



Date of Meeting	14 <sup>th</sup> September 2017 (CAB) 17 <sup>th</sup> October 2017 (COS)
Portfolio	Cabinet Member for Finance
Report Author	Julie Murphy
Public/Private Document	Public

## Finance Update Report 2017/18

### Executive Summary

- 1.1 To inform Cabinet and the Corporate Overview and Scrutiny Committee on the Council's financial position as at the end of July 2017.
- 1.2 The Finance Update Report contains detail of the following:
  - The forecast Revenue position is an in-year saving of £0.899m.
  - Services have not identified any issues in meeting the savings target of £5.895m.
  - Forecast Capital spend is £82.060m. Rephasing of £7.973m has been identified and budgets which are no longer required are £0.807m.
- 1.3 Effective financial management is essential if the Council is to keep spending within available resources. It is vital that services make adjustments in spending to ensure that they spend in line with the approved budget.

### Recommendation

- 2.1 Consider the 2017/18 Budget position for Revenue, Capital and Savings as at the end of July 2017.
- 2.2 Consider the Revenue Budget adjustments as detailed in 4.1.2
- 2.3 Approve the Revenue Budget Pressure Fund requests detailed in 4.1.4.
- 2.4 Consider the Capital Budget adjustments as detailed in 4.4.1.
- 2.5 Approve the Capital Virement request detailed in 4.4.2.
- 2.6 Consider the Capital Rephasing and underspends detailed in 4.4.3.

## Reason for Recommendation

- 3.1. Cabinet Members should be kept updated on the financial position of the authority, as effective budget management is critical to ensuring financial resources are spent in line with the budget and are targeted towards the Council's priorities. Monitoring enables the early identification of variations against the plan and facilitates timely corrective action.

This report provides a breakdown of the Financial Position for the Council and focuses on the position as at the end of July 2017.

## Key Points for Consideration

### 4.1. Revenue Budget 2017/18

- 4.1.1. The budget set by Budget Council on 1<sup>st</sup> March 2017 was £196.031m. This has been increased to £201.085m as set out below:

#### Budget Changes

Approved by	When	Reason for change	Amount (£m)
Budget Council	Mar-17	Approved budget	196.031
Cabinet	Apr-17	Increase in Better Care Fund	5.168
Cabinet	Jun-17	Adjustment to Education Support Grant	-0.373
Cabinet	Jul-17	Section 31 Discretionary Funding for Business Rates Relief	0.259
<b>GRAND TOTAL</b>			<b>201.085</b>

- 4.1.2 There has been a change in the treatment of the Education Support Grant since Budget Council, with an element of the funding now being shown within Children's Services rather than in General Grants.

Additional funding has been given in relation to the Section 31 Discretionary Funding for Business Rates Relief.

- 4.1.3 The overall position taking account of the projections currently being forecast by services as at the end of July 2017 is an in-year saving of £0.899m.

#### 4.1.4 Budget Pressures

The Budget Pressure Fund for 2017/18 is £0.769m (£0.309m ongoing and £0.460m one off). There is a difference between the amount reported at the end of May due to a number of the budget pressure allocations made during 2016/17 being of a one off nature and not being required in future years.

The following request for funding has been made to the end of July 2017.

### Economy (£0.150m Ongoing)

Asset Rationalisation – The service is forecasting a budget pressure in relation to the achievement of the asset rationalisation strategy of £0.150m on-going.

If the above pressure is approved the balance in the Budget Pressures Fund will be £0.619m (£0.159m ongoing and £0.460m one off).

- 4.1.5 The major (>£0.250m) variations to controllable budget, by service, are detailed below:-

#### Adult Care - £0.440m (In-Year Saving)

The service is reporting an in-year saving of £0.440m due to a combination of staffing savings; mainly as a result of staff turnover; the renegotiation of contracts with external providers; and an increase in Government grant income to the service.

#### Resources - £0.295m (In-Year Saving)

The Service is forecasting a £0.295m in-year saving, resulting from staff savings and additional funding from Central Government regarding New Burdens

#### Finance Control - £0.517m (In-Year Saving)

The reported underspend relates to interest savings as no external borrowing has been undertaken in the first 4 months of the year offset by lower income on short term investments due to low interest rates.

£0.050m of the 2017/18 in-year saving is allocated to underwrite a bid for external funding associated with Dippy the dinosaur project.

- 4.1.6 See appendices A & B for the General Fund Revenue Summary and the Revenue Finance Pro formas for Services with variances >£250k.

## **4.2 Corporate Debt**

- 4.2.1 The Council has a responsibility to collect income due and to recover outstanding debts owed. There are three main types of income which are owed to the Council. These being council tax; business rates and sundry debts. Sundry debts includes:

- Fees and charges raised as invoices by all Directorates of the Council, for services provided.
- Housing benefit overpayments which occur as a result of a change in entitlement to benefit.

As at the end of July the outstanding debt is £10.786m.

Summary of Corporate Debt to July 2017	
	Total £m
Balance of debt carried forward from 2016/17	9.947
Invoices raised	17.788
Payments/ credit notes/adjustments	(16.729)
Write offs	(0.220)
Balance as at July 2017	<b>10.786</b>

The aged debt analysis indicates that previous years' debt has decreased by £0.882m since May 2017.

The debt outstanding as at the end of May 2017 was £9.786m. Debt has increased by £1.000m to £10.786m as at the end of July 2017.

The debt is split between debt which is still within minimum payment terms or on hold and debt which is subject to recovery actions once payment terms have elapsed. £8.097m (75%) of the total debt outstanding is subject to recovery actions with £2.689m (25%) relating to new and "on hold" debt.

Further details are available in Appendix C.

### 4.3 Savings Update 2017/18

4.3.1 Savings of £2.136m were approved at Budget Council February 2016 for 2017/18. Savings of £3.759m were approved at Budget Council March 2017 for 2017/18 therefore the total savings target is £5.895m for 2017/18.

4.3.2 Services have not identified any issues for their achievement.

4.3.3 See appendices D & E for an overview of Service Savings Achievement and further details of Services who are reporting mitigating actions >£0.200m.

