safety Team and are used to inform the community safety team proactive interventions. RBC have two delivery teams responding to CSP . The PET prevention enforcement team .The PET team are co-located at the Police station and report into Housing and Public Protection. They are a multi-agency team that use a range of civil powers as well as criminal powers to disrupt criminality and seize illegal goods and proceeds of crime . The PET team also support the identification and response to vulnerable people. RBC have community safety officers and engagement officers who work to the Community Safety Manager at RBC.
- 5.40 Town Centre related crime and ASB are a priority across all Townships. Partnership discussions are taking place to ensure Rochdale Town Centre is a safe environment, particularly when the Town Hall Square is opened to the public.
- 5.41 Reducing Substance Misuse
- 5.42 Preventing the use of harmful drug and alcohol consumption requires emphasis on tackling the root causes of health and social harms, and also dependence.
- 5.43 Substances range from “traditional” drugs such as heroin, cocaine and cannabis but also include new psychoactive substances, nitrous oxides and misuse of prescribed and over the counter medicines.
- 5.44 Health Inequalities relating to substance misuse are evident, with vulnerable groups such as those excluded from school, young offenders and care leavers far more likely to experience substance misuse problems.
- 5.45 A comprehensive Substance Misuse Health needs Assessment was conducted in 2022. It found the drug and alcohol related mortality rate for

Rochdale, particularly in 2020 is significantly higher than the England average.

- 5.46 The needs assessment is being used as the evidence base to commission support and intervention services.
- 5.47 Reducing Serious Violence
- 5.48 Serious violence has a devastating impact on the lives of victims and their families. It instils fear in local communities and is extremely costly to society.
- 5.49 As well as law enforcement it is necessary to understand and address the factors that cause someone to commit violent crime. These can include coercion and exploitation of vulnerable individuals, children and young persons.
- 5.50 Tackling violence against women and girls (VAWG) is a policing priority.
- 5.51 In February 2023 the Home Secretary included VAWG within the Strategic Policing Requirement (SPR) which recognises VAWG as a national threat alongside terrorism and serious and organised crime. The new serious violence duty (SVD) sets out requirements on policing and partners to develop coordinated responses to prevent serious violence, this includes VAWG. The community safety partnership have developed a multi-agency response to VAWG related incidents in public spaces, and will develop a VAWG four P plan in line with national requirements over the next 12 months.
- 5.52 Section 6 of the Crime and Disorder Act 1998, was amended and created a new “Serious Violence Duty” for Community Safety Partnership to prevent and reducing serious violence.
- 5.53 This new duty requires all CSPs to take a ‘public health approach’ to tackling serious violence. A strategic needs assessment must be completed and strategy developed, informed by the findings, by January 2024.
- 5.54 As a result, a Serious Violence partnership has been formed, and work is underway, to complete a comprehensive strategic needs assessment to provide evidence to inform the strategy, future service delivery, and commissioning of services.

6. Finance

- 6.1 RBC provides revenue funding for core posts within the Community Safety Team. However both the Partnership, and the Community Safety Team, relies on grant funding to commission specialist services and support.
- 6.2 A number of grants are delegated from the Police Crime Commissioner’s Community Safety, Voluntary and Community Sector and Hate Crime funding pots to the Rochdale Safer Communities Partnership.
- 6.3 Spend plans must therefore align to both the Rochdale Community Safety Plan but also the GM Standing Together priorities.
- 6.4 The Safer Communities Manager (RBC), on behalf of Rochdale Borough Council and the Rochdale Safer Communities Partnership, is responsible for budget management and financial reporting of these grants in accordance with the GMCA grant terms and Rochdale Borough council’s financial and procurement rules.

6.5 The authority to spend, via delegated approval, falls to the Director of Neighbourhoods, Rochdale Borough Council. Spend is conducted in line with RBC's procurement policy and procedures.

7. Legal

7.1 Community Safety Partnerships (CSP) were set up as statutory bodies under Sections 5-7 of the Crime and Disorder Act 1998.

7.2 Section 5 of the Crime and Disorder Act 1998 places on local authorities and the police a joint responsibility for the formulation of crime and disorder reduction strategies in each local authority area. It places a legal obligation upon the police, probation and health authorities to co-operate fully in this work.

8. Human resource

8.1 Unlike other local statutory boards, the Rochdale Safer Communities Partnership does not have any dedicated staff members to coordinate policy and/or strategy development, undertaking of needs assessments, board management, performance management reporting, etc.

8.2 The partnership is reliant on goodwill of partner organisations to commit officer time and resources to fulfil partnership duties alongside their existing duties.

8.3 As public sector spending continues to be pressured, capacity within partner organisations to commit time and resources is reducing.

8.4 By comparison, the local safeguarding board has 5 dedicated posts (1 x FTE board manager, 3.5 FTE development officers and 1.5 business support officers) funded collectively by partners.

9. Sustainability impact

9.1 TBC

10. Other considerations (corporate priorities, risks)

10.1 There is lots of effective partnership work taking place to meet the aims and priorities of the Partnership, however, we need to develop a clear understanding of the interdependencies of the community cohesion strategy and existing statutory boards Prevent (Safeguarding partnership) Channel project (Adult Social Care). The new serious violence duty (SVD) sets out requirements on policing and partners to develop coordinated responses to prevent serious violence, this includes VAWG

10.2 Safeguarding interventions and performance reports are currently reported via the safeguarding board through the Director of Children's Services.

10.3 Serious organised crime is currently reported through GMP Operation Challenger governance routes.

- 10.4 It is suggested that safeguarding interventions and child centred policing data also be reported to the Partnership for information.
- 10.5 It is suggested that a 6th group is created under the remit of the Partnership to provide strategic direction for interventions related to tackling organised crime interventions.

Background Papers: None

Contact: Nicola Rogers, Assistant Director Information, Customers & Communities

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Agenda Item 8



Report title: Neighbourhoods Directorate Plan 2023-24: Quarter 1

Performance Update

Report to: Communities, Regeneration and Environment Overview and Scrutiny Committee

Date of meeting: 2nd August 2023

Cabinet Portfolio Holder: Cabinet Member for Climate Change and Environment, Cabinet Member for Equalities, Safety and Reform, Cabinet Member for Communities and Co-operation, Cabinet Member for Highways and Facilities

Report of: Director of Neighbourhoods

Public or private: Public

Key Decision: Non-key

Published on the Forward Plan: Not applicable

1. Report summary

1.1 To report progress at the end of Quarter 1 (1st April – 30th June 2023) towards achievement of the targets contained in the Neighbourhoods Directorate Plan 2023-24.

2. Recommendations

2.1 Members are asked to review the information contained within the report and the appendices.

3. Reason for recommendation

3.1 In accordance with the Council's performance management framework, progress toward targets contained within Directorate Plans are to be reported to relevant Overview & Scrutiny Committees at the end of each quarter.

3.2 The Quarter 1 progress reports for the Neighbourhoods Directorate are attached at Appendix 1. Actions within each appendix have been colour coded in accordance with the following criteria:

3.3 **Red:** Action not fully completed or not on track to be completed by the target date

Amber: Action not fully completed or not on track to be completed by the target date due to circumstances outside of the directorate's control

Green: Action completed by the target date

Purple: Action is not yet due for completion but is currently on track

The appendix includes a commentary against actions that are showing red, amber or purple.

4. Alternatives considered

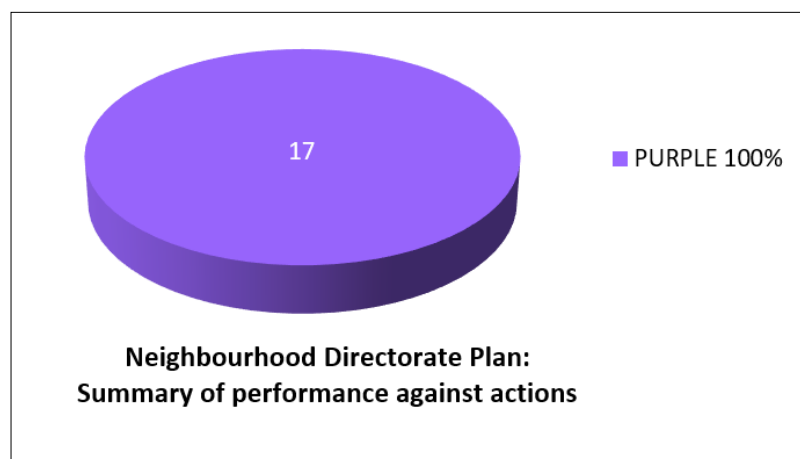
4.1 Not applicable

5. Key information

5.1 Neighbourhoods Directorate Plan 2023-24 Progress

Performance Overview

5.2 100% (17) actions are ongoing and due to be completed by the target dates. The chart below shows the overall performance of the Directorate in meeting its plan targets at the end of Quarter 1.



Quarter 1 Summary

5.3 The action to deliver improved and innovative service delivery across Council through roll out of Office 365 is 53% complete. The implementation of the Microsoft infrastructure has been completed and deployed with the delivery partner. Three of the nine identified projects within the Office 365 programme of work have been completed. Work is currently being undertaken on the migration of exchange mailboxes to the cloud. The service are continuing in regards to reviewing the impact and further opportunities for use of artificial intelligence to support the completion of this action.

5.4 The facilitation of the refresh of the Rochdale Safer Communities Partnership Community Safety Plan is continuing. The service are looking to obtain adequate statistical data from statutory partners to undertake a statutory Strategic Needs Assessment. GMP have provided some statistical data but more is required to get a better understanding of wider crime issues and

demand on system. Public Health are also supporting the RSCP with the undertaking of a strategic needs assessment for serious violence. Data and analysis from this work is to be fed into this strategic needs assessment. A draft Community Safety Plan is being produced with relevant priorities developed by the understanding and sharing of data from partner agencies.

- 5.5 The action to expand and embed additional services available for residents via “Our Rochdale” is ongoing. Engagement has begun with Adult Social Care to scope collaborative service delivery on tasks that fall within ‘Our Rochdale’. A workshop has taken place in June to scope out opportunities; in attendance were colleagues from Adult Social Care and the Contact Centre. Next steps are to focus engagement with Children’s Service and then in future with charities, voluntary and community services in order to strengthen the offer and understand and improve collaborative service delivery.
- 5.6 The directorate continues to focus on contributions to tackling climate change. 1,762 trees have been planted so far this year as part of formal tree planting schemes across the borough. A bid for 500 street and park trees has been submitted in June 2023. There are other projects also in development. Additionally a list of sites have been identified as areas of greenspaces where there are opportunities to alter current site maintenance.
- 5.7 A review of the Council’s bereavement services is ongoing. There has been identified need for burial provision over the next 8 years for Middleton and Denehurst. All other cemeteries have at least 15 years. Will need to possibly employ consultant / project manager to source further land for Muslim burials - Middleton already has land identified for cemetery extension. Basic outline of proposal to deliver business case following review of current crematoria provision has been completed. New cremators with full NOx abatement being installed for reliability and compliance with emissions; completion due spring 2024. Report will be made to committee in autumn around potential redevelopment of Middleton Chapel/Crematorium and memorial offer.
- 5.8 Strategic Housing continues to be beset by the failing housing market as mortgage rates and private sector rents continue to rise, directly affecting the affordability of housing, resulting in increasing numbers joining the housing register seeking social rented accommodation as the most affordable source of housing. The affordability issue is coupled with supply problems brought about by the lack of mobility in the social-housing market reducing the supply of social-rented accommodation and difficulties in sourcing properties in the private rented sector due to the number of properties being taken-up by Serco for use as asylum accommodation. The service continues to implement prevention strategies, with limited success rates as we have the highest ever number of families and singles in temporary accommodation and bed and breakfast due to the lack of move on accommodation. Several work streams are in progress to address the housing supply issues and, in addition, members have indicated that they wish to explore the future provision of affordable housing.

6. Finance

6.1 There are no finance issues associated with this report

7. Legal

7.1 There are no legal issues associated with this report

8. Human resource

8.1 There are no human resource issues associated with this report

9. Sustainability impact

9.1 There are no sustainability impact issues associated with this report







10. Other considerations (corporate priorities, risks)








10.1 None






Background Papers:








Appendix 1 - Neighbourhoods Directorate Plan 2023-24 Q1








Contact: Ben Jorgensen, Data Innovation & Intelligence Manager –
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Action Plan		Due Date	Status	% Complete
NS2301 Progress actions in the climate change strategy and action plan		31 March 2024		31%
Ref.	Name	Due	Status	% Complete
NS2301.A	Review implementation of sustainability assessment tool	30 June 2023		80%
<p>The assessment is still being trialled. We have experienced some teething issues with ModGov and officers not highlighting sustainability implications in their reports. We now have a sign off process for reports and we are continuing to provide training and support for completion of assessments. The guidance has also been updated. We have put up posters round the building to remind officers that this is a new requirement. We will review again in 2 months' time</p>				
NS2301.B	Go Neutral – Taking forward our shortlisted portfolio of assets (land, buildings, car parks) for the development of renewable energy projects	30 September 2023		50%
<p>ERP schemes (3 schools and Globe House) - supplier now procured and contracts are being drawn up. Jason Chueng (GM Low Carbon Project Manager) has started in role - his priority is to produce an options paper which sets out our final portfolio of assets and routes to market for smart energy projects. A workshop has been arranged week commencing 26 June with GMCA to review the options and possible finance methods. This paper will be presented to Leadership Team and elected members in due course.</p>				
NS2301.C	Refresh and update of the Climate Change delivery/action plan	31 December 2023		0%
<p>Some work has started on this - looking what has been completed and what has not. Also reviewing consultation feedback to use as part of the process. Still lots of work to do</p>				
NS2301.D	Development of climate awareness training programme and roll out	31 March 2024		10%
<p>Carbon Literacy programme delivered by Groundwork now complete. 174 council officers/members trained. So far 95 have achieved accreditation - we are still waiting for some forms to be submitted /marked by Carbon Literacy Project. Our dedicated Workforce Practitioner started on 5 June. Her priority is to developing an e learning module which will form part of corporate induction and will be mandatory for all staff. Also a suite of bespoke course materials to deliver targeted climate awareness training to diff audiences including toolbox talks and some accredited carbon literacy where this is necessary.</p>				
NS2301.E	Local Area Energy Plan – Stakeholder engagement and investment options	31 March 2024		10%
<p>Leadership Team has requested that an action plan be developed. We have a meeting arranged with Manchester City Council to understand how they have created their action plan. Lots of work still required on this.</p>				








Action Plan		Due Date	Status	% Complete	
NS2301.F	Public Sector Decarbonisation Scheme (PSDS) Phase 3b – Salix funding to support heat decarbonisation at Princess Street Highways Depot and Brook House, Middleton	31 March 2024		30%	
Grant funding now secured as part of the Greater Manchester partners bid. Currently going through change control to drop Brook House and replace with Castleton Community Centre. It is considered that the distribution system at Brook House will not support a heat pump. Project Manager has been assigned to oversee delivery.					
NS2301.G	Town Centre Heat Network – Detailed Project Development (Phase 1 and 2)	31 March 2024		40%	
Phase 1 almost complete. Consultant’s feasibility report is ready. Presentation of report findings to directors on Friday 23 June. Next steps is to agree whether to move forward on the detailed project development. Up to £200k available for this part of the process. Any work beyond feasibility will require council finance, political and leadership support.					
NS2302 Deliver recommendations from the CLES Community Wealth Building report		31 December 2023		12%	
D P R A T I O N S 2 0 2 3	Name	Due	Status	% Complete	
	NS2302.A	Establish governance framework for community wealth	30 June 2023		10%
	Governance structures to support the Community Wealth Framework are being considered and draft proposals have been discussed with Leadership Team				
	NS2302.B	Develop a Corporate Commissioning Framework to set out the council's vision and direction for commissioning, make our values and principles clear to suppliers, and create more consistency across council departments.	31 July 2023		20%
	A commissioning network has been established to support the development of a corporate Commissioning Strategy. Vision, principles and behaviours have been drafted. The work to develop the document is on-going via collaborative workshops.				
NS2302.C	Develop a Social Value Framework to set out what we want from suppliers working in Rochdale, the outcomes we want and ensure maximum benefit from spend is secured for our communities.	31 July 2023		10%	
A commissioning network has been established to support the development of a Social Value Framework. The work to develop the document is on-going via collaborative workshops. STAR procurement are engaged and supportive					
NS2302.D	Write a Community Wealth Building Framework for the Council.	31 December 2023		10%	
Research is been undertaken on existing local authority community wealth building frameworks and inclusive economy strategies.					







