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## INTEGRATED COMMISSIONING BOARD

### MINUTES OF MEETING

Tuesday, 25 June 2019

**PRESENT:** G. Burgess (Independent Chair); HMR CCG: Dr B. Alam, D. Dawson, Dr C. Duffy, J. Newton; RBC: Councillor I. Ahmed, Councillor Brett, Councillor Heakin and Councillor Wardle (Substitute for Cllr Rowbotham).

**In attendance:** K. Jones (Healthwatch Rochdale).

**OFFICERS: HMR CCG:** S. Evans (Chief Finance Officer), S. Croasdale (Strategic Commissioning Director).

**HMR CCG/RBC:** S. Rumbelow (Chief Executive/Accountable Officer), S. McIvor (Joint Director of Commissioning/DASS), K. Kenton (Associate Director – Children’s Services).

**RBC:** A. Fallon (Director for Public Health and Wellbeing), N. Thornton (Director of Resources), D. Wilcock (Assistant Director Legal Governance and Workforce), J. Murphy (Deputy Chief Finance Officer) and J. Addison (Resources Directorate).

#### 1 APOLOGIES

Apologies were received from Councillor Rowbotham and K. Hurley (Director of Operations and Executive Nurse).

#### 2 MINUTES

The Chair presented the Minutes of the previous meeting for approval, it was noted that at the meeting held on the 26<sup>th</sup> March 2019, Members had a detailed discussion around the pooled budget. It was requested that the Minute around the Pooled budget be changed to reflect Members discussion.

#### RESOLVED:

That the Minutes of the Meeting held on the 26<sup>th</sup> March 2019 be agreed subject to the above amendment.

#### 3 DECLARATIONS OF INTEREST

It was noted that at the previous meeting of the Board Dr Duffy and Cllr Heakin had declared interests in an item around the LCO. It was requested that for future meetings the Board wished to receive a legal opinion on the nature of the interests and if they needed to be declared when decisions around the LCO were required to take place at future meetings.

**RESOLVED:**

- 1) There were no declaration of interests declared.
- 2) That Board receive a legal opinion on the nature of Dr Duffy and Cllr Heakin interests.

**4 ITEMS FOR EXCLUSION OF PUBLIC AND PRESS**

The Chair informed the Board that there were a number of items on the Agenda that would require the press and public to leave the room during the discussion of those items.

The Minutes have therefore been written in the order in which the items were heard

**5 ICB PERFORMANCE REPORT**

The Board considered a report of the Transformation Programme Director that provided Members with on ICB Constitution Performance Scorecards, reporting progress against the NHS constitution and Adult Social Care indicators

It was noted that reporting in this period for NHS Constitution were; Accident and Emergency (A&E), Referral to Treatment (RTT), Early Intervention Psychosis (EIP), Cancer two week wait and Breast two week wait, Improving Access to Psychological Therapies (IAPT) Recovery.

In relation to Adult Social Care, reporting in this period was; Cash Budgets, Reabled or remain at home, Learning Disabilities, Delayed transfer of care, Long Term Support, Carers receiving a carer specific service.

**REOLVED:**

That the Report and feedback on the new report format and contents be noted.

**6 TRANSFORMATION HIGHLIGHTS REPORT**

The Strategic Commissioning Programme Director provided the Board with an update on Programme Delivery outlining transformation progress, financial updates not covered elsewhere on the agenda, an update on the operation of the Local Care Organisation, an update on progress against measuring the performance of transformation interventions and an overview of the progress made towards a collaborative Communication and Engagement Programme.

The Board was reminded that there was a programme-wide evaluation currently being undertaken which would complete a deep-dive exercise into each of the interventions to understand the impact and current status of schemes in place. It was noted that the deep-dives were subject to a rigorous

governance process which included groups and Committees across the CCG/LA and the LCO.

**RESOLVED:**

That the report be noted.