### 4.4. Capital Budget 2017/18

The 2017/18 Current Capital Budget is £82.060m. Table 1 below shows an overview of the movements:

	2017/18	2018/19	2019/20
	£m	£m	£m
<b>CAPITAL BUDGET REPORTED AT JULY CABINET</b>	<b>71.455</b>	<b>44.470</b>	<b>22.174</b>
Budget Changes Agreed at July Cabinet	0.100		
Commercial Investment Funding brought forward from 2018/19 agreed at July Council	20.000	-20.000	
Other Budget Changes identified at the end of July 2017	0.304		
Additional Budget Identified within Children's Service to Bring Forward from 2016/17	0.149		
Rephasing Adjustment	-1.168		
Rephasing identified to the of end July 2017	-7.973	7.973	
Underspend identified to the end of July 2017	-0.807	-0.800	
<b>CAPITAL BUDGET JULY 2017</b>	<b>82.060</b>	<b>31.643</b>	<b>22.174</b>

#### 4.4.1 Capital Budget Adjustments

Details of the Budget increases are listed below:

- £0.304m of other budget changes are:
  - Children's Services £0.026m net adjustment to the budget for additional Grants received.
  - Adult Care £0.263m relating to use of unapplied Capital Grants.
  - Resources have received £0.015m from the Transformation Fund to fund the purchase of e-payslips iTrent module.
- A budget carry forward has been identified during the Closedown process of £0.149m due to a late receipt from St Cuthbert's School as a contribution towards the cost of a multi-use games area.

#### 4.4.2 Capital Scheme virement request

- £0.013m from the Transfers from AMG scheme is proposed to be transferred back to the Asset Management Group scheme, within Neighbourhoods Directorate.

#### 4.4.3 Capital Rephasing & Underspend

The Chief Finance Officer has approved £7.973m of rephasing. Rephasing of £2.342m relates to Prudential Borrowing.

There is reported underspend of £0.807m 2017/18, detailed below

- £0.257m - Telegraph House Demolition
- £0.550m – Building School for the Future (BSF)

There is also a reported underspend of £0.800m in 2018/19 associated with the BSF scheme.

4.4.4 See Appendix F for the overall Capital Summary and Appendix G for Capital pro formas for Services with variances to report over £0.250m.

#### 4.4.5 Capital Receipts

The table below shows the forecast movements in the Capital Receipts Reserve during 2017/18, and provisionally for 2018/19 to 2020/21.

Description	2017/18	2018/19	2019/20	2020/21
	£m	£m	£m	£m
Capital Receipts balance as at 1st April 2017	9.931	4.127	4.169	1.494
Use of Capital Receipts to fund 2017/18 Capital Programme, including prior year schemes rephased into 2017/18 and 2018/19	(6.263)	(0.800)	-	-
Use of Capital Receipts to fund provisional 2018/19 and 2019/20 Capital Programmes	-	(1.800)	(1.800)	-
Earmarked use of receipts to fund other future commitments	(3.400)	(3.052)	(1.902)	-
Forecast Capital Receipts income	3.858	5.695	1.027	-
<b>Forecast uncommitted Capital Receipts balance as at 31st March 2018</b>	<b>4.127</b>	<b>4.169</b>	<b>1.494</b>	<b>1.494</b>

The forecast unallocated Capital Receipts Reserve balance as at the end of 2017/18 is £4.127m.

#### 4.5. Alternatives considered

- 4.5.1 Not reporting on financial performance puts at risk the achievement of the Council's Medium Term Financial Plan. Effective budget management is critical to ensuring financial resources are spent in line with the budget and are targeted towards the Council's priorities. Monitoring enables the early identification of variations against the plan and facilitates timely corrective action.

#### Costs and Budget Summary

5. See Appendix A, B & C for the full Revenue breakdown, Appendix D & E for the Savings reports and Appendix F & G for Capital which provides an overview of budgets as detailed in the report.

#### Risk and Policy Implications

6. There are no major legal implications arising as a result of this report except to note that debts that are recoverable can be enforced by court action in accordance with the civil procedure rules.

#### Consultation

7. All services engage with the production of the service based financial information within this report. The Leadership Team, Cabinet Member for Corporate & Resources, and opposition Portfolio holder for Finance have been informed of the 2016/17 financial position of the Council and its implications for future years. The report will be presented to the Corporate Overview and Scrutiny on the 19<sup>th</sup> of September 2017.

Background Papers	Place of Inspection
8. For further information about this report or access to any background papers contact Stuart Smith	No1 Riverside Floor 2
<b>For Further Information Contact:</b>	Stuart Smith, <a href="mailto:Stuart.Smith@rochdale.gov.uk">Stuart.Smith@rochdale.gov.uk</a> Tel : 01706 924196

## APPENDIX A

**GENERAL FUND REVENUE ACCOUNT SUMMARY 2017/18  
CURRENT POSITION AS AT END OF JULY 2017**

**TABLE 1**

Directorate/ Detail	Budget Council	Virements/ Contingency	Current Budget	Service and Corporate Uncontrollables	Current Controllable Approved Net Budget	Revised Controllable Net Budget	Forecast Spend at period end	Forecast In Year Saving/ (Overspend)	Previous Monitoring Report	Movement Since Last Report
(1)	(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £'000	(8) £000	(9) £'000	(10) £'000	(11) £000
Adult Care	54,777	4,764	59,541	4,295	55,246	55,246	54,806	440	0	440
Children's	57,520	(291)	57,229	20,300	36,929	36,929	36,929	0	0	0
Economy	10,923	(190)	10,733	676	10,057	10,057	10,298	(241)	(159)	(82)
Neighbourhoods	54,168	1,564	55,732	568	55,164	55,164	55,276	(112)	0	(112)
Public Health and Wellbeing Resources	22,215	51	22,266	2,092	20,174	20,174	20,174	0	0	0
	5,562	742	6,304	(3,922)	10,226	10,226	9,931	295	0	295
<b>TOTAL SERVICE SPENDING</b>	<b>205,165</b>	<b>6,640</b>	<b>211,805</b>	<b>24,009</b>	<b>187,796</b>	<b>187,796</b>	<b>187,414</b>	<b>382</b>	<b>(159)</b>	<b>541</b>
Finance Control: Corporately Held Budgets	(10,581)	(1,919)	(12,500)	1,375	(13,875)	(13,875)	(14,392)	517	381	136
Finance Control: Transformation Fund	1,250	(239)	1,011	0	1,011	1,011	1,011	0	0	0
Finance Control: Budget Pressures	197	572	769	0	769	769	769	0	0	0
<b>TOTAL FINANCE CONTROL SPENDING</b>	<b>(9,134)</b>	<b>(1,586)</b>	<b>(10,720)</b>	<b>1,375</b>	<b>(12,095)</b>	<b>(12,095)</b>	<b>(12,612)</b>	<b>517</b>	<b>381</b>	<b>136</b>
<b>NET EXPENDITURE REQUIREMENTS</b>	<b>196,031</b>	<b>5,054</b>	<b>201,085</b>	<b>25,384</b>	<b>175,701</b>	<b>175,701</b>	<b>174,802</b>	<b>899</b>	<b>222</b>	<b>677</b>