Action Plan		Due Date	Status	% Complete
N2303 Incorporate and embed Climate Change and Sustainability Goals into the work of Public Protection Service.		31 March 2024		31%
Ref.	Name	Due	Status	% Complete
NS2303.A	Provide advice and guidance to businesses ahead of the new legislation relating to the use of single use plastics for takeaway food containers, trays, cups, cutlery, etc.	30 September 2023		10%
<p>The legislation is expected to come in on 1st October 2023, (subject to Parliamentary approval). Planning has commenced with the intention to start promotion in Qtr. 2.</p>				
NS2303.B	To implement the workplace/ personal pledges made as part of the carbon Literacy Training for those that attended, and to consider training more staff – subject to availability of the training	31 March 2024		60%
<p>14 members of staff within the PP service attended the Carbon Literacy training. 100% have implemented their personal pledge. Examples of some of the changes made by staff include; 'purchased and installed a washing line, rather than using tumble dryer', 'still having meat free Monday and usually another meat free meal during the week', 'committed to change all light bulbs in my house from Halogen to LED's', 'fitted timer switches to table and floor standing lamps', 'we now have 1 car between us and I use public transport where possible to commute to work. I car share where possible for meetings. I shop local and walk there to avoid travelling to supermarkets'. A number of staff have also implemented their workplace pledges, e.g. 'check submitted reports under planning that carbon has been considered'. There is interest by other staff in the service to attend the course if more sessions are held.</p>				
NS2303.C	Develop the Eco Business Scheme to include a 'Planet Pledge' for food businesses aimed at reducing food waste, menu sizes, incorporating more plant based meal options and reducing single use plastic	30 September 2023		60%
<p>The 'Planet Pledge' aspect of the Eco Business Award scheme has been developed. It is being promoted to food businesses across the borough. 770 letters went out to food businesses in this quarter to promote the scheme, and is being discussed on inspections and visits to premises. During Quarter 1, there was a total of 19 new eco business sign ups, with 17 of these being food businesses and 2 non-food businesses.</p>				
NS2303.D	Develop the Eco Business Scheme to include a new elements for individuals and / or households.	31 December 2023		0%
<p>The focus this quarter has been on the expansion of the eco-business award to include the planet pledge. The next Qtr. will scope out the further expansion of the scheme.</p>				





Action Plan		Due Date	Status	% Complete
NS2303.E	Support the development and implementation of the Greater Manchester Clean Air Plan	31 March 2024		25%
Attendance at the bi-weekly GM Clean Air Management meetings. Further modelling work is being undertaken to assist with the development of a revised Clean Air Plan. Assisting with the commissioning of 4 new Air Quality monitoring stations for the borough. Promoted the 'Better Burn' campaign.				
N2304	Deliver improved and innovative service delivery across Council through roll out of Office 365	31 March 2024		53%
Ref.	Name	Due	Status	% Complete
NS2304.A	Complete implementation of the Microsoft infrastructure	30 April 2023		100%
Initial infrastructure has been deployed with the delivery partner.				
NS2304.B	Implementation of the nine identified projects within the Office 365 programme of work	31 March 2024		40%
Three of the initial work streams have been completed. Work is currently being undertaken on the migration of Exchange mailboxes to the Cloud				
NS2304.C	Review impact and further opportunities for Artificial Intelligence	31 December 2023		20%
The initial AI opportunities identified by PWC are being reviewed and these will then be re-prioritised and an implementation plan will be drafted for approval.				
N2305	Assess and ensure that the council reviews and maintains robust security through appropriate controls and monitoring	31 March 2024		65%
Ref.	Name	Due	Status	% Complete
NS2305.A	Raise user awareness via a continued programme of work including conducting two phishing campaigns during 2023/24	31 March 2024		45%
First phishing campaign of period, follow up training being rolled out was conducted in June 2023				







Action Plan		Due Date	Status	% Complete
NS2305.B	Achieve ISO27001 compliance	31 December 2023		65%
Further work to achieve compliance has been achieved in the period				
NS2305.C	Ensure an Incident Management Team with relevant membership is in place to deal with a cyber-security incident	31 August 2023		80%
Representatives of each Service area have been identified to form part of an Incident Management Team. Work is being undertaken to prioritise which applications and services need to be brought back on line in the agreed timelines. The Mighty Oak project is aligned to this priority				
NS2305.D	Achieve Cyber Security Essentials Accreditation and continue to maintain systems in line with good practice	30 November 2023		70%
Accreditation is progressing with further clarity having been sought from the Assessor.				
Phase 6				
NS2306	Implementation and roll out of a CRM solution to improve the customer journey when interacting with the Council	31 January 2024		60%
Ref.	Name	Due	Status	% Complete
NS2306.A	Requirements gathering and procurement exercise to identify preferred solution	30 June 2023		80%
Two suppliers have been selected to enter the final procurement stage, demonstrations are to be held w/c 10/07 with a preferred supplier to be announced by the end of July 23				
NS2306.B	Implementation of CRM solution and roll out to staff in phase one.	31 December 2023		60%
Once the preferred supplier has been awarded the contract, a detailed implementation plan for each of the phases will be made available.				
NS2306.C	Development of management information reports	31 January 2024		40%
Information management reports are being scoped and these will be prioritised as part of the phased implementation.				







Action Plan		Due Date	Status	% Complete
N2307 Facilitate the refresh of the Rochdale Safer Communities Partnership Community Safety Plan		31 March 2024		27%
Ref.	Name	Due	Status	% Complete
NS2307.A	Retrieve adequate statistical data from statutory partners to facilitate the undertaking of a statutory Strategic Needs Assessment	30 June 2023		50%
GMP have provided some statistical data but more is required to get a better understanding of wider crime issues and demand on system. Public Health are also supporting the RSCP with the undertaking of a strategic needs assessment for serious violence. Data and analysis from this work to be fed into this strategic needs assessment.				
NS2307.B	Analyse and interpret the data and findings to inform the Strategic Needs Assessment	31 August 2023		30%
Data is being analysed by the partner agency that have provided it. GMP are in the process of providing additional statistical data to help inform assessment				
NS2307.C	Analyse and report on the outcomes of the statutory Strategic Needs Assessment to inform the community safety approach	31 October 2023		20%
Analysis continues to be undertaken as data is provided by partner agencies. Next RSCP board meeting is on 24th July in which partners will need to help develop the strategic plan as part of a planned workshop.				
NS2307.D	Support the development and implementation of a refreshed Community Safety Plan to meet relevant statutory responsibilities	31 March 2024		10%
Draft plan being produced as priorities are identified following the sharing of data from partner agencies				
N2S08 Expand and embed additional services available for residents via “Our Rochdale” and increasing the scope service provision		31 March 2024		16%
Ref.	Name	Due	Status	% Complete
NS2308.A	Engagement with Adult Social Care to scope collaborative service delivery on tasks that fall within “Our Rochdale”	31 October 2023		40%
Started engagement with ASC and following several conversation a workshop has been set up for WC 26/6/23. This will include colleagues from ASC and Contact Centre with an object to scope opportunities the new 'Our Rochdale' line				
NS2308.B	Engagement with Children’s Services to scope collaborative service delivery on tasks that fall within “Our Rochdale”	31 October 2023		10%



Action Plan		Due Date	Status	% Complete
Started initial conversations with children services				
NS2308.C	Engagement with Charities, Voluntary and community services to scope collaborative service delivery on tasks that fall within "Our Rochdale"	31 March 2024		0%
No update				
<hr/>				
N2309 Develop and deliver reform and prevention programmes to reduce the impact of poverty, poor health and crime on communities and people facing disadvantage or experiencing inequalities in the borough of Rochdale		31 March 2024		41%
<hr/>				
Ref.	Name	Due	Status	% Complete
NS2309.A	Undertake merger of Prevention Workers into Adult Care	30 September 2023		25%
The prevention team in Adult Care aims to go live in September. The team have commenced work through interim arrangements in preparation.				
NS2309.B	Develop and deliver year 1 of a prevention reform programme through, e.g. Live Well	31 March 2024		25%
Bid submitted and arrangements / pre work in place for a programme commencing in September 23				
NS2309.C	Complete Boroughwide Good Help programme and develop legacy programme	30 September 2023		10%
Some delays with the final report due to staff shortages in the national team. Still on track to complete by deadline.				
NS2309.D	Deliver MEAM system change programme including delivery of year 3 Changing Futures GM innovation site.	31 March 2024		25%
Programme is underway and all on target. Team leader has been off sick this quarter but we've been able to cover from Strategic Housing / prevention.				
NS2309.E	Undertake regulation and inspection experiment with GM colleagues, Ofsted, CQC and HMIP	31 March 2024		25%







Action Plan		Due Date	Status	% Complete
Rochdale has an experiment ready to go - awaiting confirmation from GMCA, Ofstead and CQC.				
NS2309.F	Complete DVV international exchange programme on trauma informed English language provision.	30 June 2023		100%
Project concluded in June. Follow up conference in Berlin, October 23 and some spin off work with urban diplomacy is happening. Potential feed in to community led resilience project (DHLUC funding)				
NS2309.G	Complete CCIN Policy Lab on Democratising Policy Solutions with Rochdale BC as the lead authority.	30 September 2023		80%
Content has been gathered and synthesis / writing planned in for July. Design and print in August. Ready for launch in November.				
NS2310	Develop a Local Transport Plan that brings together all the national and GM transport related strategies that are deliverable at a local level	31 March 2024		5%
Ref.	Name	Due	Status	% Complete
NS2310.A	Prepare & Agree Scope	31 October 2023		10%
On-going discussion to understand scope.				
NS2310.B	Draft Plan ready for Consultation and finalisation during 24/25	31 March 2024		0%
Not started				
NS2311	Working with Stakeholders to improve Road Safety including the implementation of Civil Enforcement of Moving Traffic Contraventions (Traffic Management Act Part 6) and the roll out of 20mph speed limit across all the Borough's adopted residential roads.	31 March 2024		20%
Ref.	Name	Due	Status	% Complete



Action Plan		Due Date	Status	% Complete
NS2311.A	Implement first Pt6 site.	31 January 2024		25%
Act is currently on target to be laid before Parliament in July - Surveys are in place and first site selected. Paper being prepared for Cabinet approval				
NS2311.B	Identify and Engage on further sites for implementation during 24/25	31 March 2024		10%
Act is currently on target to be laid before Parliament in July - Surveys are in place and first site selected. Paper being prepared for Cabinet approval				
NS2311.C	Upgrade all Interactive Speed Sign	31 March 2024		25%
Quote obtained and PID submitted to STaR. A Framework has been identified for procurement.				
NS2312	Continue to promote recycling initiatives to increase the Borough's recycling rate and encourage waste minimisation and reuse.	31 March 2024		25%
Ref.	Name	Due	Status	% Complete
NS2312.A	Continue to assess the impact and on recycling and waste collections due to ongoing changes in government policy.	31 March 2024		25%
<p>Rochdale and the 8 other Greater Manchester authorities (excl Wigan) make up the Greater Manchester Waste Disposal Authority (WDA). The disposal contract with SUEZ is due to end 2026, representatives from EM, the other LAs and the GMCA will meet to scrutinise the contract remains fit for purpose to deliver government recommendations on the Resource and Waste Strategy. Recycling rates for 2021/22 (latest data set available) have been published showing that Greater Manchester is leading the way with household recycling rates rising to over 50%, making it one of the best performing city-regions in the country. The national average in England is 44%. The landfill diversion rate in 2021/22 was 98.4% which means that of all the household waste collected from over 1 million households across the 9 boroughs of Greater Manchester, only 1.6% was sent to landfill. Instead, the majority of waste that cannot be recycled goes to energy from waste, where waste is burned to generate electricity. In Quarter 4 22/23 DEFRA advised all LAs that as part of the drive for consistency in collections nationally, separate weekly food waste collections were to be mandated by 2024/25. Officers have applied for a Transitional Arrangement which Ministers have approved. We have applied for the TA to be in place until March 2034 which is the longest date our current contract extensions can allow, to allow us to transition to separate weekly food waste collections. In summary this will allow us time to make decisions that reflect local need and those of the wider Waste Disposal Authority in light of other pending Resource and Waste Strategy recommendations and schemes. G9</p>				

Action Plan		Due Date	Status	% Complete
NS2312.B	Provide report on wider DEFRA waste minimisation initiatives to inform Leadership to inform long-term Financial and other related Strategic plans.	31 January 2024		25%
<p>As part of our collective work with the GMCA, we are planning for the impact of both Extended Producer Responsibility (EPR) and Deposit Return Schemes (DRS). EPR looks at moving the cost of managing packaging waste from LAs to producers, it was scheduled by central government to come into effect in April 2024, though the latest briefing suggests a likely delay. LAs will receive payments for operating services that manage packaging waste, the amount of funding we receive is yet to be determined by government. DRS currently has a planned implementation date of October 2025 and will target metal and plastic containers between 50 ml and 3 litres. Glass is currently expected to be outside of the scope of this scheme. There is potential to have significant impacts on comingled waste tonnages and roadside litter. Both of these schemes are subject to a lot of uncertainty and we will continue to review with GM colleagues and keep committee updated.</p>				
NS2313 Contributions to tackling climate change		31 March 2024		32%
Ref.	Name	Due	Status	% Complete
NS2313.A	Deliver an Annual Tree planting programme involving school children where practical: Target 3,000 PA. Repeat annually until 2038 delivering 48,000 new trees in total.	31 October 2023		65%
<p>1,762 trees planted so far this year as part of formal tree planting schemes across the Borough so far. Bid for 500 street and park trees submitted June 2023 waiting to hear. Other projects under development. EM Service 2 for 1 tree replacements when tree felled due to H&S reasons yet to be added. Data excludes 2,410 hedgerow shrubs. There is no data how much carbon a hedgerow captures compared to a tree because it depends if the hedgerow is managed or left to naturalise, plant species etc. but it is scientifically accepted that hedgerows do capture carbon.</p>				
NS2313.B	Carry out formal review and deliver proposals for Bowlee Garden Nursery	31 March 2024		50%
<p>Benchmarking completed with Nottingham who have undergone same transition process. Time diaried to complete review process and build business plan ready for Capital / invest to save bid later 2023 / 24. Interim proof of concept actions under way e.g. new Bowlee manager has arranged first mobile sales at N1R and is sorting practicalities for mobile sales at events. As well as the plant sales at these mobile locations it also raises public profile Bowlee Nursery for sales. Review under way bedding internal production expected to free up space in polytunnels for growing for sale to public.</p>				
NS2313.C	Assess all greenspaces to map out opportunities to alter current site maintenance. With view to delivering strategy adoption to move away from standard grass mowing at suitable sites.	30 November 2023		25%
<p>List of sites identified and Informal Ward Member consultation about specific sites due to commence July 2023. Time diarised to draft Townships update Report. Conversation started with Estates to confirm process for ratifying decision to amend maintenance regime July 23.</p>				
NS2313.D	Work with New Green Champions to agree targets for reducing carbon emissions through review of specification and route optimisation for Street Cleansing Operations.	31 March 2024		25%
<p>Evaluating routing with ISL, involving large sweeper routing and litter bin routing using route scenarios to reduce mileage on vehicles. Identifying best ways of sweeping and emptying of litter bins. Using efficient frequencies and best use of operatives.</p>				

