






















Action Plan		Due Date	Status	% Complete
EP2401 Consult, engage and involve all our communities to ensure their needs are addressed in our plans to make the Borough a great place to live, work and play		31 March 2025		28%
Ref.	Name	Due	Status	% Complete
EP2401.A	Work with Business In The Community to develop the Asian Business Network and encourage regular events	31 March 2025		25%
<p>BITC have now appointed a new member of staff who has had initial meetings with RDA and has been tasked developing the network as a priority.</p>				
EP2401.B	Reduce digital inequalities by providing free broadband to the most deprived neighbourhoods and support residents to gain digital skills to improve lives through access to services and opportunities	31 March 2025		25%
<p>4000 households are accessing free WiFi, we are waiting for RBH to confirm their commitment to support with the installation so we can expand to Smallbridge but after a meeting we had with their SLT they are keen to support the roll out.</p> <p>We have received 328 referrals for digital support, since April 2024.</p> <p>172 of those accessed DATA (sim cards)</p> <p>119 loaned a device</p> <p>92 undertook learning</p> <p>25 simply requested info</p> <p>15 were referred on and 26 did not engage.</p> <p>4 went in to employment.</p>				
EP2401.C	Deliver the inclusive parks project across the Borough	31 March 2025		35%
<p>Phase 1 for 2024 / 25 is Denehurst Park. New café in the park includes a changing places high spec disability access toilet with hoist for people profound disabilities, to be one of the first in the North West in a public park. Installed and cafe due to open by end August. Information largely gathered for external grant funding bid for additional inclusive play equipment etc, due to be submitted by September 24. Access statement on Council web page upgraded to enable informed decision making by potential visitors with disabilities.</p>				





Action Plan		Due Date	Status	% Complete
EP2402 Deliver new economic investment, development and business growth		31 March 2025		25%
Ref.	Name	Due	Status	% Complete
EP2402.A	Secure collaboration agreements with Bury, GMCA and other key stakeholders to progress delivery of the Northern Gateway	30 October 2024		25%
Progress being made with GMCA to bring in additional resources and explore new governance models, including a Mayoral Development Corporation. These will form the foundation of the expected collaboration agreements.				
EP2402.B	Consult on Draft Local Plan	31 March 2025		25%
Regulation 18 consultation covering Call for Sites and Integrated Assessment Scoping Report has commenced and will conclude in August.				
EP2402.C	Adopt strategic development and infrastructure frameworks for Atom Valley employment sites	31 March 2025		25%
<u>Northern Gateway</u>				
Work on-going with Bury Council and NGDV to develop a draft SPD development framework. Engagement with landowners proposed in July and public consultation in the Autumn.				
<u>Stakehill</u>				
Discussions continue with Oldham Council continue in respect of developing an infrastructure plan for the site. Evergreen funding has been secured to support that process.				
EP2402.D	Develop and improve the Borough's business parks to provide high quality accommodation for new businesses and job creation	31 March 2025		25%
<u>Kingsway Business Park</u>				
- Construction work continues on Plot J2 employment units (2 units totalling 203,000 sq ft) - due to complete Dec 24.				
- Planning permission recently granted for 57 new home at Plot W including conversion of Silver Hill Farm building.				