**REVENUE FINANCIAL MANAGEMENT STATEMENT  
AS AT END OF JULY 2017**

 Service: **ADULT CARE DIRECTORATE**  
 Overall Risk Rating: **LOW**
**Table 1. Financial Management Forecast**

Area of Service	Major Risk Area RAG rating	Budget Fixing Council £'000	Current Approved Expenditure Budget £'000	Current Approved Income Budget £'000	Current Approved Net Budget £'000	Forecast spend to year end £'000	Variation - Forecast spend to Current Budget £'000	Change from Previous Report £'000
<b>CONTROLLABLE BUDGETS</b>								
Assessment and Care Management	AMBER	3,296	6,010	(4,578)	1,432	1,398	34	34
Business Support & Commissioning	GREEN	2,334	11,419	(616)	10,803	10,732	71	71
Housing and Careline Equipment	AMBER	458	1,162	(695)	467	450	17	17
Intermediate Care and Reablement	GREEN	287	1,857	(1,691)	166	113	53	53
Personal Budgets	AMBER	25,841	31,336	(6,026)	25,310	25,257	53	53
Residential and Nursing	RED	14,684	27,220	(12,651)	14,569	14,569	0	0
Safeguarding	AMBER	524	461	(23)	438	432	6	6
Carers	RED	534	55	0	55	55	0	0
Community Restart	RED	(171)	661	(592)	69	60	9	9
Prevention	RED	2,692	3,454	(1,517)	1,937	1,740	197	197
<b>SUB TOTAL</b>		<b>50,479</b>	<b>83,635</b>	<b>(28,389)</b>	<b>55,246</b>	<b>54,806</b>	<b>440</b>	<b>440</b>

		£'000	£'000	£'000	£'000	£'000	£'000	0
<b>UNCONTROLLABLE</b>								
Service, Corporate and Support Service Charges	GREEN	4,298	6,742	(2,447)	4,295	4,295	0	0
<b>SUB TOTAL</b>		<b>4,298</b>	<b>6,742</b>	<b>(2,447)</b>	<b>4,295</b>	<b>4,295</b>	<b>0</b>	<b>0</b>
<b>TOTAL SERVICE BUDGET</b>		<b>54,777</b>	<b>90,377</b>	<b>(30,836)</b>	<b>59,541</b>	<b>59,101</b>	<b>440</b>	<b>0</b>

**Brief Explanation of Major Variances**

	£'000
<b>Assessment and Care Management :-</b> In-year savings due to staff turnover.	34
<b>Business Support and Commissioning:-</b> In-year savings on staffing following a restructuring and short term vacancies.	71
<b>Housing and Careline Equipment:-</b> In-year savings due to staff turnover.	17
<b>Intermediate Care and Reablement:-</b> Staffing requirements for the Stars Plus service have been reviewed with in-year savings being shared with the Better Care Fund.	53
<b>Personal Budgets:-</b> Increase in Government Grant income in relation to allowed exemption for War Pensions in Community Care assessments.	53
<b>Safeguarding:-</b> In-year savings due to staff turnover.	6
<b>Community Restart:-</b> In-year savings due to staff turnover.	9
<b>Prevention:-</b> In-year savings due to the renegotiation of contracts.	197
<b>TOTAL</b>	<b>440</b>

**Financial Management Update**

Adult Care Services are forecasting an in-year saving of £0.440m due to a combination of staffing savings, mainly as a result of staff turnover; the renegotiation of contracts with external providers; and an increase in Government grant income to the Service.



**REVENUE FINANCIAL MANAGEMENT STATEMENT  
AS AT END OF JULY 2017**

Service: **RESOURCES DIRECTORATE**

Overall Risk Rating: **LOW**

**Table 1. Financial Management Forecast**

Area of Service	Major Risk Area RAG rating	Budget Fixing Council £'000	Current Approved Expenditure Budget £'000	Current Approved Income Budget £'000	Current Approved Net Budget £'000	Forecast spend to year end £'000	Variation Forecast spend to Current Budget £'000	Change from Previous Report £'000
<b>CONTROLLABLE BUDGETS</b>								
Finance Services	AMBER	3,310	3,091	(301)	<b>2,790</b>	2,755	35	(133)
Other Managed Budgets	GREEN	989	2,018	(50)	<b>1,968</b>	1,894	74	69
Revenues & Benefits	RED	0	80,079	(79,462)	<b>617</b>	495	122	(34)
Legal & Democratic	RED	3,046	3,395	(573)	<b>2,822</b>	2,822	0	(34)
Human Resources	AMBER	1,560	2,109	(601)	<b>1,508</b>	1,444	64	(31)
Internal Audit	GREEN	579	540	(19)	<b>521</b>	521	0	0
<b>SUB TOTAL</b>		<b>9,484</b>	<b>91,232</b>	<b>(81,006)</b>	<b>10,226</b>	<b>9,931</b>	<b>295</b>	<b>(163)</b>

		£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>UNCONTROLLABLE</b>								
Service, Corporate and Support Service Charges	GREEN	(3,922)	8,219	(12,141)	<b>(3,922)</b>	(3,922)	0	0
<b>SUB TOTAL</b>		<b>(3,922)</b>	<b>8,219</b>	<b>(12,141)</b>	<b>(3,922)</b>	<b>(3,922)</b>	<b>0</b>	<b>0</b>

<b>TOTAL SERVICE BUDGET</b>		<b>5,562</b>	<b>99,451</b>	<b>(93,147)</b>	<b>6,304</b>	<b>6,009</b>	<b>295</b>	<b>(163)</b>
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**Brief Explanation of Major Variances**

£'000

<b>Finance Services:-</b> Small in-year savings due to staffing within the service.	35
<b>Other Managed Budgets:-</b> In-year savings mainly due to holding a vacancy.	74
<b>Revenues and Benefits:-</b> Additional Central Government funding re: New Burdens and savings achieved from auto enrolment.	122
<b>Human Resources:-</b> In-year savings mainly due to holding a vacancy.	64
<b>TOTAL</b>	<b>295</b>

**Financial Management Update**

The Service is forecasting a £0.295m in-year saving, resulting from staff savings and additional funding from Central Government regarding New Burdens.