Action Plan		Due Date	Status	% Complete
NS2314 Carry out a review of Bereavement services		31 March 2024		68%
Ref.	Name	Due	Status	% Complete
NS2314.A	Deliver Long-term strategy to ensure burial provision for all faiths is in place for at least next 15 years	31 March 2024		10%
Review completed. Identified need for burial provision on next 8 years for Middleton and Denehurst. All other Cems have at least 15 years. Will need to possibly employ consultant / project manager to source further land for Muslim burials - Middleton already has land identified for cemetery extension				
NS2314.B	Deliver business case following review of current crematoria provision to deliver reliability, reduce emissions and reduce costs of the service.	30 November 2023		75%
Basic outline of proposal completed. New cremators with full Nox abatement being installed for reliability and compliance with emissions completion Spring 24. Proposal to potentially move all cremations to Rochdale once completed. Member approval needed plus additional funding to re-develop Middleton Chapel/Crematorium				
NS2314.C	Deliver a business case for memorial sales to further increase value for money to our residents whilst also providing a competitive, high-quality commercial offer.	30 November 2023		80%
West Lodge and Memorial garden completed. Will open late Summer. Gardens being developed in Heywood and other options in Middleton. Middleton New Cemetery will have wider range of options.				
NS2315 Continue to modify the homelessness prevention strategy in line with legislative changes, GM and national priorities		31 March 2024		10%
Ref.	Name	Due	Status	% Complete
NS2315.A	Review and adjust strategic priorities including issues relating to the provision and use of temporary accommodation and access to appropriate move-on housing, in light of increasing pressures from Out of Borough placements and asylum provisions.	31 October 2023		10%
The key drivers for homelessness and housing need in Rochdale are varied and complex, including from significant population growth; affordable housing supply not keeping pace with unprecedented demand, low housing void rates, and lack of turnover in social housing sector. Higher rents in the Private Rented Sector and significant changes to the benefits system through the government's welfare reform act continue to impact upon financially challenged households. This has driven demand for				

Action Plan	Due Date	Status	% Complete
<p>more use of Temporary Accommodation, creating an overspill into Bed and Breakfast use, to ensure legal obligations are met with the pace in which demand is coming through the front door. The period of time households can expect to live in temporary accommodation has increased over the last 4 years. The local trend of increased homelessness and growing lack of affordable housing is mirrored both nationally and sub-regionally across GM, however, in Rochdale the increase in homelessness and in the use of temporary accommodation has been particularly acute in the last two years. One of our key strategic objectives in homelessness is around bringing all Temporary Accommodation up to a high spec standard with quality support along with improving move on in a timely manner; with an underpinning aim to have a model that is cost neutral to the authority or a reduction in Subsidy loss. 5 Point Priority Plan for B&B Elimination.</p> <ol style="list-style-type: none"> 1. Make a commitment to end the use of B&B (beyond 6 weeks, or completely) 2. Agree the action plan for delivery 3. Reduce placements into B&B and all temporary accommodation through a phased approach: <ul style="list-style-type: none"> • Phase 1- no OOB B&B placements by Winter 2023 • Phase 2 – In Borough B&B placements to exceed no more than 6 at any one time by Summer 2024 • Phase 3 - 0 use of B&B unless excessive pressures such as pandemic, severe threat of life March 2024 4. Ending the Routine Use of B&B for Families with Children 5. Develop alternative forms of TA and settled accommodation options <p>However, the current housing market conditions and lack of move-on accommodation are reducing the effectiveness of the plan as pressures on the service continue to increase.</p>			
<p>NS2315.B Promote early intervention and prevention strategies</p> <p>Currently reviewing the homelessness Prevention activity and interventions to re-sharpen these tools for staff, and try and reach those at risk sooner. However some of this will need an additional financial envelope to achieve on any form of scale. There are many external factors such as Sec 21, cost of living that impact on the outcome of prevention activity. A review of the homelessness strategy with a clear focus on prevention will take place this year, however the review of the strategy will inevitably highlight the shortfalls in our ability to deliver local prevention activities due to the escalating external economic factors that are pressuring the affordability of housing.</p>	31 March 2024		10%
<p>NS2315.C Review approach through regional strategy sub group</p> <p>There is little activity from the GMCA on homelessness strategy sub groups. RBC strategic Lead now attends GM homelessness Programme Board chaired by Andy Burnham, to influence the direction of travel with a view to taking a ‘whole system’ approach on homelessness and drive the vision of supply of affordable housing.</p>	31 October 2023		10%

Action Plan		Due Date	Status	% Complete
NS2316 Modify the Council's Housing Allocations Policy and Scheme to meet statutory requirements and maximise the use of housing stock in the borough		31 March 2024		20%
Ref.	Name	Due	Status	% Complete
NS2316.A	Issue an interim policy adjustment statement to take account of market changes and service delivery changes	31 October 2023		25%
<p>Work is ongoing with agreed new direction of travel through a purposive task and finish group under Overview & Scrutiny. The projected date will not now be met as the envisaged process has been superseded by the O&S timetable. Members will be consulted on proposed changes to the Housing Allocations Policy this calendar year, with statutory consultation with stakeholders to be undertaken in the New Year following the planned report to O&S committee in January 2024.</p>				
NS2316.B	Continue to implement service development in light of increasing demand and reducing rehousing opportunities	31 October 2023		25%
<p>The projected date will not be achievable as the pressures on the service are slowing the progress of service development. Demand and supply continue to be in opposition and work across the whole of the service feeds into this area.</p>				
NS2316.C	Review housing outcomes under interim policy adjustment and changes to service delivery	31 March 2024		10%
<p>Forms part of the O&S piece of work</p>				
NS2317 Accelerated Housing Programme		31 March 2024		31%
Ref.	Name	Due	Status	% Complete
NS2317.A	Apply recommendations and action plan from consultant study to identified sites to influence the delivery of higher value housing	31 March 2024		50%
<p>We continue to identify potential sites for both Higher Value Housing and Affordable Housing</p>				

Action Plan		Due Date	Status	% Complete
NS2317.B	Generate additional land for development across all housing sectors – review outputs	31 March 2024		20%
<p>This forms a core piece of the Growth teams work, with regular review of additional land measures.</p>				
NS2317.C	Maximise accessible housing delivery across all tenures through engaging with RPs, developers and funders	31 March 2024		25%
<p>Each project is reviewed against accessibility opportunities, through RP engagement, Strategic Partnerships and within development projects. The housing market remains problematic with reduced affordability due to rising private sector rents, inflation affecting build costs and therefore the viability of new build schemes, higher mortgage rates reducing house-buyers’ borrowing limits, RPs and lenders implementing ever more stringent affordability tests which are excluding people from the market, coupled with the lowest levels of social-rented housing availability. These systemic, country-wide failures of the housing market are hampering our attempts to maximise accessibility, especially for groups that the mainstream housing market does not cater for, for example those with disabilities, large families and singles with affordability issues</p>				

Agenda Item 9



Report title: Economy Directorate Plan 2023-24: Quarter 1

Performance Update

Report to: Communities, Regeneration and Environment Overview and Scrutiny Committee

Date of meeting: 1st August 2023

Cabinet Portfolio Holder: Councillor Daniela Meredith

Report of: Director of Economy

Public or private: Public

Key Decision: Non-key

Published on the Forward Plan: Not applicable

1. Report summary

- 1.1 To report progress at the end of Quarter 1 (1st April – 30th June 2023) towards achievement of the targets contained in the Economy Directorate Plan 2023-24.

2. Recommendations

- 2.1 Members are asked to review the information contained within the report and the appendices.

3. Reason for recommendation

- 3.1 In accordance with the Council's performance management framework, progress toward targets contained within Directorate Plans are to be reported to relevant Overview & Scrutiny Committees at the end of each quarter.
- 3.2 The Quarter 1 progress reports for the Economy Directorate are attached at Appendix 1 and 2 respectively. Actions within each appendix have been colour coded in accordance with the following criteria:
- 3.3 **Red:** Action not fully completed or not on track to be completed by the target date
Amber: Action not fully completed or not on track to be completed by the target date due to circumstances outside of the directorate's control
Green: Action completed by the target date
Purple: Action is not yet due for completion but is currently on track

The appendix includes a commentary against actions that are showing red, amber or purple.

4. Alternatives considered

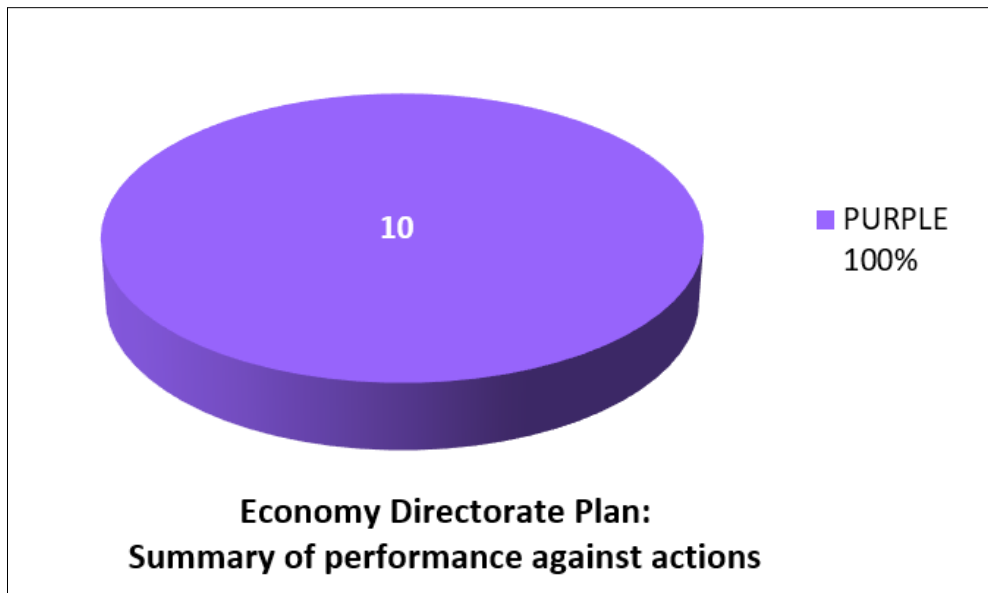
4.1 Not applicable

5. Key information

5.1 Economy Directorate Plan 2023-24 Progress

Performance Overview

5.2 100% (10) actions are ongoing. The chart below shows the overall performance of the Directorate in meeting its plan targets at the end of Quarter 1.



Quarter 1 Summary

5.3 In overall terms, performance across Q1 is on track. A short summary for each directorate performance target is provided below.

5.4 E2301

All objectives are on track. Of particular note is the major interest in the recruitment exercise for town hall volunteers whereby a significant number of applications have been received.

5.5 E2302

All objectives are on track. The services has supported 782 people through the Single Access Point and Drop Ins and 68 people straight into good quality

jobs. Work to develop our All Age Skills Strategy will commence following the development and adoption of a GM wide 'Local Skills Improvement Plan'.

5.6 E2303

All targets are currently on track. The RDA business plan provides a detailed summary of performance against each individual target.

5.7 E2304

Nearly all targets are on track with the exception of work around the local plan; in this respect the team remain focused on work relating to the final stages of Places for Everyone. We continue to see major progress at a range of important housing sites across the borough which are progressing well to deliver a mix of high quality homes for a variety of housing needs.

5.8 E2305

Excellent progress with town centre masterplan delivery and implementation and associated key projects is being made. Work is underway to progress key CRSTS funded projects in Heywood, Middleton and Littleborough in respect of the Quality Bus Corridor and Streets for All schemes respectively whilst the planning service is also working with developers in respect of key sites for new residential development. Progress with the new Town Centre Living SPD however has been limited as strategic planning team continue to focus on the final stages of 'Places for Everyone'.

5.9 E2306

The directorate plan and RDA business plan both set out how progress with key projects relating to flood risk and heritage remain on track.

5.10 E2307

Work around an efficient and effective portfolio is on track. Terms of reference for the Budget Challenge 'Review of Land and Property Assets' working group have been agreed.

5.11 E2308

Work streams to maximise income for the council are all on track. Building Control continues to win income from other LABC partners and the planning team are continuing efforts to negotiate new planning performance agreements to support income generation.

5.12 E2309

Progress with funding opportunities and economic growth is on track at the end of Q1. A priority project list has been prepared for submission to GMCA and discussions with various land and site owners have progressed in respect of future investment schemes. We have also received

5.13 E2310

Work to procure new software for the planning and building service continues and remains on-track.

6. Finance

6.1 There are no finance issues associated with this report

7. Legal

7.1 There are no legal issues associated with this report

8. Human resource

8.1 There are no human resource issues associated with this report

9. Sustainability impact

9.1 There are no sustainability impact issues associated with this report

10. Other considerations (corporate priorities, risks)








10.1 None








Background Papers:






Appendix 1 - Economy Directorate Plan 2023-24 Q1





Appendix 2 – RDA Performance Report 2023-24 Q1

Contact: Ben Jorgensen, Data Innovation & Intelligence Manager –
ben.jorgensen@rochdale.gov.uk

Action Plan		Due Date	Status	% Complete
E2301 Consult, engage and involve all our communities to ensure their economic needs are addressed in our plans to grow and regenerate the Borough		31 March 2024		41%
Ref.	Name	Due	Status	% Complete
E2301.A	Develop the Asian Business Network and encourage regular events	31 October 2023		50%
Working with BiTC who have already established a network.				
E2301.B	Recruit a minimum of 40 volunteer tour guides, representative of and from the local community for reopening of Rochdale Town Hall	31 December 2023		50%
There was a volunteer event held in May which was attended by 83 interested people. Interviews are being held with everyone who's shown an interest and an event will be held 13th July for everyone who has signed up to offer different types of training such as in public speaking and designing tours.				
The team are working towards the above target, and all is going to plan.				
E2301.C	Reduce digital inequalities by providing free broadband to the most deprived neighbourhoods and support residents to gain digital skills to improve lives through access services and opportunities	31 March 2024		25%
The Mesh Network is providing free civic WIFI to 4000 households in College Bank, Lower Falinge and Freehold. A scoping exercise has taken place in Darnhill to develop a new network in the area which is being supported by Guinness Partnership. In Q1 we supported 215 residents with digital skills, 58 people with free data and loaned 52 devices via the digital library service.				
E2302 Create high quality jobs and opportunities for all residents		31 March 2024		27%
Ref.	Name	Due	Status	% Complete
E2302.A	Support the development of an improved higher level educational offer with partners	31 March 2024		25%
Support with capital funding is being provided by the council to assist Hopwood Hall College have a designated space to deliver more HE courses linked to our growth sectors. We are currently helping shape the college's Level 3 offer based on identified need for people in and out of work.				
E2302.B	Enable residents to access support programmes and move into good quality employment	31 March 2024		25%
Q1 job entry targets met (across 3 contracts). Supported 782 people through the Single Access Point and Drop Ins. Supported 68 people straight into good quality jobs				

Action Plan		Due Date	Status	% Complete
E2302.C	Develop an all age skills strategy to improve the qualification and skills levels of residents	31 December 2023		33%
<p>The preparation of our All Age Skills Strategy will follow on from the development of a GM wide 'Local Skills Improvement Plan' (LSIP). The development of this LSIP is in progress.</p>				
E2303 Attract inward investment and support business growth		31 March 2024		37%
Ref.	Name	Due	Status	% Complete
E2303.A	Complete Atom Valley MDZ Delivery Plan	30 June 2023		75%
<p>The updated AV MDZ business plan will be re-submitted to the AV MDZ board for discussion at their meeting on 11-Jul-23. It is anticipated that the plan will be signed off then.</p>				
E2303.B	Support companies locating to Rochdale or expanding within the Borough	31 March 2024		25%
<p>Continuing to liaise with developers and property agents to support companies looking to relocate Responded to 91 enquiries during Q1 23-24.</p>				
E2303.C	Deliver an inward investment campaign to attract advanced manufacturing companies to Rochdale	31 December 2023		33%
<p>Match funding has been secured from GMCA / WYCA & NPL to support raising capital for the AMPI Project. A role will be advertised in July with a report delivered by October.</p>				
E2303.D	Produce Atom Valley investment case branding, communications and marketing strategy	31 October 2023		40%
<p>Work continues with Marketing Manchester, Oldham and Bury to add information to the website. We are waiting to hear if funding will be available to enable us to plan for MIPIM and UKREiiF</p>				
E2303.E	Maximise strategic relationships with regional and national investment and promotion partners	31 March 2024		25%
<p>Planning underway for a partnership meeting in Oxford in September with key stakeholders to discuss approach to skills Team attended UKREiiF and promoted Atom Valley</p>				