**7 HEALTH AND SOCIAL CARE POOLED BUDGET MONITORING REPORT**

The Chief Finance Officer for Health & Social Care Integration provided an update report to Members on the financial position of the pooled budget for the financial year 2019/20 as at the end of May 2019. The pooled budget excluded the Better Care Fund (BCF) and the Greater Manchester Transformation funding which were being reported separately to the ICB in 2019/20. It was noted that the pooled budget had been amended to take into account the savings reported in previous reports to ICB.

Members were informed that the gap on the pool fund for 2019/20 was £12.7m as at the end of May. It was further reported that as at the end of May there was a pooled budget pressure of £0.4m against acute services. The pressure related to non-electives activity.

It was noted that Adult Social Care was forecasting a pressure of £1.5m, primarily due to increased demand for Residential and Community services. Further work was being undertaken regarding the latest forecast for the Local Authority provider services, which would be reported to the Council's Cabinet in July, with an update being provided to future ICB meetings.

That Board noted that the LA was currently developing a 5 year strategy to mitigate the risks around Children's Service budget pressures. The early work indicated that all but £2.8m of the current pressures could be mitigated but that £2.8m would remain. It was reported that this currently sat within the pooled budget financial gap and the ICB would need to determine how best to address this.

**Alternatives Considered:**

It was noted that the operation of a formal pool in 2019/20 was in line with the requirements of the GM Health and Social Care Partnership and built on the shadow pool that was operated by the ICB in 2017/18 and was in line with 2018/19 reporting; therefore there are no alternatives for the Board to consider.

**RESOLVED:**

- 1) That the Board note the funding gap at the end of May on the pool budget of £12.7m and that further work was underway to address the gap in 2019/20.

- 2) That the Board noted the LA Children's Service variations outside of the pool were managed by the LA, and that Adult Social Care and Public Health variations were managed by the pool.
- 3) That pressures of £1.9m being reported against the pool budget for 2019/20 (£0.4m on Acute budgets and £1.5m on LA Adult Social Care) be noted and that further work was ongoing to understand the reasons for this activity in excess of plans and bring back into line.

## **8 TRANSFORMATION ANNUAL REPORT**

The Strategic Commissioning Programme Director provided the Board with the Transformation Annual Report informing ICB of the progress made in the Rochdale Borough, highlighting the local successes and challenges in delivering transformation.

Members were reminded that throughout 2018/19 the Integrated Commissioning Directorate (ICD), working in partnership with Local Care Organisation providers, had been continuing to develop the three pillars of transformation as set out in the Rochdale Locality Plan; namely:

- Development of the Single Commissioning Function (SCF)
- Development of the Local Care Organisation (LCO)
- Delivery of Transformation

The Director provide an update on the progress against the three pillars and provided detailed delivery against the plan as set out in May 2018. It was reported that significant progress had been made throughout 2018/19 in relation to transformation scheme delivery.

It was suggested by the Board that some advertising be undertaken, with easy to read/see messages being produced to highlight the good work of the Board to enable residents to understand the role and impact the Board can have on their lives.

### **REOLVED:**

- 1) That the report be noted.
- 2) That advertising be undertaken, with easy to read/see messages being produced to highlight the good work of the Board to enable residents to understand the role and impact the Board can have on their lives.

## **9 19/20 FINANCE UPDATE ON THE GM FUNDED TRANSFORMATION FUND PROGRAMME - TO THE END OF MAY 2019**

The Board considered a report of the Chief Finance Officer that updated Members on expenditure incurred through to the end of May 2019 on the Greater Manchester funded Transformation Programme.

It was reported that the HMR CCG and the LA had applied for Transformation Funding from GM H&SCP in 17/18, ultimately being successful in a bid for £25.17m of funding. £16.59m of that funding had been used in 17/18 & 18/19 with a further £6.88m of it due to be used in 19/20, whilst decisions still to be made as to whether or not the final £1.7m which was made available as a loan would be used in 20/21.