Area :

CORPORATE DEBT

<b>Table 1. Age of Debt Outstanding at End of July 2017</b>			
Age of Debt	Debt at 26th May 2017	Debt at 28th July 2017	Variance
	£m	£m	£m
2017/18	2.680	4.562	1.882
2016/17	2.779	2.107	(0.672)
2015/16	1.769	1.697	(0.072)
2014/15	1.042	0.971	(0.071)
2013/14	0.525	0.497	(0.028)
2012/13 and prior years	0.991	0.952	(0.039)
<b>Subtotal from previous years</b>	<b>7.106</b>	<b>6.224</b>	<b>(0.882)</b>
<b>Total</b>	<b>9.786</b>	<b>10.786</b>	<b>1.000</b>

<b>Table 2. Movement of Debt Outstanding by Recovery Stage</b>			
Debt recovery stage	Debt at 26th May 2017	Debt at 28th July 2017	Variance
	£m	£m	£m
<b>Debt within minimum payment terms or on hold</b>			
New and on hold invoices	2.549	2.689	0.140
<b>Debt subject to recovery</b>			
Notice and referrals	1.693	2.808	1.115
Payment arrangements	2.734	2.801	0.067
Referral and Debt Collection agency stages	1.709	1.312	(0.397)
Attachments to benefits/earnings	0.398	0.380	(0.018)
Legal	0.703	0.796	0.093
<b>Total debt subject to recovery actions</b>	<b>7.237</b>	<b>8.097</b>	<b>0.860</b>
<b>Total Debt</b>	<b>9.786</b>	<b>10.786</b>	<b>1.000</b>

**Brief explanation of variance :-** **£m**

<b>New invoices and debt on hold:</b> make up 25% of debt outstanding. These invoices are within the initial payment period and not yet subject to formal recovery routes. Of the £2.689m over £0.9m relates to accounts on hold areas such as recovery of deferred payments for residential adult care costs.	0.140
<b>Notice and referrals :</b> This relates to debts which are actively being recovered through reminders and notices stages. The debt at this stage has increased by £0.572m and represents 26% of debt outstanding.	1.115
<b>Payment arrangements :</b> The majority of payment arrangements relate to Housing Benefit Overpayment debts deducted from housing benefits. There has been a slight net reduction in total arrears as new arrangements come in to the system and weekly payments are made to reduce the outstanding debt. Payment arrangements make up 26% of total debt but over half of the arrears relating to Housing Benefit overpayments total debt.	0.067
<b>Referral and Debt Collection agency stages :</b> Debt collected by the Councils debt collection agency has decreased by £87k since the last monitoring and accounts for 12% of total debt. The increase relates to year end invoices generated to other Public Bodies which are now at referral stage. These are being recovered by the Corporate Debt Team, since the report was produced the high value accounts have been cleared.	(0.397)
<b>Attachments to benefits/earnings :</b> 4% of the debt outstanding is in the process of or has an attachment to benefits or earning in place.	(0.018)
<b>Legal :</b> 7% of debt outstanding is subject to legal proceedings.	0.093
<b>TOTAL VARIANCE</b>	<b>1.000</b>

**Bad Debts Provision:** All debts which are due to the Council are subject to full recovery, collection and legal procedures, however, in certain circumstances debts become irrecoverable and are written off in line with the Council's Scheme of delegation. A bad debts provision is maintained to provide for possible irrecoverable debts. The sundry bad debt provision for 2017/18 incorporates provisions for sundry debts and housing benefit overpayments.

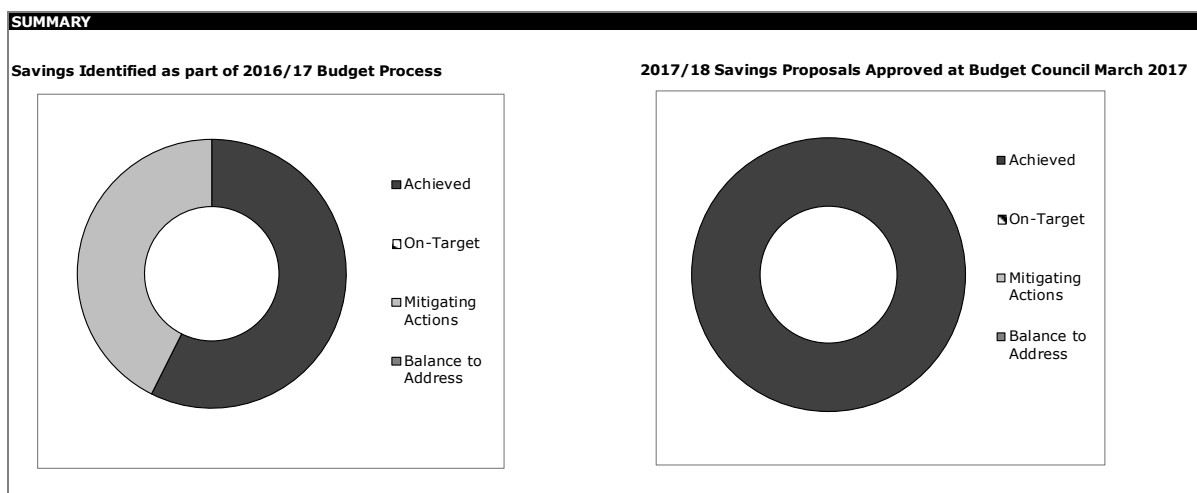
**Sundry Debt Overview**

Debt outstanding at the end of May was £9.786m, debt has increased by £1m to £10.786m on the July monitoring report, due in part to the issue of quarterly periodic invoices. Debt in recovery has increased by £0.860m. Aged debt analysis indicates that previous years debts has decreased by £0.882m since May.