Action Plan		Due Date	Status	% Complete
<p>Meetings held with Northern Powerhouse Partnership</p> <p>Rochdale is pilot for Productivity Institute work on levelling up capitals.</p>				
E2303.F	Deliver creative sector support programmes	31 March 2024		25%
<p>Rochdale is one of 54 Arts Council England (ACE) Priority Places, offering a three-year programme of support to increase engagement in the arts, culture and creative industries. A Priority Place Plan bid for £500k is being developed to submit to Arts Council England in the late autumn. This will support further development of the borough's visitor and cultural economy.</p> <p>A Culture & Placemaking Team has been established within the RDA. Applications have now opened for 3 new roles funded by UKSPF: Head of Culture and Placemaking, Visitor Economy Officer and an Events and Creative Programmes Assistant.</p>				
E2304	Create high quality, sustainable and healthy places	31 March 2024		28%
Ref.	Name	Due	Status	% Complete
E2304.A	Adopt the GM Places for Everyone Plan	31 December 2023		55%
<p>Examination in Public continues with a further public hearing session scheduled in Q2, after which the Inspectors' report is anticipated. Upon receipt, the 9 districts will present reports to Overview & Scrutiny / Cabinets to authorise the next stage of the public consultation.</p>				
E2304.B	Progress delivery of the Rochdale Rail Corridor Programme.	31 March 2024		25%
<p>Littleborough - Strategic Outline Business Case prepared for Streets For All – currently with TfGM for approval.</p> <p>Rochdale - Planning Application submitted for Station Square. Procurement of design team commenced for Corner Plot. Negotiations commenced with land owner for site assembly at station south. Consideration of options for delivery at Station Gardens.</p>				
E2304.C	Develop a Vision and Masterplan for the Northern Gateway site	31 December 2023		33%

Action Plan		Due Date	Status	% Complete
<p>The Vision for Northern Gateway is due to be agreed in Q2. Work in Q1 has continued to refine the Vision and ensure it ties in with the emerging Atom Valley vision.</p> <p>The Joint Venture in partnership with the Bury and Rochdale Councils are developing the comprehensive masterplan (requirement of PfE) for the site. The masterplan is required to be signed off by either Portfolio Holder or Cabinet before a Planning Application can be submitted.</p>				
E2304.D	Deliver a mix of high quality homes to the Borough housing needs	31 March 2024		25%
<p>Construction continues at key brownfield sites including Royle Road & Nixon Street, Castleton whilst work started on two new sites to build 16 affordable homes in Middleton and 43 affordable apartments in Heywood. Site for larger, higher value family homes also continue to progress including Sladen Mill, Littleborough, Wildhouse Meadows and two phases at South Heywood.</p>				
E2304.E	Issue options consultation on Local Plan	31 March 2024		10%
<p>Integrated Assessment scoping report, a part of the evidence base for issues and options consultation has been completed in draft. Further work to prepare for issues and options consultation will commence in Quarter 2 following closure of the Places for Everyone Examination in Public in July 2023.</p>				
E2304.F	Deliver creative and culture identity, website & digital assets	31 March 2024		25%
<p>High Streets Task Force have been engaged and are holding a workshop in July to review the Rochdale Borough identity and share examples of best practice.</p> <p>Better have been appointed to develop a culture and creativity focused brand for Rochdale Borough.</p>				
E2304.G	Progress delivery of physical projects located within Atom Valley	31 March 2024		25%
<p><u>Kingsway Business Park</u></p> <p>Plot G, 'Urban Park' Speculative Industrial Units – the 4 medium sized units completed in late 2022 are now all occupied, with 3 of the 4 companies new to the Borough, and will bring over 100 jobs.</p> <p>Plot I, 'Monarch 330' Industrial Unit (Danish Crown Bacon) – fit out works continue at this 328,000 sq ft unit and are due to complete in Autumn 2023, and will create an estimated 300 new jobs.</p> <p>Plot M, 'Imperial' Speculative Industrial Units – Construction work is ahead of programme on this 3 large unit speculative scheme, with practical completion due in July. Unit sizes are 47,000 sq ft, 75,000 sq ft and 165,300 sq ft.</p>				
<p><u>Stakehill Industrial Estate</u></p>				

Action Plan	Due Date	Status	% Complete
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Stakehill 185, a new build for the sporting memorabilia suppliers Fanatics, is on course to complete in summer 2023.

A Strategic Outline Business Case has been prepared for the Stakehill allocation within the Places for Everyone Joint Development Plan, which can be used to support future funding bids and development aspirations.

Stakehill Business Improvement District continue to undertake activities including the installation of new directional signage and maps within the estate, CCTV improvements and sourcing training courses suitable for businesses.

South Heywood

Work has recently commenced on the extension to the South Heywood J19 Link Road. This involves the widening of Pilsworth Road between the entrance to Heywood Distribution Park and the junction with Moss Hall Road. Expected completion spring 2024.


Construction of the first two phases of new housing is ongoing on sites adjacent to Manchester Road. These developments are by Bellway Homes and Anwyl Homes, with first completion due in summer 2023.

Northern Gateway

Work is continuing to develop the SRN access for Northern Gateway, and a partnership with National Highways is to be set up in Q2 at the request of NH.







Local Highways mitigation's are being developed alongside the SRN plans with a view to enabling early phases of development from M66 J3 and Pilsworth Road.




E2305 Create vibrant Town Centres	31 March 2024		21%
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Ref.	Name	Due	Status	% Complete
E2305.A	Progress delivery of Heywood Town Centre Masterplan projects	31 March 2024		25%







Significant progress is being made with delivery of key projects to support the implementation of Heywood Town Centre Masterplan.







In respect of the CRSTS led 'Streets for All' and 'Quality Bus Corridor' scheme, an SOBC is now in place and approval will be shortly sought to draw down funding to progress to consultation and OBC stage. Discussions have also continued with the applicants proposing to redevelop the former Marina Ropes site where significant improvements have been secured in the layout and design of new homes.


Action Plan		Due Date	Status	% Complete
<p>Work is also progressing to prepare the planning application for the scheme to improve Heywood Civic Centre. SPF funding also secured to enable further work on other aspects including the potential design of new public realm for Peine Square.</p>				
E2305.B	Progress delivery of Littleborough Station Masterplan projects	31 March 2024		25%
<p>Strategic Outline Business Case prepared for Streets For All, currently with TfGM for approval.</p>				
E2305.C	Progress delivery of Middleton Town Centre Masterplan projects	31 March 2024		25%
<p>Significant progress is being made with delivery of key projects to support the implementation of Middleton Town Centre Masterplan. Work will shortly be commencing to develop an East Side Supplementary Planning Document. Consultation has commenced in respect of proposals to convert and redevelop Warwick Mill and London House. Consultants have been commissioned to support the development of the SOBC for the CRSTS 'Streets for All' scheme.</p>				
E2305.D	Progress the delivery of Rochdale Town Centre Investment Programme	31 March 2024		25%
<p>Rochdale Riverside - New Asset and Property Managers have settled in well. Unit 1 has been let to Starbucks with estimated opening 1 July. Serious interest in Units 21 & 21a from a national bar operator.</p> <p>Upperbanks - The construction of the three buildings is nearing completion, within internal fit out and work to the external areas now underway. The hotel & apartments are expected to complete in August 2023. The apartments have recently been acquired by Livingway, a Manchester-based investor, who will manage and operate the apartments. The hotel Franchise Agreement with Hilton has been completed.</p>				
E2305.E	Identify opportunities to extend the Early Evening Economy Strategy to all town centres	31 October 2023		25%
<p>Job description prepared and recruitment is underway for a Visitor Economy Officer.</p>				
E2305.F	Progress delivery of the CDF2 Creative Innovation District Pilot in Rochdale Town Centre	31 March 2024		25%
<p>Initial community engagement and plan has now been completed by Local.</p> <p>Development and delivery will be led by the new Principal Cultural Officer appointed who will lead the development and delivery.</p>				
E2305.G	Adopt Town Centre Living Supplementary Planning Document	31 December 2023		0%

Action Plan		Due Date	Status	% Complete
Strategic Planning staff currently focused on final stages of Places for Everyone. Project implementation will commence in Q2.				
E2306 Make the most of our natural and historic environment and cultural assets		31 March 2024		44%
Ref.	Name	Due	Status	% Complete
E2306.A	Support the continued delivery of flood mitigation and resilience projects	31 March 2024		25%
<p>a) Continuing work to facilitate delivery of the River Roch Flood Alleviation Scheme to Full Business Case approval including planning applications, funding strategy and stakeholder consultations. Phase 1 (Littleborough) flood basin design completed with construction expected to begin early 2024. Riverstone Bridge to reopen 26th June. Ongoing works e.g. Charles Street bridge. Phase 1 works due for completion 2027 with an overlap of Phase 2 (Smithy Bridge to Rochdale), details to be confirmed.</p> <p>b) Flood and Coastal Resilience and Innovation Project (Resilient Roch) - Project Manager appointed and initial modelling, option development and preparations for roll out of property flood resilience surveys linked to energy retrofit programme in Wardleworth and Littleborough underway. Survey programme expected to begin July 2023. Properties on Todmorden Road acquired for Littleborough community flood hub and remedial work underway with internal refit plans to be developed Summer 2023.</p> <p>c) Final report for Flood Poverty project in preparation - due for publication Autumn 2023.</p>				
E2306.B	Progress key improvement projects to local cultural and historic areas (Heywood Civic & Touchstones, Hopwood/Tonge Hall)	31 March 2024		33%
<p>Heywood Civic - £696k Arts Council Funding and RBC Match Funding Secured. Design Team has been appointed and RIBA Stage 1 Design is complete. Wider Stakeholder Engagement Session with specialist building users is taking place in June 2023 to assist with co-design process between YourTrust, Cartwheel Arts & RDA. Planning Submission Targeted for Summer 2023</p> <p>Touchstones - RIBA Stage 3 has completed and a planning application has been submitted. Work is continuing straight into RIBA Stage 4 to meet funding deadlines. Soft market testing has begun to confirm the proposed procurement strategy.</p> <p>Hopwood Hall - Phase 2 Emergency Works complete. Heritage at Risk (Phase 3 Emergency Works) and Hamish Ogden Foundation (heritage skills workshops) grant applications being prepared by the RDA with expected July 2023 submission dates. NLHF fund grant application being prepared concurrently by the Hopwood Foundation. Wider site masterplan prepared pending final acceptance by Hopwood Hall College</p>				

Action Plan		Due Date	Status	% Complete
<p>Tonge Hall - Site visit and meeting with the newly formed Friends Group to take place in July 2023. Work has continued on CAD drawings for a replacement weather-proofing structure.</p> <p>Drake Street Heritage Action Zone - PSiCA grant offer deadline has now passed, with final grant offers made to five properties including Champness Hall, The Flying Horse Hotel, 14-16 Drake Street (Butterworth's), 22 Drake Street (Makin Dixon) and 65 Drake Street (Rocks Off). The process to claim owner contributions for the South Parade / Drake Street Property Improvement Scheme has now commenced. Work on the HAZ close down remains ongoing, with close down, celebration and evaluation activities in preparation.</p>				
E2306.C	Progress refurbishment of Rochdale Town Hall, Town Hall Square and The Slopes	30 November 2023		75%
<p>Rochdale Town Hall - Phase 2 of the town hall (east and central wings) are approaching a series of partial possessions starting in late July/early August and ending in November. These are slightly delayed due to, firstly, the additional works in the Great Hall and secondly by the late high voltage connection by ENWL. The project team is working closely with the RBC operational team to ensure a smooth handover process. Phase 3 (west wing) is currently being negotiated and will proceed as an extension to Phase 2 contract.</p> <p>Rochdale Town Hall Square - The team are working towards a handover towards the end of July for the majority of the public realm. We are planning a series of PR opportunities to publicise the completion of this work.</p> <p>The Slopes - Broadfield Park Slopes is in development (funded in part by NLHF) and is not anticipated to start on site until later in 2024. A community dig on the slopes is planned for this summer and it is anticipated that this will be very popular.</p>				
E2307	Provide an effective and efficient portfolio of Council assets	31 March 2024		28%
Ref.	Name	Due	Status	% Complete
E2307.A	Review the Council's property portfolio to improve asset use, identify development opportunities and to realise capital value and maximise financial return	31 October 2023		40%
<p>Terms of Reference prepared and agreed. Project group being set up with proposed members identified. Suitability surveys completed. Funding secured for additional staffing resource.</p>				
E2307.B	Review the Council's industrial estates portfolio to improve asset use, identify development opportunities, realise capital value and maximise return	31 March 2024		25%
<p>Rent collection for the quarter is 82%.</p> <p>33 smart leases in total have been completed, 8 are with legal.</p>				

Action Plan		Due Date	Status	% Complete
Condition surveys have been undertaken for 3 remaining estates				
E2307.C	Identify a portfolio of Council assets to support the Council's climate change strategy and initiatives	31 March 2024		25%
Work is ongoing and is also linked to the review of EM assets. This work will be supported as part of the wider asset review work to be undertaken				
E2307.D	Support work to decarbonise the Council's portfolio of assets	31 March 2024		25%
Work is ongoing and is also linked to the review of EM assets. This work will be supported as part of the wider asset review work to be undertaken				
E2308 Maximise income for the Council		31 March 2024		25%
Ref.	Name	Due	Status	% Complete
E2308.A	To deliver savings through workplace rationalisation	31 March 2024		25%
Suitability surveys have been carried out on the Council's operational buildings. A number of new occupiers have moved into N1R generating additional income for the Council. It is anticipated that further opportunities for improved utilisation will be identified as part of the asset review.				
E2308.B	Increase the number of Council assets reviewed for disposal	31 March 2024		25%
It is anticipated that the asset review to be undertaken will identify assets for possible disposal				
E2308.C	Acquisition and development of properties to meet the Council's strategic and financial objectives	31 March 2024		25%
This is ongoing and acquisitions will be made as and when opportunities are available. Maclure Road shops have been acquired to support the Station Square Development.				
The URC in Littleborough is to be acquired to support the Littleborough town centre masterplan A site has recently been acquired at auction securing long term access to Council owned land used for sporting activities. Work has commenced with Strategic Planning and Strategic Housing to identify strategic acquisitions as part of the Heywood, Middleton and Littleborough Masterplans.				