Alternatives Considered:

It was noted that Transformation Fund funding from GM H&SCP had given the Rochdale locality the up front, “pump priming” funding that was required to fund the transformational activity which underpinned the transfer of activity from the acute to the community / self-help sector. Members agreed that without this funding the ability to provide “pump priming” funding would have not been possible.

#### **REOLVED:**

That the Board note;

- The year to date expenditure incurred on the GM funded Transformation Programme,
- The plans to undertake a deep dive review on all interventions,
- and the level of cashable benefits already achieved.

## **10 GOVERNANCE AND WORK PROGRAMME REPORT**

Members received a report that provided an update on the Governance Arrangements for the ICB, based on feedback by Board Members. The report highlighted a rough work programme of what the Board could expect at each of its Business meetings during the 2019-2020 municipal year.

Members were reminded that the ICB holds meetings on a monthly basis through the municipal year (with the exception of September and November), with every other meeting being a development session instead of a Committee meeting.

It was reported that given the high volume of work undertaken by the Board and feedback from Board Members that the above arrangement should be changed to a quarterly development session (every 4th Meeting), with the Chair reserving the right to hold a short Committee meeting prior to a development session if it is required.

The Board was further reminded that at the July meeting the revised terms of reference for the ICB would be submitted to address changes to the Health and Wellbeing Board and the Membership of the ICB. It was felt that a possible change to the quorum of ICB could be considered from 3 out of 4 NHS and RBC Members to any 6 voting Members.

**RESOLVED:**

- 1) That the Board note the report and the date of the ICB in September as the 30<sup>th</sup> at 3:30pm.
- 2) That the ICB change its development sessions to every 4<sup>th</sup> meeting and the Chair reserving the right to hold a short Committee meeting prior to a development session if it is required.

**11 EXCLUSION OF PRESS AND PUBLIC**

That the Press and Public be excluded from the meeting during consideration of the following four items of business, in accordance with the provisions of Section 100A (3) of the Local Government Act 1972, as amended.

Reason for Decision:

Should the press and public remain during the debate on this item there may be a disclosure of information that is deemed to be exempt under Part 3 of Schedule 12A of the Local Government Act 1972.

**12 UPDATE ON LCO SCOPING AND PHASING**

The Board received a report on the current position relating to the phasing and scoping element of Local Care Organisation (LCO) development. The report provided the the original agreement in relation to phasing and scoping and revisits. The report additionally provided an update on timescales and approach, agreed following legal and financial advice.

**RESOLVED:**

- 1) That the Board note the progress to date in terms of phasing and scoping.
- 2) That the Board note the indicative timescales for potential LCO procurement.
- 3) That the Board support the visioning exercise to be undertaken between Commissioners and the LCO.

**13 MEDIUM TERM FINANCIAL STRATEGY**

The Board received a presentation from the Chief Finance Officer for Health & Social Care Integration on the HMR CCG medium term financial plan 2019/20 to 2022/23.

**RESOLVED:**

That the presentation be noted.

#### **14 2019/20 - 2020/21 SAVINGS PROGRAMME FOR THE INTEGRATED HEALTH & SOCIAL CARE POOLED FUND**

The Strategic Commissioning Director provided the Integrated Commissioning Board with a report updating Members with an update on the current Pooled Budget position, the contribution the Savings Programme was making to reduce the Pooled Budget Gap; and further options to close the remaining Pooled Budget Gap.

##### **RESOLVED:**

That the Board note the potential options to close the financial gap as outlined in the report.

#### **15 TRANSFORMATION DEEP DIVE**

The Board received a presentation from the Strategic Commissioning Programme Director on deep dive exercises in relation to interventions and transformation fund. Members were informed that the deep dive was intended to gather as much information as possible to enable informed, balanced decisions to be made.

##### **RESOLVED:**

That the Board approve in principle the outcomes of the deep dive as presented.