SAVINGS FINANCIAL MANAGEMENT STATEMENT  
AS AT END OF JULY 2017

Service: CHILDREN'S DIRECTORATE



**Table 1. 2017/18 Saving Proposals approved at Budget Council February 2016**

Savings Reference	Nature of Saving	Savings Target £'000	Achieved £'000	On-Target £'000	Mitigating Actions £'000	Balance to Address £'000
CS101	Review of Terms and Conditions	(7)	(7)	0	0	0
CS102	Review of Residential Short break provision for children with disabilities	(375)	(375)	0	0	0
CS104	Reduction in Children's Residential Care costs	(70)	(70)	0	0	0
CS111	Review of SEN Home to School Transport	(343)	0	0	(343)	0
CS105	Reduction in the budget for the Contact Service	(10)	(10)	0	0	0
	<b>Sub Total</b>	<b>(805)</b>	<b>(462)</b>	<b>0</b>	<b>(343)</b>	<b>0</b>

**Table 2. 2017/18 Saving Proposals Approved at Budget Council March 2017**

Savings Reference	Nature of Saving	Savings Target	Achieved	On-Target	Mitigating Actions	Balance to Address
		£'000	£'000	£'000	£'000	£'000
CS-2017-004	Reduction in Assistant Director support budget	(61)	(61)	0	0	0
CS-2017-015	Reduction in Emergency Duty Team budget	(40)	(40)	0	0	0
CS-2017-016	Rationalisation of the Adoption and Fostering Service	(114)	(114)	0	0	0
CS-2017-017	Reduction in Business support	(160)	(160)	0	0	0
CS-2017-018	Reduction in Edge of Care Budget provision	(50)	(50)	0	0	0
CS-2017-021	Review of Fostering and Adoption Service	(40)	(40)	0	0	0
CS-2017-022	Safeguarding Unit reduction in staffing	(24)	(24)	0	0	0
CS-2017-055	workforce development staffing changes	(15)	(15)	0	0	0
CS-2017-303	Remodelling of the Education Welfare Service	(60)	(60)	0	0	0
CS-2017-304	Proposed cessation of Mobile Play Team	(44)	(44)	0	0	0
CS-2017-305	Rationalisation of the additional funding for Child & Adolescent Mental Health Service (CAMHS)	(350)	(350)	0	0	0
CS-2017-306	Reshape of Children's Social Care delivery	(200)	(200)	0	0	0
CS-2017-307	Restructure of Youth Offending Service	(80)	(80)	0	0	0
CS-2017-308	Remodel and Review the Contact Service	(70)	(70)	0	0	0
CS-2017-309	Review of funding for Play Schemes	(24)	(24)	0	0	0
CS-2017-317	Remodel of the Common Assessment Framework (CAF) Team	(46)	(46)	0	0	0
CS-2017-318	Rationalise the staffing establishment of the Commissioning/Placement Team	(22)	(22)	0	0	0
CS-2017-319	Rationalisation of support to the Rochdale Borough Safeguarding Children Board (RBSCB) aligned to changes in legislation	(30)	(30)	0	0	0
CS-2017-018	Reduction in Edge of Care Budget provision	(39)	(39)	0	0	0
CS-2017-346	Review of Practice Improvement	(20)	(20)	0	0	0
CS-2017-347	Restructure of Children's and Adult's Occupational Therapy Services	(22)	(22)	0	0	0
	<b>Sub Total</b>	<b>(1,511)</b>	<b>(1,511)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL</b>		<b>(2,316)</b>	<b>(1,973)</b>	<b>0</b>	<b>(343)</b>	<b>0</b>

**Update on achievement of savings, which were not achieved or have been mitigated**

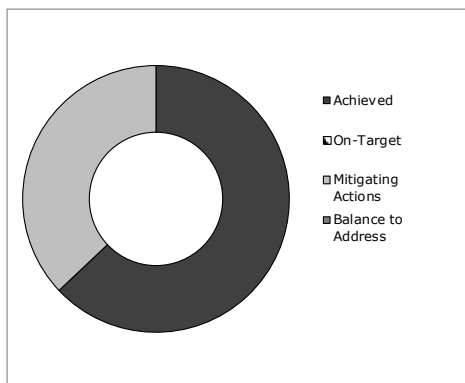
The saving for the review of special education needs home to school transport is to be mitigated in 2017/18 by in-year savings across the Service. For future mitigation, the balance is Included in the Budget Gap from 2018/19.

**SAVINGS FINANCIAL MANAGEMENT STATEMENT  
AS AT END OF JULY 2017**

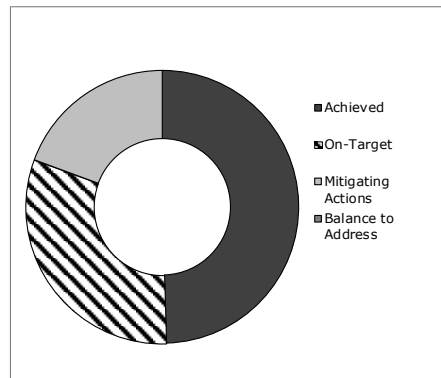
Service: **NEIGHBOURHOODS DIRECTORATE**

**SUMMARY**

**Savings Identified as part of 2016/17 Budget Process**



**2017/18 Savings Proposals Approved at Budget Council March 2017**



**Table 1. 2017/18 Saving Proposals approved at Budget Council February 2016**

Savings Reference	Nature of Saving	Savings Target £'000	Achieved £'000	On-Target £'000	Mitigating Actions £'000	Balance to Address £'000
EE103-02WF	Joint Civil Parking Enforcement Contract	(15)	(15)	0	0	0
EE113-02WF	Restructure Highways Maintenance Team	(19)	(19)	0	0	0
EE114-02WF	Phased reduction in Mailroom Service provision	(20)	0	0	(20)	0
	<b>Sub Total</b>	<b>(54)</b>	<b>(34)</b>	<b>0</b>	<b>(20)</b>	<b>0</b>