Action Plan		Due Date	Status	% Complete
E2308.D	Support transformation through additional planning and building control income	31 March 2024		25%
<p>The Building Control service continues to focus on income growth and generation with a particular focus on supporting LABC colleagues with major project plan checking.</p> <p>The Planning service continues to work with developers to negotiate new PPAs where possible but due to the challenges around loss of a number of experienced staff to the private sector, discretionary income from PPAs has reduced in Q1 compared with 2021 and 2022. The service is securing additional staff to support management and allow staff to focus on income generation through PPAs.</p>				
E2309	Capitalise on funding opportunities to support economic growth.	31 March 2024		33%
Ref.	Name	Due	Status	% Complete
E2309.A	Develop a pipeline of priority investment projects to maximise our share of national and locally devolved funding programmes	31 August 2023		50%
<p>Priority project list prepared and submitted to the GMCA to support the Atom Valley Growth Location and which includes various town centres as well as strategic employment sites.</p>				
E2309.B	Secure investors/funding partners for priority sites.	31 March 2024		25%
<p>Progress made on a number of key sites.</p> <p>Discussion have continued with the professional team in respect of Warwick Mill. Discussions have also taken place with two national commercial developers over potential investment projects.</p>				
E2309.C	Create business cases for Atom Valley infrastructure projects and town centres , including Levelling Up Partnerships and Brownfield Land Fund funding	31 December 2023		25%
<p>Work underway to support Atom Valley key projects and development of various business cases to support infrastructure investment. Meeting with DHLUC in respect of LUPs. Sites submitted to GMCA for Brownfield Land Fund</p>				
E2310	Deliver high quality and effective Council services	31 December 2023		33%

Action Plan		Due Date	Status	% Complete
Ref.	Name	Due	Status	% Complete
E2310.A	Procure new customer led digital software across Planning and Building Control to improve customer experience, remote working capability and automation	31 December 2023		33%
<p>Extensive planning carried out between the Planning and Building Control services and ICT to understand existing processes and requirements for the new system. Soft market testing and close contact with Salford CC planning team (to share their experiences of having just completed a similar review of their Planning/BC ICT needs) has enabled indicative capital figure to be identified for a new, cloud based database/DMS system. Discussions around ongoing annual costs and whether these could be supported through transformation still underway. Separate work streams to synchronise with new corporate CRM system and PWC Transformation Programme (digital support) having to be considered simultaneously. Focus is on progressing to a formal procurement exercise.</p>				



Delivery Plan 2023/24

Projects & Property	Activity	Lead	Timing	Progress
Boroughwide	Progress delivery of the Rochdale Rail Corridor Programme		March 24	➔
	<ul style="list-style-type: none"> ▪ Littleborough <u>Quarter 1 update</u> -Strategic Outline Business Case prepared for Streets For All – currently with TfGM for approval. ▪ Rochdale <u>Quarter 1 update</u> -Planning Application submitted for Station Square. -Procurement of design team commenced for Corner Plot. -Negotiations commenced with land owner for site assembly at station south. -Consideration of options for delivery at Station Gardens. 	MG MG		
	Progress key improvement projects to local cultural and historic areas		March 24	➔
	<ul style="list-style-type: none"> ▪ Heywood Civic <u>Quarter 1 update</u> -£696k Arts Council Funding and RBC Match Funding Secured. -Design Team has been appointed and RIBA Stage 1 Design is complete. -Wider Stakeholder Engagement Session with specialist building users is taking place in June 2023 to assist with co-design process between YourTrust, Cartwheel Arts & RDA. -Planning Submission Targeted for Summer 2023. ▪ Touchstones <u>Quarter 1 update</u> - RIBA Stage 3 has completed and a planning application has been submitted. - Work is continuing straight into RIBA Stage 4 to meet funding deadlines. - Soft market testing has begun to confirm the proposed procurement strategy. ▪ Hopwood Hall <u>Quarter 1 update</u> -Phase 2 Emergency Works complete. 	PM OB GM/ MAS		

	<p>-Heritage at Risk (Phase 3 Emergency Works) and Hamish Ogden Foundation (heritage skills workshops) grant applications being prepared by the RDA with expected July 2023 submission dates.</p> <p>-NLHF fund grant application being prepared concurrently by the Hopwood Foundation.</p> <p>-Wider site masterplan prepared pending final acceptance by Hopwood Hall College.</p> <ul style="list-style-type: none"> ▪ Tonge Hall <u>Quarter 1 update</u> -Site visit and meeting with the newly formed Friends Group to take place in July 2023. -Work has continued on CAD drawings for a replacement weather-proofing structure. ▪ Drake Street Heritage Action Zone <u>Quarter 1 update</u> -PSiCA grant offer deadline has now passed, with final grant offers made to five properties including Champness Hall, The Flying Horse Hotel, 14-16 Drake Street (Butterworth's), 22 Drake Street (Makin Dixon) and 65 Drake Street (Rocks Off). -The process to claim owner contributions for the South Parade / Drake Street Property Improvement Scheme has now commenced. -Work on the HAZ closedown remains ongoing, with closedown, celebration and evaluation activities in preparation. 	GM/ MAS		
Rochdale	Progress the delivery of Rochdale Town Centre Investment Programme		March 24	➔
	<ul style="list-style-type: none"> ▪ Rochdale Riverside <u>Quarter 1 update</u> - New Asset and Property Managers have settled in well. - Unit 1 has been let to Starbucks with estimated opening 1 July. - Serious interest in Units 21 & 21a from a national bar operator. ▪ Upperbanks <u>Quarter 1 update</u> -The construction of the three buildings is nearing completion, within internal fit out and work to the external areas now underway. The hotel & apartments are expected to complete in August 2023. -The apartments have recently been acquired by Livingway, a Manchester-based investor, who will manage and operate the apartments. -The hotel Franchise Agreement with Hilton has been completed. 	SP		

	Progress refurbishment of Rochdale Town Hall, Town Hall Square and The Slopes		Nov 23	➔
	<ul style="list-style-type: none"> ▪ Rochdale Town Hall <u>Quarter 1 update</u> -Phase 2 of the town hall (east and central wings) are approaching a series of partial possessions starting in late July/early August and ending in November. These are slightly delayed due to, firstly, the additional works in the Great Hall and secondly by the late high voltage connection by ENWL. The project team is working closely with the RBC operational team to ensure a smooth handover process. - Phase 3 (west wing) is currently being negotiated and will proceed as an extension to Phase 2 contract. ▪ Rochdale Town Hall Square <u>Quarter 1 update</u> - The team are working towards a handover towards the end of July for the majority of the public realm. - We are planning a series of PR opportunities to publicise the completion of this work. ▪ The Slopes <u>Quarter 1 update</u> - Broadfield Park Slopes is in development (funded in part by NLHF) and is not anticipated to start on site until later in 2024. - A community dig on the slopes is planned for this summer and it is anticipated that this will be very popular. 	EB		
		EB		
		ER		
	Recruit a minimum of 40 volunteer tour guides, representative of and from the local community for reopening of Rochdale Town Hall		Dec 23	➔
	<ul style="list-style-type: none"> ▪ Rochdale Town Hall Volunteers <u>Quarter 1 update</u> -There was a volunteer event held in May which was attended by 83 interested people. Interviews are being held with everyone who's shown an interest and an event will be held 13th July for everyone who has signed up to offer different types of training such as in public speaking and designing tours. -The team are working towards the above target, and all is going to plan. 	EB		

	<ul style="list-style-type: none"> - Stakehill 185, a new build for the sporting memorabilia suppliers Fanatics, is on course to complete in summer 2023. - A Strategic Outline Business Case has been prepared for the Stakehill allocation within the Places for Everyone Joint Development Plan, which can be used to support future funding bids and development aspirations. - Stakehill Business Improvement District continue to undertake activities including the installation of new directional signage and maps within the estate, CCTV improvements and sourcing training courses suitable for businesses. <ul style="list-style-type: none"> ▪ South Heywood <u>Quarter 1 update</u> -Work has recently commenced on the extension to the South Heywood J19 Link Road. This involves the widening of Pilsworth Road between the entrance to Heywood Distribution Park and the junction with Moss Hall Road. Expected completion spring 2024. - Construction of the first two phases of new housing is ongoing on sites adjacent to Manchester Road. These developments are by Bellway Homes and Anwyl Homes, with first completion due in summer 2023. <ul style="list-style-type: none"> ▪ Northern Gateway <u>Quarter 1 update</u> - Work is continuing to develop the SRN access for Northern Gateway, and a partnership with National Highways is to be set up in Q2 at the request of NH. - Local Highways mitigations are being developed alongside the SRN plans with a view to enabling early phases of development from M66 J3 and Pilsworth Road. 	RD		
	Develop a Vision and Masterplan for the Northern Gateway site		Dec 23	➔
	<u>Quarter 1 update</u> <ul style="list-style-type: none"> - The Vision for Northern Gateway is due to be agreed in Q2. Work in Q1 has continued to refine the Vision and ensure it ties in with the emerging Atom Valley vision. - The Joint Venture in partnership with the Bury and Rochdale Councils are developing the comprehensive masterplan (requirement of PfE) for the site. The masterplan is required to be signed off by either Portfolio Holder or Cabinet before a Planning Application can be submitted. 	SB		
Property	Review the Council's industrial estates portfolio to improve asset use, identify development opportunities, realise capital value and maximise return		March 24	➔

	<u>Quarter 1 update</u> - Rent collection for the quarter is 82%. - 33 smart leases in total have been completed, 8 are with legal. - Condition surveys have been undertaken for 3 remaining estates.	ML		
	Acquisition and development of properties to meet the Council's strategic and financial objectives		March 24	➔
	<ul style="list-style-type: none"> ▪ Chamber House Solar Farm, Heywood <u>Quarter 1 update</u> - Works are continuing to progress well on site. - In discussions with the energy supplier regarding the power purchase agreement in relation to the future energy generated. ▪ Mossfield, Heywood <u>Quarter 1 update</u> - The tender specification is currently being produced. ▪ Kelvin Avenue, Middleton <u>Quarter 1 update</u> - Shortlisted down to the preferred operator. - In negotiations regarding the heads of terms. ▪ Plot V & M, Kingsway Business Park <u>Quarter 1 update</u> - Feedback received from pre-application planning advice. - Working through the final design of the scheme before applying for planning permission. 	ML MH MN MN		

Culture & Placemaking	Activity	Lead	Timing	Progress
	Deliver creative sector support programmes		March 24	➔
Culture	<u>Quarter 1 update</u> -Rochdale is one of 54 Arts Council England (ACE) Priority Places, offering a three-year programme of support to increase engagement in the arts, culture and creative industries. A Priority Place Plan bid for £500k is being developed to submit to Arts	OB/ AE		

	<p>Council England in the late autumn. This will support further development of the borough's visitor and cultural economy.</p> <ul style="list-style-type: none"> - A Culture & Placemaking Team has been established within the RDA. Applications have now opened for 3 new roles funded by UKSPF: Head of Culture and Placemaking, Visitor Economy Officer and an Events and Creative Programmes Assistant. 			
	Deliver creative and culture identity, website & digital assets		March 24	➔
	<p><u>Quarter 1 update</u></p> <ul style="list-style-type: none"> - High Streets Task Force have been engaged and are holding a workshop in July to review the Rochdale Borough identity and share examples of best practice. - Better have been appointed to develop a culture and creativity focussed brand for Rochdale Borough. 	AE		
Placemaking	Identify opportunities to extend the Early Evening Economy Strategy to all town centres		March 24	➔
	<p><u>Quarter 1 update</u></p> <ul style="list-style-type: none"> - Job description prepared and recruitment is underway for a Visitor Economy Officer. 	LR		
	Progress delivery of the CDF2 Creative Innovation District Pilot in Rochdale Town Centre		March 24	➔
	<p><u>Quarter 1 update</u></p> <ul style="list-style-type: none"> - Initial community engagement and plan has now been completed by Local. - Development and delivery will be led by the new Principal Cultural Officer appointed who will lead the development and delivery. 	AE		
	Produce first year of new creative events programme		March 24	➔
	<ul style="list-style-type: none"> ▪ Feel Good Family Picnic <p><u>Quarter 1 update</u></p> <ul style="list-style-type: none"> - Design, Programming and Locations all scoped with feasibility plotted against output. - New Commission with International Carnival Company Global Grooves, involves community engagement and live performances. - Without Walls Programming included within the programme as part of the Touring Network Partnership. 	LB		

	<ul style="list-style-type: none"> - Processed with Safety Advisory Groups and Key Stakeholders throughout the Borough. ▪ PRIDE <u>Quarter 1 update</u> - Safety and Infrastructure has been reviewed for the event, with new elements to produce the event safely. - Programming confirmed and Infrastructure all in place. ▪ Half Marathon <u>Quarter 1 update</u> - Tickets are on sale, slow uptake – so an increase in comms and marketing is planned for Q2 onwards. - Route Finalised for Half Marathon and infrastructure being booked. - BMW Confirm Sponsorship. ▪ Christmas <u>Quarter 1 update</u> - New Approach to the light switch on being scoped out, to take place over a weekend with a focus on the visitor economy and dwell time within the town centre. - Discussions with Out There Arts and world leading Fire Artists. ▪ Innovation and Ideas Festival <u>Quarter 1 update</u> - Working closely with Outdoor Places Unusual Spaces to design and build the parameters of the festival, with a large focus on audience and content. 	LB		
		LB		
		LB		
		LB		

Investment & Innovation	Activity	Lead	Timing	Progress
Investment	Develop the Asian Business Network and encourage regular events		Oct 23	➔
	<u>Quarter 1 update</u> - Working with BiTC who have already established a network.	CH		
	Support companies locating to Rochdale or expanding within the Borough		March 24	➔
	<u>Quarter 1 update</u> - Continuing to liaise with developers and property agents to support companies looking to relocate	MM		






	- Responded to 91 enquiries during Q1 23-24.			
	Deliver an inward investment campaign to attract advanced manufacturing companies to Rochdale		Dec 23	➔
	<u>Quarter 1 update</u> - Match funding has been secured from GMCA / WYCA & NPL to support raising capital for the AMPI Project. A role will be advertised in July with a report delivered by October.	NE		
	Produce Atom Valley investment case branding, communications and marketing strategy		Oct 23	➔
	<u>Quarter 1 update</u> -Work continues with Marketing Manchester, Oldham and Bury to add information to the website. We are waiting to hear if funding will be available to enable us to plan for MIPIM and UKREiiF	AS		
	Maximise strategic relationships with regional and national investment and promotion partners		March 24	➔
	<u>Quarter 1 update</u> - Planning underway for a partnership meeting in Oxford in September with key stakeholders to discuss approach to skills - Team attended UKREiiF and promoted Atom Valley - Meetings held with Northern Powerhouse Partnership - Rochdale is pilot for Productivity Institute work on levelling up capitals.	LR NE		
	Develop a pipeline of priority investment projects to maximise our share of national and locally devolved funding programmes		Aug 23	➔
	<u>Quarter 1 update</u> - Work continues ensure Atom Valley can be become one of the Government's Investment Zones, including aligning work with regional Universities and ensuring investment propositions, like key infrastructure improvements and AMPI can benefit from funding.	LR NE		
	Secure investors/funding partners for priority sites.		March 24	➔
	<u>Quarter 1 update</u> - Meeting held with Henry Boot Developments and St. Modwen to discuss opportunities in Rochdale.	LR NE		

	<p>Create business cases for Atom Valley infrastructure projects and Town Centres, including Levelling Up Partnerships and Brownfield Land Fund funding</p> <ul style="list-style-type: none"> ▪ Atom Valley <u>Quarter 1 update</u> - Northern Gateway are submitting a detailed response to the Road Investment Strategy 3 (RIS3) consultation, outlining the economic case for Northern Gateway and the SRN infrastructure required. This will include junction designs plus the wider sustainable public transport mitigations planned for the Northern Gateway and the wider AV area. ▪ Levelling Up Partnerships <u>Quarter 1 update</u> - Initial meeting held with DLUHC, funding unlikely to be received until Spring 2024, lack of clarity on process. ▪ Brownfield Land Fund <u>Quarter 1 update</u> - Various sites put forward to GMCA, awaiting confirmation of sites selected and fund allocations. 	SB	Dec 23	➔
Innovation	<p>Progress delivery of AMPI Building on Kingsway Business Park</p>		March 24	➔
	<p><u>Quarter 1 update</u> - Project moving into RIBA 3 following feedback on RIBA 2 and extensive work on operating model. - Technical group established to feed into Design Team and support Rochdale Council. - Funding bid submitted to GM Evergreen to support planning application later in the year.</p>	NE		
	<p>Progress delivery SMTRC Innovation Accelerator project</p>		March 24	➔
	<p><u>Quarter 1 update</u> - Grant change request being processed given 80% funding identified in the bid allocated to the project. - Collaboration agreement signed by all 18 partners and exploitation plan uploaded to IFS portal. - Series of workshops held to mobilise delivery team.</p>	NE		

Marketing	Produce 8 marketing campaigns per year		March 24	➔
	<u>Quarter 1 update</u> - Four marketing campaigns have been created for Kingsway with the first being delivered. - The 30 th campaign for the RDA is more or less completed – with just 6 press releases to go and a commemorative magazine to create. - Place to live work and play – the structure of the website is about to be signed off and then it can be populated with meaningful and useful material about the borough economic stats. - Atom Valley website was produced for UKREiiF https://www.atom-valley.co.uk/ a campaign has been put together but this is dependent upon funding – until that is confirmed news stories will be added and Bury and Oldham have been given a template through which to add images and content. -AMPI. The website is currently being put together and an ongoing LinkedIn campaign to double followers and maintain engagement is ongoing.	AS		
	Deliver lead generation activities to support investment team achieving KPI's & agents work in Rochdale		March 24	➔
	<u>Quarter 1 update</u> - Kingsway campaigns and the inward investment campaigns. YTD figures are: Enquiries: 90 (last year Q1 68). - Website visits: have increased by 32%, we have 40% more users and 30% increase in pages visited.	AS		
	Offer marketing services to RDA staff and partners that supports delivery of projects		March 24	➔
<u>Quarter 1 update</u> - There is ongoing support to the whole team include web support to the town hall, PR support across all departments and lead generation for Kingsway.	AS			

RDA Performance Indicators 2023-24

Performance Indicators	Annual Target	Q1	Q2	Q3	Q4	Cumulative Total	Commentary
Number of successful investment projects receiving RDA assistance	30	4				4	Property relocations
Number of new jobs created by RDA assisted companies or projects	300	41				41	
Amount of commercial floor space built with RDA support (sq. ft.)	300,000	0				0	
Number of cultural events held across the borough Exclusively Produced by Culture	9	0				0	

Key		
	Achieved	100%
	Progress ahead of schedule	+50%
	Progress on track to achieving target	+25%
	Progress delayed potential to miss target	+0%
	Not Achieved	0%

Agenda Item 10



Report title: Council motions tracker

Report to: Overview and Scrutiny Committees

Date of meeting: 31 July 2023

Cabinet Portfolio Holder: Councillor Wardle, Cabinet Member for Finance and Corporate

Report of: Head of Governance

1. Report summary

1.1 To detail actions as a result of motions approved by full Council within the Municipal year and update on outcomes.

2. Recommendations

2.1 That Overview and Scrutiny Members note the report.

3. Reason for recommendation

3.1 To provide oversight on actions following approval of Council motions for Members.

4. Alternatives considered

4.1 None.

5. Key information

5.1 The Cabinet has requested that Overview and Scrutiny Committees receive oversight of actions relating to motions approved by Council.