Action Plan	Due Date	Status	% Complete										
<ul style="list-style-type: none"> - Planning applications under consideration for i) a petrol filling station and associated facilities at Plot U2, ii) four medium sized industrial units at Plot L and iii) a battery storage plant adjacent to Broadshaw Farm. - Works to complete Michael Faraday Avenue are due to commence in summer 2024. 													
<p><u>Stakehill Industrial Estate</u></p> <ul style="list-style-type: none"> - Traffic Regulation Orders proposing an increased extent of double yellow lining within the Industrial Estate will shortly be advertised with the aim of reducing parking on bends and increasing road safety. - Stakehill Business Improvement District, supported by RDA and RBC, continue to improve the appearance and functioning of the estate, including funding new litter bins, new and cleaned locational signage and courses for employees of businesses within the estate. - A further Business Event is planned as part of the Local Industrial Decarbonisation Plan, building on ongoing data collection work. - An Energy Infrastructure Report has recently been completed assessing the likely future energy demand, and how this can be met, for development taking place as part of the expansion envisaged under the Places for Everyone allocation. 													
<p><u>Northern Gateway</u></p> <ul style="list-style-type: none"> - Phase 2 widening works to the J19 Link Road, between Pilsworth Road and Moss Hall Road / Whittle Lane have now been completed. - Over 50 new homes are now occupied in the two residential developments fronting Manchester Road. - National Highways are continuing with the PCF stage 0a SRN modelling with initial outputs expected in Q2. NH will present the initial outputs along with next steps to the Mayoral Development Zone Board in October (Q3). - Local Highways modelling and design options for Western Access also continue and will link with the emerging SRN strategy. Outputs are also anticipated in Q2. 													
<p>EP2403 Create high quality jobs and opportunities for all residents to access and maintain good employment</p>	<p>31 March 2025</p>		<p>38%</p>										
<table border="1"> <thead> <tr> <th data-bbox="71 1412 257 1452">Ref.</th> <th data-bbox="257 1412 1473 1452">Name</th> <th data-bbox="1473 1412 1778 1452">Due</th> <th data-bbox="1778 1412 1928 1452">Status</th> <th data-bbox="1928 1412 2123 1452">% Complete</th> </tr> </thead> <tbody> <tr> <td data-bbox="71 1452 257 1533">EP2403.A</td> <td data-bbox="257 1452 1473 1533">Secure funding to progress the development of the Atom Valley Innovation Centre on Kingsway Business Park</td> <td data-bbox="1473 1452 1778 1533">31 March 2025</td> <td data-bbox="1778 1452 1928 1533">  </td> <td data-bbox="1928 1452 2123 1533">50%</td> </tr> </tbody> </table>	Ref.	Name	Due	Status	% Complete	EP2403.A	Secure funding to progress the development of the Atom Valley Innovation Centre on Kingsway Business Park	31 March 2025		50%			
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Action Plan		Due Date	Status	% Complete
Funding for physical build and its initial operation secured. Discussions and engagement with other funding bodies and innovation related organisations continue in respect of programmes and innovation related activities.				
EP2403.B	Collaborate with partners to adopt an All Age Skills Strategy and Action Plan	31 December 2024		33%
Work and Skills Team have been working with Children’s services to develop the first draft All Age Skills Strategy. Further work is now taking place to map next steps and agree participation to develop that plan.				
EP2403.C	Develop a viable business case to create a Centre for Advanced Sustainable Materials in Atom Valley	31 December 2024		33%
Initial business case in place. Work now is taking place to identify innovation gaps. Presentations have been made to the AV sub groups. Next stage will involve industry engagement and meeting held with MIDAS and Growth Company to coordinate business engagement.				
EP2404 Create vibrant Town Centres		31 March 2025		45%
Ref.	Name	Due	Status	% Complete
EP2404.A	Regenerate the Borough’s Town Centres improving accessibility, the quality and condition of property and public realm	31 March 2025		25%
<u>Rochdale</u>				
- The next stage of technical design work on the new Station Square proposals outside Rochdale Railway station has commenced with the intention to start on site in early 2025. We are continuing to work with an architect re proposals for improvements to the Station Entrance.				
- At Town Hall Square, the main public areas have now been handed over including the Great Lawns. The remedial work to replace defective paving is underway. The compound hoarding is being moved back to accommodate the Feel Good Festival. Requested changes to the car park layout have been proposed and costed and are subject to RBC approval and funding. Access arrangements are still being finalised to incorporate the commercial and security requirements.				
<u>Heywood</u>				
- The baseline study for Heywood is now complete. A series of baseline data has been collated to inform performance indicators which can be reviewed to highlight the extent of how outcomes have changed in the future linked to masterplan interventions.				
- CRSTS Streets for All / Quality Bus Corridor Scheme. TfGM are analysing feedback from first phase community engagement. Modelling analysis of the town centre and				