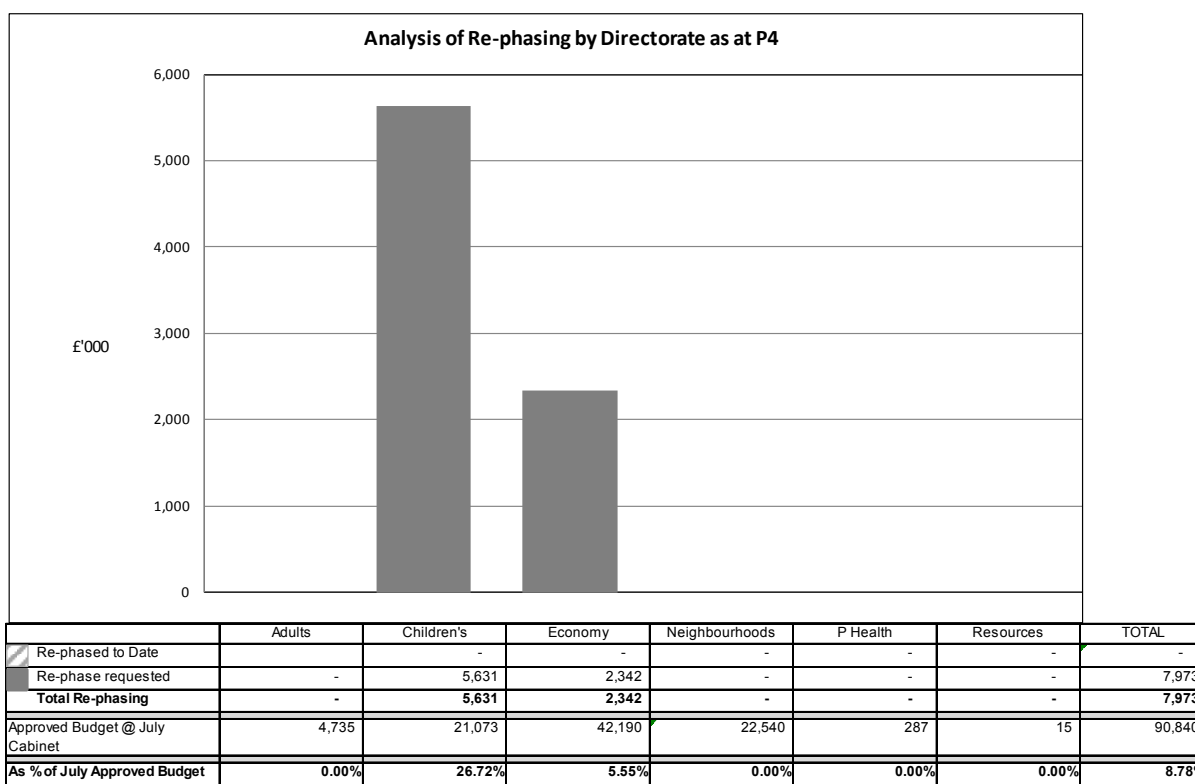
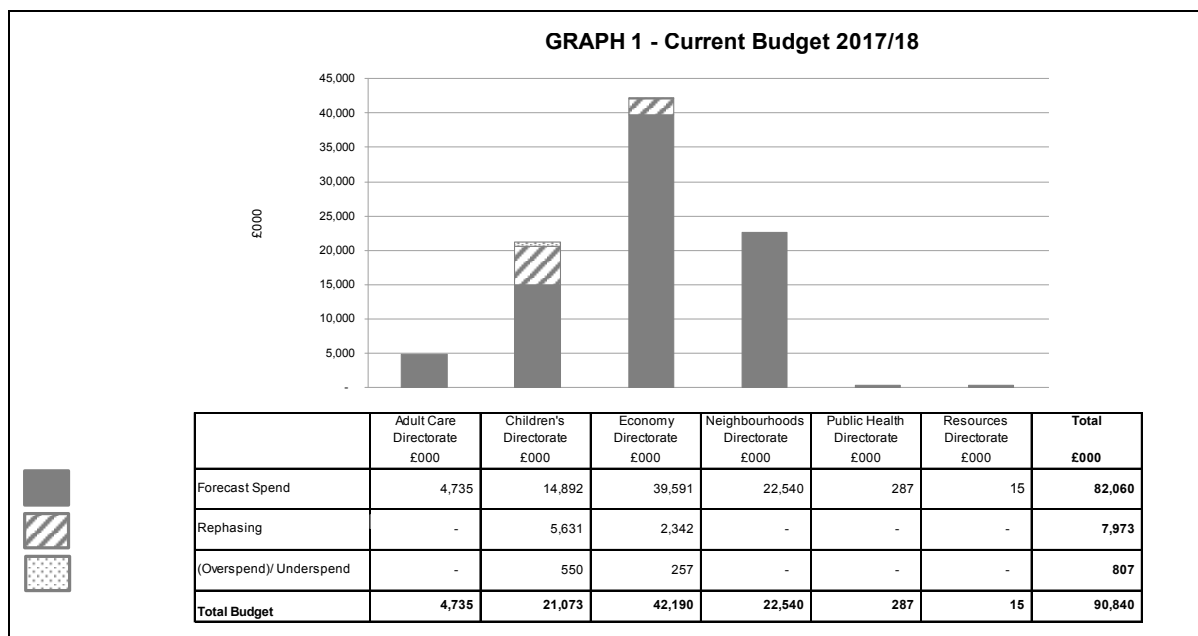
**Table 2. 2017/18 Saving Proposals Approved at Budget Council March 2017**