6. Finance

6.1 None associated with this report.

7. Legal

7.1 None associated with this report.

8. Human resource

8.1 None associated with this report.

9. Equality, Diversity and Inclusion

9.1 None associated with this report.

10. Other considerations (corporate priorities, sustainability, risks)



10.1 None associated with this report.


Full Council Date	Motion	Outcome	Directorate
19 July 2023	<p>Motion 1 – Creation of community gardens</p> <p>The Council declared a climate emergency on 17th July 2019, launching its Climate Change Strategy in 2021. The Council believes that children and young people should have a voice in shaping the focus to deliver on the priorities set out in the Strategy.</p> <p>Throughout the summer term of 2023, around 20 primary schools have delivered a climate change lesson to year 5 pupils. The ultimate aim of this lesson was to produce a motion to full Council by the children around climate change action. The schools were asked to nominate key areas, to which the children considered the Council should give priority. This culminated in a debate on the 16th June 2023 for around 30 children at Number One Riverside. In a lively session, the children debated their four priority areas:</p> <ul style="list-style-type: none"> · Active Travel, · Planting and Growing, · Reduce, Reuse, Recycle and · Shopping Locally. <p>The children spoke passionately and were well informed across all subject areas. “Planting and Growing” was overwhelmingly considered to be the area on which the Council should focus by the majority of the children who participated, specifically supporting the creation and maintenance of community gardens.</p> <p>Supporting the creation of community gardens will help to reach the carbon neutrality target of 2038 set out in our Climate Change Strategy and Delivery Plan “<i>Protecting the planet for our people and places</i>”. Carbon neutrality involves implementing a mix of interventions that will cut, capture or offset carbon emissions. Cutting emissions requires us to make significant changes in key areas including the natural environment.</p> <p>In addition, from November 2023 the Council will be required to meet its duty around Biodiversity Net Gain. The proposed motion will assist the Council in meeting this duty by providing a focus on areas of woodland creation and non-woodland tree planting, differential mowing regimes, enhancing biodiversity opportunities, identifying opportunities for wetland habitat creation, working with local schools and colleges and encouraging volunteering events open to the public, community groups, schools and interest groups.</p> <p>In order to action this priority on their behalf; the Council resolves to:</p> <ol style="list-style-type: none"> 1. Support the creation of community gardens in schools, community centres, youth centres, libraries, faith centres and under used urban spaces throughout the borough. This shall include, but is not limited to, tree planting schemes/creation of community orchards and woodlands, the planting of native species, growing of flowers and food and the creation of ponds and bog garden areas. <p>Motion 2 – Be Aware: Recognise Care Experience as a Protected Characteristic</p> <p>This council acknowledges the profound impact of care experience on individuals' lives and recognises the need for equitable support and protection for those who have experienced the care system.</p> <p>The Government rejected the recommendation of the Independent Review of Children’s Social Care (May</p>		



	<p>2022) headed by Josh McCallister that care experience should be a protected characteristic.</p> <p>Rochdale Borough Council believes that Care experienced people face significant barriers that impact them throughout their lives. Rochdale Borough Council is proud that we are working together to support our care experienced young people. We know that we with the right support our young people can achieve incredible things. Adversity should not dictate destiny.</p> <p>In recognising care experience as a protected characteristic and calling on others to adopt the corporate parenting principles the Council can strengthen its efforts to eliminate discrimination, stigmatisation, prejudice against care-experienced individuals and further our commitment to promoting opportunity, equality and fairness for all residents, irrespective of their backgrounds.</p> <p>This Council therefore resolves to:</p> <ol style="list-style-type: none"> a) Treat Care Experience as if it were a protected characteristic. b) Formally call upon all other bodies to treat care experienced as if it were protected characteristic until such time as it may be introduced by legislation. c) Formally call upon all other bodies to adopt the corporate parenting principles for children in care and care leavers until such time as it is introduced in legislation. d) Collaborate with partners, local care providers, support organisations and the voluntary sector to develop tailored support services for care-experienced individuals e) Raise awareness within the community about care experience as a protected characteristic through public campaigns, educational initiatives, and community engagement programs. f) Request the Chief Executive to write to the Secretary of State expressing disappointment that care experience has not been recognised as a Protected Characteristic and request the decision be reconsidered. <p>Motion 3 - Closure of local train ticket offices</p> <p>A cut in vital in customer services at train stations has been announced by the Government and train providers. The consultation will be open for three weeks to close Littleborough train stations and to reduce services at Rochdale train station's ticket offices.</p> <p>Concerns cross-party have been raised by Councillors and MPs about the sudden news to cut these services across the nationally. Many have raised further concerns about the lack of an equality impact assessment, it's 'common sense' that the cuts will affect older and disabled residents.</p> <p>Council resolves to request the Leader and Chief Executive to urgently write to the Secretary of State for Transport and Northern Rail detailing the concerns of the Council to the impact this will have on residents within the borough.</p>		
22 March 2023	<p>Motion 1 - Local Government Association Action Plan to Combat Abuse</p> <ol style="list-style-type: none"> 1. To publicise support for the Debate not Hate Campaign. 2. To call on all political groups to sign the public statement. 	<p>Included with electoral materials published during the local election campaign.</p> <p>LGA advised on the passing of the motion.</p> <p>Review of the model Code of Conduct and comparison with existing Code included within the</p>	

	<p>3. To support the LGA's proposal for a national working group to produce and implement an action plan that addresses the abuse and intimidation of elected members and candidates.</p> <p>4. To assess how this council can take greater responsibility for the safety and wellbeing of its members through a proactive approach to preventing abuse and intimidation and its detrimental effect on the mental health and wellbeing of those subjected to it.</p> <p>5. To continually promote diversity and inclusion ahead of the Local Elections and beyond, including diversity of thought – publicly condemning politically fuelled abusive behaviour.</p> <p>An amendment to the motion was moved by Councillor Kelly and seconded by Councillor Bamford to insert the following after resolution 2:</p> <p>'and to work up to a concordat committing all elected members to an anti-bullying code of conduct: including in person, social media, telephone, text and email communication to the general public, officers and fellow elected members.'</p> <p>So the resolution would read: 'To call on all political groups to sign the public statement and to work up to a concordat committing all elected members to an anti-bullying code of conduct: including in person, social media, telephone, text and email communication to the general public, officers and fellow elected members'.</p> <p>Motion 2 – Broadband infrastructure This Council resolves:</p> <p>1. That the Chief Executive to write to Government asking for the 2015 change in the law to be rescinded and to ensure that operators who choose to erect telegraph poles and masts to deliver gigabit broadband would require planning permission.</p> <p>2. That the Chief Executive to write to and lobby our borough's two Members of Parliament to support local residents in helping to get the 2015 law change overturned in the case of operators who choose to use over ground poles and masts.</p>	<p>wider review of the Constitution to be reported to the Audit and Governance Committee.</p> <p>Letter sent.</p> <p>Email sent</p>	
<p>22 February 2023</p> <p>Budget Council</p>			
<p>14 December 2022</p>	<p>Strategic Housing Strategy</p> <p>Write to the Mayor of Greater Manchester and ask him to remove all greenbelt allocations from PfE and prioritise brown field development only in the Regional Plan.</p>	<p>Email sent.</p>	<p>Neighbourhoods</p>
	<p>A Living Wage for Social Care Workers in Greater Manchester</p> <p>1. Require the Foundation Living Wage as the minimum starting salary in all commissioned social care contracts.</p> <p>2. Propose the creation of a systematic GM-wide approach to social care procurement. This approach should include embedding the Foundation Living Wage as the minimum starting salary for all commissioned social care contracts across the 10 local authorities in Greater Manchester.</p>	<p>Star procurement engaged in relation to the legalities of implementation. Practical roll out requires additional Officer interaction which has been implemented.</p> <p>Other GM authorities informed via numerous channels including Leader, Portfolio Holders, Officer emails.</p>	<p>All</p>

	<p>3. Continue to work with providers who are not yet paying the Foundation Living Wage in Rochdale to do so.</p>		
	<p>Bus Service Quality in Heywood</p> <ol style="list-style-type: none"> 1. Write to Diamond Buses inviting their senior operating officers to an appropriate meeting of an Overview and Scrutiny Committee to explain the decline in quality of bus service. 2. To ask Transport for Greater Manchester for an urgent review into transport services into Heywood. 	<p>Letter sent 5 January 2023. Followed up email 5 April 2023</p>	<p>Chief Executive</p>
	<p>Rochdale Boroughwide Housing</p> <ol style="list-style-type: none"> 1. Arrange a meeting with the Housing Ombudsman and RSH to receive an update on their work in the New Year. 2. Write to the RSH suggesting that their review of RBH's current governance should include a recommendation for Council representation on the Board as part of a rolling overhaul of the Board. 3. Write to the interim Chief Executive to meet as a matter of urgency when she is in post, and invite her to attend a Security Committee to update on progress with the RBH improvement plan. 	<p>RBH are committed to attend a future meeting of the CRE Overview & Scrutiny Committee.</p>	<p>Neighbourhoods</p>
<p>October 2022</p>	<p>Expansion of free school meals</p> <ol style="list-style-type: none"> 1. An alleviation of financial pressure on hard working families struggling to feed their children during the cost-of-living crisis by implementing an urgent extension of free school meals to ensure universal provision for all school age groups, for a time limited period to match the cost of living crisis. 2. A simultaneous review of the eligibility criteria and realistic threshold that would increase the number of children entitled to free school meals. Current eligibility for free school meals means a household on universal credit in England must earn less than £7,400 a year (after tax and not including benefits), regardless of the number of children in the family. This low threshold means that many children from working families in poverty are not entitled to free school meals. Universal provision to end only once this threshold has been implemented. 3. Food provision for children on free school meals to be provided during the school holidays as standard. Children need healthy, nutritious meals all year round, and we need certainty that this will be provided continuously, outside of term time. 	<p>Response received January 2023.</p>	<p>Children's</p>
	<p>Her Majesty Queen Elizabeth II</p> <p>A permanent tribute to Her Majesty Queen Elizabeth II should be created and placed in Queens Park</p>		<p>Neighbourhoods</p>
	<p>Cost of Living Crisis</p> <ol style="list-style-type: none"> 1. To do everything it can this winter to support those most in need in this borough and in doing so recommends that the Cabinet further develops a Rochdale Borough Cost-of-Living Action Plan. 2. To organise a Cost-of-Living Summit with partners across the borough to ensure every organisation in the borough is doing all they can to support residents and to encourage local partnerships to bring together communities. 3. To call on the Government to declare a Cost-of-Living emergency and provide COVID style support to residents and businesses urgently. 4. To continue to work towards achieving a borough where everyone gets a fair wage through becoming a Living Wage Place. 5. To call on the Government to increase the National Minimum Wage to match the Real Living Wage, and 	<p>Response received from Cabinet Office January 2023. Internal actions ongoing.</p>	

	increase Universal Credit and all other benefits in line with inflation.		
20 th July 2022	<p>Streaming live meetings</p> <p>Officers be asked to explore the options to implement the live-streaming of all public meetings and those meetings held in public, in buildings with suitable technology as soon as possible, subject to feasibility, cost and resource implications.</p>	<p>Hardware has been installed within Hollingworth A,B,C which will enable the ability to stream meetings via YouTube.</p> <p>Streaming is restricted to meetings taking place within those rooms.</p> <p>The following actions are to be completed prior to the first live streaming of a meeting:</p> <ul style="list-style-type: none"> • Elected members to be registered on Dicientis at convenient date/time • Identify service to act as operator of system for live streaming. • Training day for SpaceManager with Cabinet layout and Full Council layout including <ul style="list-style-type: none"> ○ set up of unit with additional cameras; ○ blocking out committee layouts; ○ maps/plans for FM to aid set up rooms; ○ speaking queues; ○ voting. 	Neighbourhoods / Corporate
	<p>Local Housing Allowance</p> <p>The Chief Executive to write to the Government, to ask the relevant Ministers, to increase Local Housing Allowance, fund more grants to build social rented homes (currently Rochdale Borough is not eligible) and help residents 'weather the cost of living storm' with a rent cap to stop an increase above the current 9.1% inflation.</p>	 Marcus Jones letter.docx  Jonathan Russell letter.docx	Economy
	<p>Road Safety</p> <ol style="list-style-type: none"> 1. To support GMP's Neighbourhood Policing Teams by involving the public to work with local police officers in identifying issues of concern within the locality through focus groups. 2. To support local speedwatch initiatives across the Borough. 3. To Support GMFRS in undertaking prevention activities as part of the Safer Roads Greater Manchester Partnership to reduce the number and severity of Road Traffic Collisions. 	<p>All members of the public who make enquiries regarding speeding related concerns are signposted to either the Community Safety Team or direct with GMP.</p> <p>All stakeholders who are concerned about vehicles travelling in excess of the speed limit can discuss this with the Community Safety team and the Local Neighbourhood Policing Inspectors who have access to speed survey equipment.</p> <p>Community Safety recently purchased two speed guns for the police to use and assist in local enforcement operations. The speed guns that were purchased are not intended to be used by Community Groups or Local Ward Councillors however they are welcome to attend an operation organised and managed by the Police (which would require a risk assessment)."</p> <p>Additionally, any speed related incidents or concerns should be reported directly to GMP via speedcomplaints@gmp.police.uk so that appropriate investigations can be undertaken and any necessary enforcement action can be deployed</p>	Neighbourhoods

		– such as deploying the use of the speed guns as mentioned above.	
	<p>Pets as prizes</p> <p>The Council agrees to:</p> <ol style="list-style-type: none"> 1. Ban outright the giving of live animals as prizes, in any form, on Rochdale BC land. 2. Write to the UK Government, urging an outright ban on the giving of live animals as prizes on both public and private land. 	<p>The Events Safety Action Group will action the ban at events held on Council Land. The RBC website and forms updated to reflect the position.</p>  <p>George Eustice Letter 11.8.2022.doc</p>	Public Health
6 th April 2022	<p>Time for the Fair Game Manifesto in Football</p> <p>The Council therefore resolves to:</p> <ol style="list-style-type: none"> 1. Declare its support for the Fair Game manifesto, 'Solutions for our National Game', and calls on other councils to join us in our support. 2. Request the Chief Executive to write to the Minister for Sport, our local Members of Parliament, and the Chair of the Local Government Association Culture, Tourism and Sport Board, asking them to support and work towards implementing Fair Game's manifesto and the findings of the fan-led review led by Tracey Crouch MP. 3. Investigate how best Councils can support the registration of their local football clubs as Assets of Community Value and facilitate their future purchase and operation, when the opportunity arises, as fan-owned cooperatives. 	Letter sent 12 April 2022	Neighbourhoods
	<p>Situation in Ukraine</p> <p>The Council asks the Leader and Chief Executive to express the following sentiments on behalf of the Council and the people of Rochdale, Heywood, Middleton, and the Pennines urgently and in writing:</p> <ol style="list-style-type: none"> 1. To the Russian Ambassador in the UK, asking that he requests his Government to withdraw troops from Ukraine immediately 2. To the Ukrainian Ambassador in the UK, expressing the Council's support and solidarity, and respect for his nation's sovereignty and freedom. 3. To the Prime Minister of the UK, asking that all efforts are made to welcome refugees coming from Ukraine to the UK without the need for a visa, and advise of our willingness to help in any way we can as a council to settle individuals and families whose lives have so sadly and suddenly been affected by the military action in Ukraine. 4. To Ukrainians - and those of Ukrainian heritage - living in the borough, that we stand with you and the people of Ukraine and offer our support in these unsettling times 5. To Russians living in the borough, that whilst we profoundly condemn the actions of the Russian President we know this is Putin's war and that Russophobia has no place in the borough. 	<p>Letters sent to include on behalf of the Civic Mayor of Rochdale. Further correspondents sent to Mayor of Lviv.</p> <p>Responses circulated to Ukrainian leaders in Rochdale via Community Safety team.</p>	Chief Executive / Neighbourhoods
	<p>Living Standards</p> <p>This Council resolves to:</p> <ol style="list-style-type: none"> 1. Write to the Government urging Ministers to set out a national strategy for food including how it intends to ensure access to high quality, sustainable, affordable food for all and meet the United Nations goal to end hunger by 2030. 	Letters sent 12 April 2022	Chief Executive