Action Plan	Due Date	Status	% Complete
<p>surrounding transport network has taken place</p> <ul style="list-style-type: none"> - Engagement has taken place for the Long Term Plan for Towns. Over 1,500 responses received for the online survey and several community focus groups have been held. Thematic workshops with key stakeholders are currently taking place. - Development of the former Marina Ropes site for 72 new affordable homes is now underway. <p><u>Middleton</u></p> <ul style="list-style-type: none"> - The baseline study for Heywood is now complete. A series of baseline data has been collated to inform performance indicators which can be reviewed to highlight the extent of how outcomes have changed in the future linked to masterplan interventions - The Strategic Outline Business Case for the CRSTS Streets for All scheme on Long Street/ Market Place has been submitted. - Work is ongoing to develop the Supplementary Planning Document for the North East side of the masterplan. - The drafting of Middleton’s Heritage Trail is ongoing. - A new Town Centre Manager for Middleton is now in post. She will be supporting the longer term development of the Town Centre and its offer. <p><u>Littleborough</u></p> <ul style="list-style-type: none"> - The Strategic Outline Business Case for Streets for All CRSTS funding has been approved - Officers are currently working on details for project options that fit within the funding. 			
<p>EP2404.B Develop Rochdale Town Hall as a cultural and visitor attraction to maximise its contribution to the Borough’s visitor economy</p> <ul style="list-style-type: none"> - The central and east wing of the building have opened to the public and are working well. The TH is hosting public cultural events as well as commercial events and the offer has been well received. - Over 35,000 people have visited the town hall since it re-opened with visitor evaluations being overwhelmingly positive. Visitors are also being attracted from across the world who are coming to visit the town hall for the first time. 	<p>31 March 2025</p>		<p>40%</p>




Action Plan		Due Date	Status	% Complete
<p>- Phase 3 works continue on site with progress being made in all areas. The Changing Places facility has been completed and grant claim submitted as has the ASHP Salix grant. Further training courses have been provided in conservation in the Council Chamber and research undertaken into the new Mayor's Parlour wall finishes.</p>				
EP2404.C	Deliver the NLHF funded Rochdale Town Hall Activity Plan (including activities in Town Hall Square)	31 March 2025		40%
<p><u>The Slopes</u></p> <p>- The NLHF second round delivery grant secured and the team are preparing to start RIBA Stage 4 work and tender documentation. Scheme will be on site spring 25</p> <p>- The West Slopes have been planted and the railings are now being installed.</p> <p><u>The Activity Plan</u></p> <p>- Since opening, Rochdale Town Hall has welcomed over 35,000 visitors from all over the world. Many have never been to Rochdale before and made the trip especially to visit the newly restored town hall.</p> <p>- Over 2500 attended the opening day on March 3rd 2024</p> <p>- The public programme at the town hall had sought to deliver an offer for all audiences. Since re-opening, the offer has included a Science Festival, Colourscape (giant, inflatable, interactive bubbles in Town Hall Square), holiday activities for children, visual arts sensory workshops with SEN students from Redwood Primary School, and daily visitor tours.</p> <p>- To date, 1,393 individuals have booked on our guided tours within the last 3 months.</p> <p>- Next priority is to develop KS1-3 sessions for school group visits</p>				
EP2404.D	Adopt Evening Economy Strategy for the Borough and develop an Action Plan for Rochdale Town Centre	31 March 2025		75%
<p>- The work with GMCA to develop an Early Evening Economy Strategy for Rochdale is drawing to a close. Consultation with key stakeholders and partners is now complete. The final strategy is due to be completed by the end of July 24.</p>				
EP2405 Make the most of our natural and historic environment and cultural assets		31 March 2025		25%