Savings Reference	Nature of Saving	Savings Target £'000	Achieved £'000	On-Target £'000	Mitigating Actions £'000	Balance to Address £'000
NH-2017-027	Street Lighting Team Restructure (Inc. Oldham)	(29)	(29)	0	0	0
NH-2017-032	Communications Team Restructure	(27)	(27)	0	0	0
NH-2017-310	Proposal to review the Legal Advice: Welfare, Debt and Housing Support	(85)	0	(85)	0	0
NH-2017-311	Review of Community Centre grant funding	(60)	0	0	(60)	0
NH-2017-321	Restructure of Strategic Housing Service	(83)	0	(83)	0	0
NH-2017-322	Facilities Management Restructure	(15)	(15)	0	0	0
NH-2017-323	Restructure of Environmental Management Service	(105)	(81)	0	(24)	0
NH-2017-324	Rationalisation of Enforcement activity across the Council	(50)	(41)	0	(9)	0
NH-2017-325	Neighbourhoods Business Support Team restructure and rationalisation	(86)	(86)	0	0	0
NH-2017-326	Management Information Systems Team restructure	(128)	0	(96)	(32)	0
NH-2017-327	Restructure - Corporate Policy, Performance and Improvement Team	(47)	0	(35)	(12)	0
NH-2017-328	Rationalisation of Township staffing structure	(49)	(49)	0	0	0
NH-2017-329	Amalgamate and restructure Projects and Highways Teams	(75)	(39)	0	(36)	0
NH-2017-330	Restructure of the ICT Systems Team	(41)	0	(31)	(10)	0
NH-2017-032	Communications Team staffing reduction	(27)	(27)	0	0	0
NH-2017-343	Community Group subsidies	(28)	(28)	0	0	0
NH-2017-345	Review of Library Services	(58)	(58)	0	0	0
NH-2017-348	Review Library Service and Customer Services Management	(69)	(46)	0	(23)	0
	<b>Sub Total</b>	<b>(1,062)</b>	<b>(526)</b>	<b>(330)</b>	<b>(206)</b>	<b>0</b>
<b>TOTAL</b>		<b>(1,116)</b>	<b>(560)</b>	<b>(330)</b>	<b>(226)</b>	<b>0</b>

**Update on achievement of savings, which were not achieved or have been mitigated**

All mitigated savings are being achieved across the Service and there are no on-going pressures being reported at this time. Majority of saving delays relate to staffing restructures taking longer than anticipated.

Capital Current Budget & Forecast 2017/18 Spend





## APPENDIX G

### CAPITAL FINANCIAL MANAGEMENT STATEMENT AS AT END OF JULY 2017

Service: **CHILDREN'S DIRECTORATE**

<b>Table 1. Capital Programme Requirement</b>						<b>A</b>	<b>B</b>	<b>C = A + B</b>	<b>D</b>	<b>E = C - D</b>	<b>F</b>	<b>G</b>	<b>H = C + F + G</b>		
Capital Scheme	2017/18 Programme Base & Rephasing	Current Year Movements	Current Year Total Budget	Forecast Spend 2017/18	Variation	2018/19 Capital Programme	2019/20 Capital Programme	Total	Total Scheme Spend to Date Including Current Year Forecast	Total Scheme Budget					
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000					
Aiming High For Disabled Child	65	0	65	65	0	0	0	65	588	588					
BSF IT and Development	1,350	(800)	550	0	550	800	0	1,350	30,161	30,571					
Childrens Social Care Infrastructure	19	0	19	19	0	0	0	19	150	150					
Devolved Formula Capital	878	7	885	885	0	498	498	1,881	Annual Allocation						
Early Years Capital Grant	32	19	51	51	0	0	0	51	512	493					
New Place Planning	14,728	0	14,728	10,397	4,331	5,200	2,792	22,720	Annual Allocation						
Schools Access	139	0	139	139	0	0	0	139	1,366	1,368					
Schools Cap Condition Programme	4,636	0	4,636	3,336	1,300	1,966	1,966	8,568	Annual Allocation						
<b>TOTAL</b>	<b>21,847</b>	<b>(774)</b>	<b>21,073</b>	<b>14,892</b>	<b>6,181</b>	<b>8,464</b>	<b>5,256</b>	<b>34,793</b>	<b>32,777</b>	<b>33,170</b>					

**Table 2. Programme Changes Requested in Report**

Capital Scheme	Variation	2017/18 Programme	2018/19 Programme	2019/20 Onwards Programme	Funding Source	Explanation of Variance
	£'000	£'000	£'000	£'000		
BSF IT and Development	550	(550)	(800)		Mixed	Project Ended
New Place Planning	4,331	(4,331)	4,331		External	Rephase Request
Schools Cap Condition Programme	1,300	(1,300)	1,300		External	Rephase Request
<b>TOTAL</b>	<b>6,181</b>	<b>(6,181)</b>	<b>4,831</b>	<b>0</b>		

**Brief Explanation of Major Variances**

	£'000
<b>BSF IT and Development</b> : The Building Schools for the Future scheme has now ended.	550
<b>New Place Planning</b> : The building schemes to increase the number of pupil places at Moorhouse, St Andrew's and Boarshaw Primary Schools will be completed next financial year.	4,331
<b>Schools Capital Condition Programme</b> : There are schemes that are no longer going forward and schemes that have come in below tender that will be used as additional resource to fund the 2018/19 programme.	1,300
<b>TOTAL</b>	<b>6,181</b>

**CAPITAL FINANCIAL MANAGEMENT STATEMENT  
AS AT END OF JULY 2017**

Service: **ECONOMY DIRECTORATE**

<b>Table 1. Capital Programme Requirement</b>						<b>F</b>			<b>G</b>		<b>H = C + F + G</b>	
Capital Scheme	A 2017/18 Programme Base & Rephasing £'000	B Current Year Movements £'000	C = A + B Current Year Total Budget £'000	D Forecast Spend 2017/18 £'000	E = C - D Variation £'000	2018/19 Capital Programme £'000	2019/20 Capital Programme £'000	Total £'000	Total Scheme Spend to Date Including Current Year Forecast £'000	Total Scheme Budget £'000		
Definitive ROW Improvement	78	0	78	78	0	0	0	78	115	115		
Greenspace Survey and Strategy	24	0	24	24	0	0	0	24	50	50		
Middleton THI	100	0	100	100	0	0	0	100	566	566		
P & R Capital Schemes	20	0	20	20	0	0	0	20	227	227		
Town Centre Schemes	6,688	0	6,688	4,384	2,304	2,420	4,604	13,712	28,197	37,372		
Renewable Energy	689	(689)	0	0	0	0	0	0	981	1,670		
River Roch Flood Storage	1,627	0	1,627	1,627	0	1,600	1,600	4,827	1,750	3,350		
Rochdale Gateways	60	0	60	60	0	0	0	60	60	60		
Balderstone Park Development	131	0	131	131	0	0	0	131	136	136		
Stakehill Industrial Estate	147	0	147	147	0	0	0	147	188	188		
Town Centre Schemes - 2016/17	750	0	750	455	295	0	0	750	455	750		
Asset Development Fund	1,965	0	1,965	1,965	0	1,000	1,000	3,965	1,998	4,000		
Commercial Investment Fund	10,000	20,000	30,000	30,000	0	0	0	30,000	30,002	30,002		
East Lancashire Railway	600	0	600	600	0	0	0	600	600	600		
<b>TOTAL</b>	<b>22,879</b>	<b>19,311</b>	<b>42,190</b>	<b>39,591</b>	<b>2,599</b>	<b>5,020</b>	<b>7,204</b>	<b>54,414</b>	<b>65,325</b>	<b>79,086</b>		