	<p>2. Further develop our Food Plan for Rochdale to identify local food insecurity challenges and put in place steps to tackle them.</p> <p>3. Strengthen our work with the voluntary and community sector and statutory agencies to tackle food poverty.</p> <p>4. Continue our efforts to alleviate all forms of poverty and tackle the root causes by investing in our people and places; ensuring our residents have access to high quality education, training and lifelong learning; working towards the Real Living Wage for our staff and contractors; regenerating our town centres and attracting businesses to create more well paid jobs; improving our housing stock and building more high quality affordable homes; and working with our partners in the NHS to tackle health inequalities.</p>		
15 th December 2021	<p>Three new train stations in the Borough</p> <p>The council notes that many parts of our borough do not have good connections to the rail network. The council further notes that travel by rail is cleaner, cheaper, and faster than other methods of public transport. Therefore, council resolves that the Chief Executive to write to Transport for Greater Manchester and the Rochdale Stations Alliance asking for an investigation into creating three new stations at:</p> <p>I. Belfield – crossroads with Albert Royds Street</p> <p>II. Heywood Station – near to the ELR station and not in a way that interferes with the work of ELR</p> <p>III. Slattocks.</p>	<p>Letter sent to Transport for Greater Manchester who have since responded to agree to revisit the case for a station at Belfield through the GM Stations Alliance. A station at Heywood would form a key part of the tram-train Pathfinder North scheme, which TfGM and partners are currently developing and funding has been secured through the City Regional Sustainable Transport Settlement (CRSTS) to progress the scheme. Feasibility funding secured and TfGM are progressing further the business case for a new Slattocks station through the GM Stations Alliance.</p> <p> Rail Stations Council motion.doc</p> <p> TfGM Rochdale Response 160522.dc</p>	Economy
15 th December 2021	<p>Anti-social Behaviour on Public Transport</p> <p>Call upon the Mayor of Greater Manchester to provide the funding that is needed to keep the public safe.</p>	Letter sent 21 December 2021	Neighbourhoods
	<p>College Bank Flats, Rochdale</p> <p>Therefore, this Council requests that the Chief Executive of Rochdale Borough Council should:</p> <p>1. Write to the Chief Executive of Rochdale Boroughwide Housing requesting that they reconsider their proposals to demolish the Seven Sisters high-rise flats at College Bank, Rochdale.</p> <p>2. Write to the Secretary of State for Levelling Up, Housing and Communities to ask if the Government will permit Rochdale Borough Council to open its own 'Housing Revenue Account', with no attached debt.</p> <p>3. Authorise that officers explore every available avenue, together with the Seven Sister Support Group, to seek to retain much needed social homes in Rochdale's town centre area.</p>	<p>Letter sent to RBH 21 December 2021</p> <p>Letter sent to SoS 21 December 2021</p>	Neighbourhoods
13 th October 2021	<p>Road Safety</p> <p>We call on Mayor Burnham and Baroness Hughes to give the Chief Constable their full support in his endeavours to make our roads safer.</p>	Director of Neighbourhoods	Neighbourhoods

	<p>20 MPH Zones</p> <p>1. This Council resolves to formally adopt Resolution 11. In practice this means that the default speed limit on most of Rochdale's urban and rural residential streets will be 20mph, except on roads which may not be suitable due to the type and volume of traffic using them, typically this will be on main roads where speed limits, if higher, must be both safe and appropriate but can also apply to other non-main roads. Signs only do not impact on speed limits, therefore traffic calming will be required.</p> <p>2. The Council will continue to introduce 20mph speed limits and traffic calming zones via the five local Townships in response to concerns raised by residents and Councillors. This process has worked well for a number of years and Councillors have contributed funds to resolve speeding concerns. Townships are welcome to identify specific roads and fund accordingly providing their own timely targets.</p> <p>3. The Council, will continue to provide funds via the Township structure to reduce speeding by reducing speed limits, introducing traffic calming, working with local Police enforcement, working with local communities and to educate our youth to promote a safer roads in our Borough.</p>	Director of Neighbourhoods	Neighbourhoods
	<p>Hospital Car Parking</p> <p>This Council therefore requests that the Chief Executive write to the UK Government's Health Minister urging that they scrap NHS hospital parking charges and that that he seek the support of the Northern Care Alliance's Chief Executive in this regard.</p>		Adult Care
28 th July 2021	<p>Support for the England Football Team</p> <p>The Council is in complete solidarity with those players facing abuse and discrimination, and utterly condemns any form of racism. Rochdale is a borough that is known historically for its inclusivity and diversity and we are proud of this.</p>		Neighbourhoods
	<p>Masks in public</p> <p>The council is requested to authorise the Chief Executive to write to the government to make this position clear.</p>		Public Health
	<p>Solidarity with the Leader of Oldham Council</p> <p>The Council is therefore asked to resolve:-</p> <p>1. To condemn, in the strongest possible terms, the recent arson attack on the Leader of Oldham Council, Councillor Arooj Shah.</p> <p>2. To continue to work alongside the police and criminal justice system, in our own Borough, to protect victims and prevent violence and harassment.</p> <p>3. To instruct the Chief Executive of Rochdale Council to see what more we can do, as a Council, to tackle attitudes that foster gender based abuse and violence and to write to the Chief Executive and Leader of Oldham Council to make clear that we stand in solidarity with them against this attack, and that we will fully support Oldham Council and its Leader on this issue in any way we can.</p>		Chief Executive / Neighbourhoods
	<p>Planning Processes</p> <p>This Council notes:</p> <p>The publication by Government of the White Paper, 'Planning for the Future' on 6 August 2020, which set out proposals on reforms to the planning process for the future.</p>	White Paper proposals were withdrawn	Economy

	<p>This Council resolves to: Write to and lobby both of our Members of Parliament, urging them to oppose these proposals and to circulate their replies to members.</p> <p>Highlight its concerns over these proposals with the public and local residents.</p>		
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Notice of Key decisions and private items UPDATED 1 July 2023

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
July 2023					
<p>Budget Guidelines and Timetable</p> <p>Purpose of Report</p> <p>To recommend the budget guidelines and timetable to be used in preparing the detailed 2024/25 Budget and provisional budgets for 2025/26 and 2026/27.</p> <p>To provide an updated budget position for the Council for 2024/25 to 2026/27.</p> <p>Notes</p>	<p>Lead Officer</p> <p>Report Authors</p> <p>Howorth Karen (for Adult Care Directorate & Public Health & Integrated Directorate)</p>	<p>Cabinet Member</p>	<p>Open</p>	<p>Yes</p>	<p>Cabinet 25 Jul 2023</p> <p>Informal Cabinet 3 Aug 2023</p> <p>Corporate Overview and Scrutiny Committee 11 Sep 2023</p>

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
<p>Rochdale Kinship Care Policy</p> <p>Purpose of Report</p> <p>To agree the revised Kinship Care Policy</p> <p>Notes</p>	<p>Lead Officer</p> <p>Director of Children's Services</p> <p>Report Authors</p> <p>Rachel Meyrick</p>	<p>Cabinet Member</p> <p>Cabinet Member for Children's Services and Education</p>	<p>Open</p>	<p>Yes</p>	<p>Cabinet 25 Jul 2023</p>
<p>The Food and Feed Plan 2023/24</p> <p>Purpose of Report</p> <p>Report to present the Council's Food and Feed Service Plan for the current year. The Service Plan identifies the scope and demands on the regulatory services. It provides details of last year's performance and details the current and future challenges. It identifies the way the Public Protection Service will deliver food and feed regulatory functions during the year.</p>	<p>Lead Officer</p> <p>Director of Neighbourhoods</p> <p>Report Authors</p> <p>Gary Parkinson-Fraser, Officer</p>	<p>Cabinet Member</p> <p>Cabinet Member for Climate Change and Environment</p>	<p>Open</p>	<p>No</p>	<p>Cabinet 25 Jul 2023</p>

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
Notes					
<p>Strategic Housing - Compulsory Purchase Order</p> <p>Purpose of Report</p> <p>Permission to obtain a Compulsory Purchase Order (CPO) is required before proceeding legally. The relevant property is a modern, 3 bedroomed, semi-detached property of red brick construction with concrete tile roof. The property is located within the Wardle, Shore and West Littleborough Ward of Pennines Township.</p> <p>Notes</p>	<p>Lead Officer</p> <p>Director of Neighbourhoods</p> <p>Report Authors</p> <p>Nicola Carter</p>	<p>Cabinet Member</p> <p>Cabinet Member for Regeneration and Housing</p>	Fully exempt	No	Cabinet 25 Jul 2023

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
<p>Strategic Housing - Compulsory Purchase Order</p> <p>Purpose of Report</p> <p>Permission to obtain a Compulsory Purchase Order ('CPO') is required before proceeding legally. The relevant property is a traditional, 2 bedroomed, semi-detached property of red brick construction with concrete tile roof. The property is located within the West Heywood ward of Heywood Township.</p> <p>Notes</p>	<p>Lead Officer</p> <p>Director of Neighbourhoods</p> <p>Report Authors</p> <p>Nicola Carter</p>	<p>Cabinet Member</p> <p>Cabinet Member for Regeneration and Housing</p>	<p>Fully exempt</p>	<p>No</p>	<p>Cabinet 25 Jul 2023</p>
<p>Better Care Fund Narrative Plan Template Submission</p> <p>Purpose of Report</p> <p>For approval</p> <p>Notes</p>	<p>Lead Officer</p> <p>Director of Commissioning (DASS)</p> <p>Report Authors</p> <p>Hayley Ashall, Assistant Director Adult Social Care</p>	<p>Cabinet Member</p> <p>Cabinet Member for Adult Care and Wellbeing</p>	<p>Fully exempt</p>	<p>Yes</p>	<p>Heywood, Middleton and Rochdale Locality Board 25 Jul 2023</p>

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
	and Prevention				
August 2023					

<p>Mossfield PGF Report</p> <p>Purpose of Report Provide an update and reaffirm approval</p> <p>Notes</p>	<p>Lead Officer Director of Economy</p> <p>Report Authors Mohammed Hussain</p>	<p>Cabinet Member Cabinet Member for Regeneration and Housing</p>	Fully exempt	Yes	Property Growth Fund Sub-Committee 3 Aug 2023
<p>Property Growth Fund Performance & Risk - Q1 2023/24</p> <p>Purpose of Report To update Members on the performance of the Council's property investments, and the associated risk</p>	<p>Lead Officer Director of Corporate Services</p> <p>Report Authors Michelle Ashworth (for commercial, Economy & Resources), Senior</p>	<p>Cabinet Member Cabinet Member for Finance and Corporate</p>	Fully exempt	No	Property Growth Fund Sub-Committee 3 Aug 2023

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
Notes	Accountant				
Stakehill South Development Land Update Purpose of Report To provide an update on the development of Stakehill South Development Land Notes	Lead Officer Director of Economy & Environment Report Authors Richard Duddell	Cabinet Member Cabinet Member for Regeneration and Housing	Fully exempt	Yes	Property Growth Fund Sub-Committee 29 Aug 2023
Places for Everyone Modifications Consultation Purpose of Report To gain member approval to consult on the proposed modifications to the Places for	Lead Officer Director of Economy & Environment Report Authors Daniela Ripa	Cabinet Member Cabinet Member for Regeneration and Housing	Open	Yes	Cabinet 29 Aug 2023

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
<p>Everyone Joint Development Plan</p> <p>Notes</p>					
<p>Parking Enforcement Contract</p> <p>Purpose of Report</p> <p>To obtain approval for the future provision of Parking Enforcement</p> <p>Notes</p>	<p>Lead Officer</p> <p>Director of Neighbourhoods</p> <p>Report Authors</p> <p>Chris Woods</p>	<p>Cabinet Member</p> <p>Cabinet Member for Highways and Facilities</p>	<p>Open</p>	<p>Yes</p>	<p>Cabinet 29 Aug 2023</p>
<p>Central Retail Park 'Station Gardens' Development</p> <p>Purpose of Report</p> <p>Notes</p>	<p>Lead Officer</p> <p>Director of Economy</p> <p>Report Authors</p> <p>Matt Gilray</p>	<p>Cabinet Member</p> <p>Cabinet Member for Regeneration and Housing</p>	<p>Fully exempt</p>	<p>Yes</p>	<p>Cabinet 29 Aug 2023</p>

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
<p>Football Foundation Playzone initiative</p> <p>Purpose of Report</p> <p>for committee consideration and agreement of recommendations</p> <p>Notes</p>	<p>Lead Officer</p> <p>Director of Neighbourhoods</p> <p>Report Authors</p> <p>Andrew Quinn</p>	<p>Cabinet Member</p> <p>Cabinet Member for Climate Change and Environment</p>	Open	Yes	Cabinet 29 Aug 2023
<p>Q1 23/24 Finance Update</p> <p>Purpose of Report</p> <p>To update members on Q1 Financial Position of council</p> <p>Notes</p>	<p>Lead Officer</p> <p>Director of Corporate Services</p> <p>Report Authors</p> <p>Samantha Smith, Deputy Chief Finance Officer</p>	<p>Cabinet Member</p> <p>Cabinet Member for Finance and Corporate</p>	Open	Yes	Cabinet 29 Aug 2023

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
<p>Rochdale Station Square</p> <p>Purpose of Report</p> <p>To seek approval to commence procurement and award contract for works to Station Square</p> <p>Notes</p>	<p>Lead Officer</p> <p>Director of Economy</p> <p>Report Authors</p> <p>Matt Gilray</p>	<p>Cabinet Member</p> <p>Cabinet Member for Regeneration and Housing</p>	<p>Part exempt</p>	<p>Yes</p>	<p>Cabinet 29 Aug 2023</p>
<p>Asylum and Refugee Resettlement - Asylum Dispersal Grant Spend Plan</p> <p>Purpose of Report</p> <p>To provide cabinet with a proposed spending plan for the 23-25 Asylum Dispersal Grant.</p> <p>To provide justifications for expenditure in line with national and local pressures and changes in Home Office Asylum Policy.</p> <p>Seek key decision and delegated authority to the Director Of</p>	<p>Lead Officer</p> <p>Director of Neighbourhoods</p> <p>Report Authors</p> <p>Hannah Courtney-Adamson</p>	<p>Cabinet Member</p> <p>Cabinet Member for Regeneration and Housing</p>	<p>Fully exempt</p>	<p>Yes</p>	<p>Cabinet 29 Aug 2023</p>

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
<p>Neighbourhoods to and support this spending plan.</p> <p>Notes</p>					
<p>Further delivery of the Transformation programme</p> <p>Purpose of Report</p> <p>Notes</p>	<p>Lead Officer</p> <p>Director of Corporate Services</p> <p>Report Authors</p> <p>Michael Garraway, Miranda Carruthers-Watt, Interim Monitoring Officer</p>	<p>Cabinet Member</p> <p>Cabinet Member for Finance and Corporate</p>	Fully exempt	Yes	Cabinet 29 Aug 2023
<p>Application to the Swimming Pool Support Fund - Phase 1</p> <p>Purpose of Report</p> <p>Notes</p>	<p>Lead Officer</p> <p>Director of Neighbourhoods</p> <p>Report Authors</p> <p>Nicola Rogers</p>	<p>Cabinet Member</p> <p>Councillor Susan Smith, Portfolio Holder for Communities and Cooperation, Councillor Carol Wardle, Portfolio Holder for Finance and Corporate</p>	Fully exempt	Yes	Cabinet 29 Aug 2023