Action Plan		Due Date	Status	% Complete
Ref.	Name	Due	Status	% Complete
EP2405.A	Secure funding and progress projects which enhance the condition of the Borough's heritage and cultural assets to support the visitor economy	31 March 2025		25%
<p>Work is continuing on the development of a cohesive business support package for retail, hospitality and leisure businesses, with proposed implementation in Q2</p> <ul style="list-style-type: none"> - The final report received from High Streets Task Force. - The work with GMCA to develop an Early Evening Economy Strategy for Rochdale is drawing to a close. Consultation with key stakeholders and partners is now complete. The final strategy is due to be completed by the end of July 24. 				
EP2405.B	Secure funding and progress projects which enhance the condition of the Borough's heritage and cultural assets to support the visitor economy	31 March 2025		25%
<p>Work is continuing on the development of a cohesive business support package for retail, hospitality and leisure businesses, with proposed implementation in Q2.</p> <ul style="list-style-type: none"> - The final report received from High Streets Task Force. - The work with GMCA to develop an Early Evening Economy Strategy for Rochdale is drawing to a close. Consultation with key stakeholders and partners is now complete. The final strategy is due to be completed by the end of July 24. - Middleton Town Centre Manager appointed. - Exploring options to establish a Middleton place-based brand identity. 				
EP2405.C	Support the continued delivery of flood mitigation and resilience projects	31 March 2025		25%
<p>Phase 1b of River Roch Flood Alleviation Scheme - construction work has commenced at Gale Basin, Todmorden Road, Littleborough. Early engagement and initial modelling and site investigation programme is being confirmed for Phase 2 Smithy Bridge to Rochdale town centre.</p> <p>Resilient Roch programme continues – property flood resilience surveys underway and public realm/neighborhood SuDS option development in progress. Littleborough Toll House Flood Hub currently seeking planning permission. Natural Flood management works at Rochdale Children's Moorland Home completed.</p>				
EP2406	Take positive action in response to the Housing Emergency	31 March 2025		22%







Action Plan		Due Date	Status	% Complete
Ref.	Name	Due	Status	% Complete
EP2406.A	Accelerate the delivery of a range of new homes across the Borough	31 March 2025		25%
<p>In the financial year 23/24, 686 new homes were constructed in the borough including completions at key brownfield sites such as Upper Banks Duo, Countryside at Royle Road in Castleton and Nixon Street in Heywood.</p> <p>Significant progress has been made at other sites including the former Akzo Noble industrial site (remediation complete and build under way), Mill Vale (former British Vita land), and Wildhouse Meadows (former Soccer Village complex).</p>				
EP2406.B	Progress the delivery of Rail Corridor housing sites programme	31 March 2025		25%
<p><u>Rochdale</u></p> <ul style="list-style-type: none"> - Station Corner: Planning permission secured for 6-storey building containing 33 apartments and a number of commercial units. - The next stage of technical design work on the new Station Square proposals has commenced with the intention to start on site in early 2025. We are continuing to work with an architect on the proposals for the improvements to the Station Entrance. <p><u>Littleborough</u></p> <ul style="list-style-type: none"> - The area in front of the arches is currently being marketed to potential food/drink/craft vendors. Engagement has begun with Network Rail in regards to adding a deck onto the existing car park at the station. <p><u>Castleton</u></p> <ul style="list-style-type: none"> - Conversations with Network Rail are ongoing in regards to their land to the north and the south of the station. The proposals for the land to the south of the station are subject to a Network Rail business clearance process. - Planning application by Kellen Homes for the delivery of 191 homes at Castleton Sidings gained resolution to approve from Planning and Licensing Committee. 				
EP2406.C	Work with key Strategic Housing Partners to increase delivery of affordable homes across the Borough	31 March 2025		10%
<p>Through the Rochdale Strategic Housing Partnership we are working to identify key providers who will enter into formal partnership arrangements to deliver in addition to business-as-usual developments. Existing site programmes, including those with brownfield funding, are coming forwards to establish a pipeline of development.</p>				

Action Plan		Due Date	Status	% Complete
EP2406.D	Remodel homelessness temporary accommodation to increase throughput making homelessness rare, brief and non-recurring	31 March 2025		25%
<p>Reconfiguration and design of RBC Family Temporary Accommodation has been principally agreed, and will be implemented over the next 6 months, with a view to increasing portfolio by 15 units. Wider work for a TA Framework and improve homelessness prevention activity it underway and will support the aim of making homelessness rare, brief, and non-occurring.</p>				
EP2406.E	Reduce the use of Bed and Breakfast for Statutory Homelessness Households and eliminate length of stay exceeding 6 weeks	31 March 2025		25%
<p>B&B Elimination Plan has now been agreed, and a clear corporate priority to address this. A cross-department working group has now been established to work through key actions to accelerate alternatives to TA</p>				
EP2407 Respond positively to the Climate Emergency		31 March 2025		25%
Ref.	Name	Due	Status	% Complete
EP2407.A	Progress delivery of EV charging infrastructure across the borough	31 March 2025		25%
<p>Cabinet have approved the EV Charging Infrastructure Strategy. Funding has been received from TfGM for the Council to have a dedicated Project Manager for 2 years to work on EV infrastructure. The Council has submitted a joint GM bid for funding for physical infrastructure and await the details of this.</p>				
EP2407.B	Progress the delivery of the CRSTS and Active Travel funding projects	31 March 2025		25%
<p>Bee Network Phase 2 is planned to be presented to Cabinet in Q2</p> <p>Middleton Streets for All project is scheduled to have its Strategic Outline Business Case presented to Bee Network Committee in Q2</p> <p>Littleborough Streets for All has an approved SOBC and work to detail this project is now on-going.</p> <p>Heywood QBT is currently subject to further consultation</p> <p>Work is ongoing at the business case stage by TfGM for the Rochdale to Oldham QBT proposals</p>				