**Table 2. Programme Changes Requested in Report**

Capital Scheme	Variation £'000	2017/18 Programme £'000	2018/19 Programme £'000	2019/20 Onwards Programme £'000	Funding Source	Explanation of Variance
Town Centre Schemes	2,304	(2,304)	2,047		Mixed	Rephase Request
Town Centre Schemes - 2016/17	295	(295)	295		Borrowing	Rephase Request
<b>TOTAL</b>	<b>2,599</b>	<b>(2,599)</b>	<b>2,342</b>	<b>0</b>		

**Brief Explanation of Major Variances**

	£'000
<b>Town Centre Schemes</b> - See Town Centre Schemes detailed sheet on the next page.	2,304
<b>Town Centre Schemes - 2016/17</b> - The project is currently in the design stage. It is envisaged that an element of the main works will run into 2018/19.	295
<b>TOTAL</b>	<b>2,599</b>

**CAPITAL FINANCIAL MANAGEMENT STATEMENT  
AS AT END OF JULY 2017**

Service: **TOWN CENTRE SCHEMES**

<b>Table 1. Capital Programme Requirement</b>						<b>F</b>			<b>G</b>		<b>H = C + F + G</b>	
Capital Scheme	A 2017/18 Programme Base & Rephasing £'000	B Current Year Movements £'000	C = A + B Current Year Total Budget £'000	D Forecast Spend 2017/18 £'000	E = C - D Variation £'000	2018/19 Capital Programme £'000	2019/20 Capital Programme £'000	Total Programme £'000	Total Scheme Spend to Date Including Current Year Forecast £'000	Total Scheme Budget £'000		
Drake Street Improvements (PIF)	1	0	1	1	0	0	0	1	250	250		
Middleton Town Centre Phase 3	310	0	310	310	0	0	0	310	1,662	1,662		
P2 TCMP - Conservation area improvements	186	0	186	186	0	0	0	186	263	263		
P2 TCMP - Middleton Gardens Phase 3	20	0	20	20	0	0	0	20	500	500		
River Re-opening Site	25	0	25	25	0	0	0	25	5,159	4,942		
Station Car Parking	170	0	170	170	0	0	0	170	250	250		
Town Centre East Feasibility	503	0	503	709	(206)	0	0	503	9,239	9,029		
Telegraph House Demolition	257	0	257	0	257	0	0	257	243	500		
Town Hall Adaptation and Restoration	1,423	0	1,423	1,423	0	0	0	1,423	2,511	2,510		
Town Hall Square	0	0	0	0	0	0	0	0	388	457		
Wheatsheaf Entrance Work	206	0	206	0	206	0	0	206	5,829	6,035		
Rochdale Market	2,587	0	2,587	780	1,807	0	0	2,587	1,143	2,950		
Town Hall Square PH2	890	0	890	650	240	1,530	1,580	4,000	650	4,000		
Drake Street Phase 2	110	0	110	110	0	890	0	1,000	110	1,000		
Rochdale Town Hall Restoration	0	0	0	0	0	0	3,024	3,024	0	3,024		
<b>TOTAL</b>	<b>6,688</b>	<b>0</b>	<b>6,688</b>	<b>4,384</b>	<b>2,304</b>	<b>2,420</b>	<b>4,604</b>	<b>13,712</b>	<b>28,197</b>	<b>37,372</b>		

Annual allocations not included

<b>Table 2. Programme Changes Requested in Report</b>						
Capital Scheme	Variation £'000	2017/18 Programme £'000	2018/19 Programme £'000	2019/20 Onwards Programme £'000	Funding Source	Explanation of Variance
Town Centre East Feasibility	(206)	206			Mixed	Funding Switch
Telegraph House Demolition	257	(257)			External	Project Ended
Wheatsheaf Entrance Work	206	(206)			Mixed	Funding Switch
Rochdale Market	1,807	(1,807)	1,807		Borrowing	Rephase Request
Town Hall Square PH2	240	(240)	240		Borrowing	Rephase Request
<b>TOTAL</b>	<b>2,304</b>	<b>(2,304)</b>	<b>2,047</b>	<b>0</b>		

Brief Explanation of Major Variances	£'000
<b>Town Centre East Feasibility</b> - Transfer of budget back from the Wheatsheaf Entrance Work scheme (see below) as the project has now finished and the remaining budget that was transferred was surplus to requirements.	(206)
<b>Telegraph House Demolition</b> - The demolition of the building is now complete and no further costs are expected. The unspent grant budget will have to be returned to the provider unless any additional spend within the Town Centre East programme is identified as meeting the grant criteria in future years.	257
<b>Wheatsheaf Entrance Work</b> - The scheme is complete and final retention payments made. The remaining budget will be returned back to the Town Centre East Feasibility scheme as agreed as part of the original budget transfer that was processed to cover the pressure on the Wheatsheaf Entrance Work.	206
<b>Rochdale Market</b> - The Council is in the process of securing planning permissions and agreeing scope of works with the market operator. Works are expected to run into 2018/19.	1,807
<b>Town Hall Square PH2</b> - The project is currently in the design, consultation and procurement stage. It is envisaged that an element of the main works will run into 2018/19.	240
<b>TOTAL</b>	<b>2,304</b>