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
<p>Supported Employment Contract and Retendering</p> <p>Purpose of Report</p> <p>Seeking agreement to retender</p> <p>Notes</p>	<p>Lead Officer</p> <p>Director of Commissioning (DASS)</p> <p>Report Authors</p> <p>Barbara Mitchell</p>	<p>Cabinet Member</p> <p>Cabinet Member for Adult Care and Wellbeing</p>	<p>Fully exempt</p>	<p>Yes</p>	<p>Heywood, Middleton and Rochdale Locality Board 29 Aug 2023</p>
<p>Advocacy contract and retendering</p> <p>Purpose of Report</p> <p>Seeking agreement to retender</p> <p>Notes</p>	<p>Lead Officer</p> <p>Director of Commissioning (DASS)</p> <p>Report Authors</p> <p>Hayley Ashall, Assistant Director Adult Social Care and Prevention</p>	<p>Cabinet Member</p> <p>Cabinet Member for Adult Care and Wellbeing</p>	<p>Fully exempt</p>	<p>Yes</p>	<p>Heywood, Middleton and Rochdale Locality Board 29 Aug 2023</p>
<p>Complex Services - MFT / NCA</p>	<p>Lead Officer</p>	<p>Cabinet Member</p>	<p>Fully exempt</p>	<p>Yes</p>	<p>Heywood, Middleton and Rochdale Locality Board 29 Aug</p>

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
<p>Purpose of Report</p> <p>Notes</p>	<p>Director of Commissioning (DASS)</p> <p>Report Authors</p> <p>Nichola Thompson, Director of Health & Care Integration (DASS & Deputy Place Lead)</p>	<p>Councillor Daalat Ali, Deputy Leader and Portfolio Holder for Health, Councillor Iftikhar Ahmed, Portfolio Holder for Adult Care and Wellbeing</p>			<p>2023</p>
<p>September 2023</p>					

<p>Best Interest Assessment and medical professional/doctors assessments for Deprivation of Liberty Safeguarding (DoLS) authorisations</p> <p>Purpose of Report</p> <p>Confirm approval to retender</p> <p>Notes</p>	<p>Lead Officer</p> <p>Director of Commissioning (DASS)</p> <p>Report Authors</p> <p>Hayley Ashall, Assistant Director Adult Social Care and Prevention</p>	<p>Cabinet Member</p> <p>Cabinet Member for Adult Care and Wellbeing</p>	<p>Fully exempt</p>	<p>Yes</p>	<p>Heywood, Middleton and Rochdale Locality Board 26 Sep 2023</p>
<p>People Strategy 2023 to 2026</p> <p>Purpose of Report</p>	<p>Lead Officer</p> <p>Director of Corporate</p>	<p>Cabinet Member</p> <p>Cabinet Member for</p>	<p>Open</p>	<p>Yes</p>	<p>Corporate Overview and Scrutiny Committee 11 Sep 2023</p>

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
Notes	Services Report Authors Rosemary Barker, Assistant Director Workforce & Organisational Development	Finance and Corporate			Employment and Equalities Committee 18 Sep 2023
October 2023					

Page 11 of 11 Commercial and Industrial Assets Purpose of Report Notes	Lead Officer Director of Economy Report Authors Mark Robinson, Director of Economy	Cabinet Member Councillor Daniel Meredith, Portfolio Holder for Regeneration and Housing	Fully exempt	Yes	Cabinet 24 Oct 2023
End of Life Strategy Purpose of Report Notes	Lead Officer Joint Director of Integrated Commissioning Report Authors Louise Steele, Counter Fraud Manager	Cabinet Member Cabinet Member for Health	Open	Yes	Heywood, Middleton and Rochdale Locality Board 24 Oct 2023

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
November 2023					

<p>Revenue Budget Update 2024/25-2026/27 and Medium Term Financial Strategy</p> <p>Purpose of Report</p> <p>To provide an update on the Revenue Budget 2024/25 to 2026/27 and to provide an update on the Council's Medium Term Financial Strategy</p> <p>Notes</p>	<p>Lead Officer</p> <p>Report Authors</p> <p>Howorth Karen (for Adult Care Directorate & Public Health & Integrated Directorate)</p>	<p>Cabinet Member</p>	<p>Open</p>	<p>Yes</p>	<p>Informal Cabinet 9 Nov 2023</p> <p>Cabinet 28 Nov 2023</p> <p>Corporate Overview and Scrutiny Committee 31 Jan 2024</p>
<p>Q2 23/24 Finance Update</p> <p>Purpose of Report</p> <p>To update members on Q2 Financial Position of council</p> <p>Notes</p>	<p>Lead Officer</p> <p>Director of Corporate Services</p> <p>Report Authors</p> <p>Samantha Smith, Deputy Chief Finance Officer</p>	<p>Cabinet Member</p> <p>Cabinet Member for Finance and Corporate</p>	<p>Open</p>	<p>Yes</p>	<p>Cabinet 28 Nov 2023</p>

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates

December 2023

January 2024

<p>Page 18</p> <p>Anti-poverty strategy</p> <p>Purpose of Report</p> <p>Notes</p>	<p>Lead Officer</p> <p>Director of Public Health and Wellbeing</p> <p>Report Authors</p> <p>diane preston</p>	<p>Cabinet Member</p> <p>Cabinet Member for Health</p>	<p>Open</p>	<p>Yes</p>	<p>Heywood, Middleton and Rochdale Locality Board 23 Jan 2024</p>
<p>Children's Autism Strategy (LCO BP)</p> <p>Purpose of Report</p> <p>Notes</p>	<p>Lead Officer</p> <p>Joint Director of Integrated Commissioning</p> <p>Report Authors</p> <p>Sajjad Miah, Charlotte Mitchell, Head of Commissioning CCG</p>	<p>Cabinet Member</p> <p>Cabinet Member for Health</p>	<p>Open</p>	<p>Yes</p>	<p>Heywood, Middleton and Rochdale Locality Board 27 Feb 2024</p>

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
February 2024					

<p>Q3 23/24 Finance Update</p> <p>Purpose of Report</p> <p>To update members on Q3 Financial Position of council</p> <p>Notes</p> <p>Page 119</p>	<p>Lead Officer</p> <p>Director of Corporate Services</p> <p>Report Authors</p> <p>Samantha Smith, Deputy Chief Finance Officer</p>	<p>Cabinet Member</p> <p>Cabinet Member for Finance and Corporate</p>	<p>Open</p>	<p>Yes</p>	<p>Cabinet 27 Feb 2024</p>
<p>Preparing for adulthood integrated transition strategy (LCO BP)</p> <p>Purpose of Report</p> <p>Notes</p>	<p>Lead Officer</p> <p>Joint Director of Integrated Commissioning</p> <p>Report Authors</p> <p>Martin Lawton, Assistant Director, Adult Social Care Operations, Charlotte Mitchell, Head of Commissioning CCG</p>	<p>Cabinet Member</p> <p>Cabinet Member for Health</p>	<p>Open</p>	<p>Yes</p>	<p>Heywood, Middleton and Rochdale Locality Board 27 Feb 2024</p>
<p>Learning Disability & Autism</p>	<p>Lead Officer</p>	<p>Cabinet Member</p>	<p>Open</p>	<p>Yes</p>	<p>Heywood, Middleton and</p>

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
Strategy (LCO BP) Purpose of Report Notes	Joint Director of Integrated Commissioning Report Authors Hayley Ashall, Assistant Director Adult Social Care and Prevention	Cabinet Member for Health			Rochdale Locality Board 27 Feb 2024
Enhanced Care Home Model Strategy (LCO BP) Purpose of Report Notes	Lead Officer Joint Director of Integrated Commissioning Report Authors Hayley Ashall, Assistant Director Adult Social Care and Prevention	Cabinet Member Cabinet Member for Health	Open	Yes	Heywood, Middleton and Rochdale Locality Board 27 Feb 2024
March 2024					

Serious Violence Strategy (LCO BP) Purpose of Report Notes	Lead Officer Director of Public Health and Wellbeing Report Authors Lianne Davies, head of	Cabinet Member Cabinet Member for Health	Open	Yes	Heywood, Middleton and Rochdale Locality Board 26 Mar 2024
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Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
	commissioning in public health				
Emotional non-attendance at school Strategy (LCO BP) Purpose of Report Notes	Lead Officer Director of Children's Services Report Authors	Cabinet Member Cabinet Member for Health	Open	Yes	Heywood, Middleton and Rochdale Locality Board 26 Mar 2024

April 2024

Neighbourhood's Strategy (LCO BP) Purpose of Report Notes	Lead Officer Joint Director of Integrated Commissioning Report Authors Councillor Daalat Ali, Deputy Leader and Portfolio Holder for Health	Cabinet Member Cabinet Member for Health	Open	Yes	Heywood, Middleton and Rochdale Locality Board April 2024
Estates Strategy (neighbourhoods) (LCO BP)	Lead Officer Joint Director of Integrated	Cabinet Member Cabinet Member for Health	Open	Yes	Heywood, Middleton and Rochdale Locality Board April 2024

Title / Summary	Lead officer / Report Author	Portfolio Holder	Exempt	Key Decision	Meetings and Dates
<p>Purpose of Report</p> <p>Notes</p>	<p>Commissioning</p> <p>Report Authors</p> <p>Councillor Daalat Ali, Deputy Leader and Portfolio Holder for Health</p>				

COMMUNITIES, REGENERATION AND ENVIRONMENT OVERVIEW AND SCRUTINY COMMITTEE
Work Programme 2023/24

Remit of this Committee:

The Committee brings together scrutiny of both the physical and skills aspects of economic regeneration, and the supporting work of services such as leisure, highways, housing, environmental services etc, that provide the opportunities for work and the improvement of life experiences for our communities.

1. To be responsible for scrutiny of partnerships or key contractors (for example, Rochdale Development Agency, Rochdale Boroughwide Housing, Your Trust etc); Regeneration; Local Development Framework; Neighbourhoods and Communities; Housing; Environment; Highways and Licensing, and for overview of the respective Portfolio Holders and Directors.
2. To respond to consultation by Cabinet on relevant policy development proposals.
3. To scrutinise the in-year performance of relevant Council Services, partnership bodies and other appropriate bodies, in accordance with the Council's Quarterly Performance Management Framework and against approved Service Plans, where appropriate.
4. To scrutinise the discharge by the Responsible Authorities within Rochdale Safer Communities Partnership of their crime and disorder functions as set out in the Police and Justice Act 2006.
5. To instigate the appropriate action in response to adverse service performance.
6. To scrutinise inspection reports and associated action plans produced by external agencies (where appropriate to this Committee)
7. To review and scrutinise executive decisions where appropriate to this Committee in accordance with the Council's Constitution, which have been called-in by Members of the Council.

8. To receive reports, where appropriate, from the Council’s representatives on outside bodies, and to direct representatives to report to the Council, where appropriate.
9. To commission, scope and oversee studies and reviews relating to relevant Council Services and issues directly affecting the Borough and, where appropriate, to make recommendations to the Cabinet arising from such studies and reviews
10. To consider Directorate Plans in line with Council Policy.

23rd May 2023

Item	Purpose	Outcome
Report submission by 15 th May		
Call-in/Member items/other referrals		
Directorate Plans Performance Report Quarter Four 2022/23	To review corporate performance reports	
Training - Role of Scrutiny	To inform Members on the role of scrutiny and its functions	
Work Programming Session	To select topics for scrutiny/review in 2023/24	

1st Aug 2023

Item	Purpose	Outcome
Report submission by 20 th July		
Call-in/Member items/other referrals		
Directorate Plans Performance Report Quarter One 2023/24		
Rochdale’s Safer Communities Partnership – including domestic abuse and community safety in	To talk about partnerships, work they do, targets they have, programme they are working on,	

general. Request Cabinet Member and GMP rep to attend.	community safety and domestic abuse (separate strategy to look at the statistics for Rochdale/ how these compare to other GM local authorities / Rochdale strategies/ approach to tackling domestic abuse), see a draft if strategy not ready. Who sets the agenda? Who monitor their progress, how Overview and Scrutiny will be able to monitor regularly their work.	
Council's Motion Tracker		
GMCA scrutiny minutes		
Rochdale Council's Key decision document		
CRE Work Programme 2023/24		

12th Sep 2023

Item	Purpose	Outcome
Report submission by 31st Aug		
Call-in/Member items/other referrals		
Rochdale Town Hall reopening	What will look like and what ongoing plans are? Financial sustainable – difference to town centre? To examine: 1 - Reopening plan and 2 –long term business plan for town hall. Who will attend/users? who run catering, what events, what exhibitions, new event spaces?	

	content? How will be paid for? Business plan.	
Council's electric vehicle (EV) charging infrastructure strategy		
Places for Everyone Main Modifications	Consultation	
Council's Motion Tracker		
GMCA scrutiny minutes		
Rochdale Council's Key decision document		
CRE Work Programme 2023/24		

21st Nov 2023

Item	Purpose	Outcome
Report submission by 9th Nov		
Call-in/Member items/other referrals		
Directorate Plans Performance Report Quarter Two 2023/24		
RBH – chair and chief exc to be invited to review progress and transformation plans with RBH - if the chief exc is in post.	Detailing progression with the improvement plans and operational effectiveness in light of the Coroner's findings and issues raised by Members of the Committee (5 th Dec 2023)	
Council's Motion Tracker		
GMCA scrutiny minutes		
Rochdale Council's Key decision document		
CRE Work Programme 2023/24		

30th Jan 2024

Item	Purpose	Outcome
Report submission by 18th Jan		
Call-in/Member items/other referrals		
Directorate Plans Performance Report Quarter Three 2023/24		
UK Share Prosperity Fund	End of year one – what have you achieved? How meets target sets? How compare with other LAs? What are the priorities ad why we picked these priorities in Rochdale and what we have achieved?	
Housing Task and Finish Group Report	Report of the Housing Task and Finish Group on data analysis and findings and for Committee to agree recommendations to Cabinet / Council	
Council's Motion Tracker		
GMCA scrutiny minutes		
Rochdale Council's Key decision document		
CRE Work Programme 2023/24		

5th Mar 2024

Item	Purpose	Outcome
Report submission by 22nd Feb		
Call-in/Member items/other referrals		
Growth Company Annual Update		
Your Trust – Annual Update	Focus on culture, events communities and community engagement (input from Place Team)	
Highways – Annual Update		
Environmental Management Annual Update		
Council's Motion Tracker		
GMCA scrutiny minutes		
Rochdale Council's Key decision document		
CRE Work Programme 2023/24		

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Items to be scheduled subject to the Committee's agreement/prioritisation considerations:

- Vacant commercial units in Rochdale (How many empty commercial units and what's the plan for tackling this issue? Data across council and private ownership. RDA – what's the plan to tackle this matter? Where is the need for commercial units? Empty shopping centres in Rochdale and Middleton)

Agenda items prioritisation criteria:

- Why is this item before Scrutiny?
- What is Scrutiny asked to do?
- How will this review by Scrutiny make a difference to those living or working in the Borough?
- How does this link with the Council's priorities?

TASK AND FINISH GROUPS

Housing	Membership: Councillors Besford, A. Brown, A. Dearnley, A. Nisa, B. Place, J. West and D. Williams
	Scope: 1. Quantify scale of housing shortages and waiting list 2. Quantify options available to Council to meet the challenges 3. Review new Housing Allocation Policy; 4. Report back to main committee to agree recommendations for Cabinet / Council. 5. To meet with officers, providers, resident associations, GMCA/legal, relevant Cabinet Members.
	Timeline: to produce report for end of Jan 2024
Climate Emergency Sub-Group	Membership: CRE Committee Members plus Chairs and Vice-Chairs of Corporate Overview and Scrutiny Committee and Health, Schools and Care Overview and Scrutiny Committee
	Scope: to assist in ensuring that the Council realises its stated objective of “achieving net zero emissions for the borough by 2038”.
	Timeline: meet twice a year; minutes to be included in the agenda for main committee. Meetings:
	<ul style="list-style-type: none"> • 19th Sep 2023 at 6 p.m. • 14th Feb 2024 at 6 p.m.