Action Plan		Due Date	Status	% Complete
EP2407.C	Secure funding for refurbishment of Rochdale railway station	31 December 2024		25%
Options to secure funding to support Rochdale Station delivery and Rochdale Station South are being explored.				
EP2407.D	Progress delivery of the Local Industrial Decarbonisation Plan at Stakehill Industrial Estate	31 March 2025		25%
- LIDP website complete, and key events planned for Q2.				
- Data collection from Stakehill businesses completed by partners, and a baseline energy usage report produced for University of Manchester to start scenario modelling in Q2.				
EP2408 Provide an efficient and effective portfolio of assets		31 March 2025		25%
Ref.	Name	Due	Status	% Complete
EP2408.A	Review the Council's property portfolio to improve condition and asset use, identify development opportunities and support strategic and financial objectives	31 March 2025		25%
Work is ongoing reviewing the Council's operational property portfolio. Baseline data has been confirmed and is under review. Work has also commenced on reviewing the investment portfolio.				
All property data will be added to Tech Forge which will give a more realistic overview of asset performance / survey data and required spend captured in WLCC" surveys				
EP2408.B	Support work to decarbonise the Council's portfolio of assets	31 March 2025		25%
PSDS 3a – Rochdale Town Hall ASHP. This is now a delayed completion scheme which is scheduled for completion in September 2024. Grant has been defrayed and conditions tracker updated.				
PSDS 3b – Castleton Community Centre/Library also a delayed completion project due to be finished in September 2024.				
Swimming Pool Support Fund (SPSF) – Grant agreement finalised in respect of Heywood Sports Village. Specification for Solar Car Ports has been drawn up with support from GMCA. Looking at including EV charging within the scheme and discussion with STaR about procurement options.				
Powering Our Schools – 7 schools and 1 children's centre progressing to next stage. PID has been signed off and is with STaR. Anticipated that procurement process will				

Action Plan		Due Date	Status	% Complete
commence in the Autumn with projects to commence in 2025/26.				
Castleton Primary School – Additional Solar PV installation. Tenders returned and evaluated. Currently with STaR Procurement for sign off.				
Application for funding through Salix Low Carbon Skills Fund (LCSF) for detailed design and feasibility work on 4 council buildings has not been successful.				
EP2409 Maximise income for the Council		31 March 2025		31%
Ref.	Name	Due	Status	% Complete
EP2409.A	Progress delivery of Town Hall business and marketing plan	31 March 2025		20%
<ul style="list-style-type: none"> - Quarter 1 figures finalised. All main areas of business showing positive growth, apart from the restaurant (due to open in September 2024) - Over 35,000 visitors to the town hall since it opened - Events and functions enquiries continue to come in, admin support recruited to try to manage the level of enquiries more effectively. - Recruitment challenges have meant that some service areas are under-staffed, work to recruit to key areas continues but is proving challenging (especially in specialist kitchen/chef roles and in the hospitality element of the business plan) - The town hall lost its Marketing Manager in its opening week. Further challenges around recruiting to this post. Recent interviews have proved successful and preferred candidate hopefully starting in post in September. <p>Finance & Admin Manager starting in post in September. This key role will help to monitor our key areas of operation, and create more visibility on income and expenditure related to the current business plan</p>				
EP2409.B	Open The Martlet Kitchen restaurant at Rochdale Town Hall	31 August 2024		30%
<ul style="list-style-type: none"> - Town Hall team currently working to an official Martlet Kitchen opening date of 23rd September 2024 - Kitchen and restaurant team slowly being recruited to in order to deliver the restaurant operation. To date, the following staff are in post: - Executive Chef 				

Action Plan	Due Date	Status	% Complete
<ul style="list-style-type: none"> - 2 x sous chefs - 1 x Kitchen Porter - 1 x Pastry Chef - 2 x casual kitchen staff - 1 x Restaurant Manager - 1 x Assistant Restaurant Manager <p>Waiting staff are still required. Need to re-advertise role following disappointing take-up first time round.</p> <p>Working with a specialist PR company to market the new restaurant to a broad audience base, and put it 'on the map'</p>			
EP2409.C Support transformation activities identifying new sources of income across Economy and Place services	31 March 2025		25%
<p>Building Control and Planning Services The services have now progressed with the procurement of new software that will support transformation. The services continue to focus on income generation and, in building control, growing external/commercial fee income.</p> <p>Environmental Management: EM Services restructure that includes creating External Grants and Income Manager Post finalised and due to go to SCG July. Bowlee Plant Nursery trialling plant sales in parks and at events, have started at Bowlee Car Boot and Queen's Park, book in for Family Picnic events in parks.</p>			
EP2409.D Develop and implement Fly Tipping Strategy across the Borough	31 December 2024		50%
<p>The first phase of the strategy has been concluded following extensive work with a members working group. We are currently implementing the recommendations from this including a restructure to form the 'Environmental Quality Team'. A report is being prepared for the EM Champions and Overview and Scrutiny to advise of the next steps.</p>			
EP2410 Capitalise on devolution and funding opportunities to support economic growth and place making	31 December 2024		37%

Action Plan		Due Date	Status	% Complete
Ref.	Name	Due	Status	% Complete
EP2410.A	Maximise the economic opportunities for the Borough from the designation of Northern Gateway as GM Investment Zone	31 December 2024		25%
<p>- Northern Gateway has secured £10m from the Investment Zone to improve the road network. Work is ongoing to scope out how this will be delivered</p> <p>- Work is ongoing to explore how the rest of the investment zone allocations (linked to skills, innovation, business support etc) can support the demand for and delivery of development at Northern Gateway</p>				
EP2410.B	Agree a programme of projects to secure the Levelling Up Partnerships Fund and progress on-site delivery	31 October 2024		25%
Options to secure funding to support Rochdale Station delivery and Rochdale Station South being explored.				
EP2410.C	Submit Heywood Long Term Plan for Towns Vision and Investment Plan	31 August 2024		75%
Engagement has taken place for the Long Term Plan for Towns, over 1,500 responses were received for the online survey and several community focus groups have been held. Thematic workshops with key stakeholders are currently taking place. Draft Investment Plan being prepared.				
EP2410.D	Agree a pipeline of development / infrastructure projects to be included in the GM Investment Plan	31 December 2024		25%
Submission made to GMCA. Discussions on-going with Chief Executives and Directors of Place in respect of submissions and funding needed to support key milestones.				
EP2411 Deliver high quality and effective services		31 March 2025		27%
Ref.	Name	Due	Status	% Complete
EP2411.A	Roll out of new ICT software across Economy and Place to improve customer access and experience, efficiency and performance	31 March 2025		25%
<u>Planning & Building Control:</u>				
Agreement with preferred IT provider completed and final procurement steps relating to PID about to be concluded. Anticipated commencement of new project in Summer 2024, which is expected to have a 9 – 12 month duration. Discussions continuing with IT Services & Assistant Director for Transformation to procure an external IT expert who has supported another GM council and can provide additional capacity and expertise to the services for project implementation and maximise quick wins.				

Action Plan	Due Date	Status	% Complete
<u>Environmental Management:</u>			
The implementation of the new CRM software has been delayed as agreed by Transformation Board for Environmental Management until Q3			
EP2411.B	Deliver the Transformation programme within Environmental Management	31 March 2025	30%
Environmental Management are delivering ICT solutions to the frontline workforce as part of the transformation programme.			
A pilot for digital access to ITrent for operatives has concluded and an implementation plan is underway, expected to be in place by Q3.			