



Date of Meeting	20th November 2019
Portfolio	Cabinet Member for Adult Care, Cabinet Member for Health & Wellbeing, Cabinet Member for Children's Services
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Public/Private Document	

## Adult, Children & Public Health Directorate Plans 2019-20 Quarter 2 Performance Update

### Executive Summary

1. To report progress at the end of Quarter 2 (1<sup>st</sup> July – 30<sup>th</sup> September 2019) towards achievement of the targets contained in the Adult Care Directorate Plan 2019-20, Children's Services Directorate Plan 2019-20 and Public Health Directorate Plan 2019-20.

### Recommendation

2. Members are asked to review the information contained within the report and the appendices.

### Reason for Recommendation

3. In accordance with the Council's performance management framework. Progress towards the targets contained in directorate plans are to be reported to relevant Overview & Scrutiny Committees at the end of each quarter.

The Quarter 2 progress reports for the Adult Care Directorate, Children's Services Directorate and Public Health Directorate are attached at Appendices 1, 2 and 3. Actions within each appendix have been colour coded in accordance with the following criteria.

**Red:** Action not fully completed or not on track to be completed by the target date

**Amber:** Action not fully completed or not on track to be completed by the target date due to circumstances outside of the directorate's control

**Green:** Action completed by the target date

**Purple:** Action is not yet due for completion but is currently on track

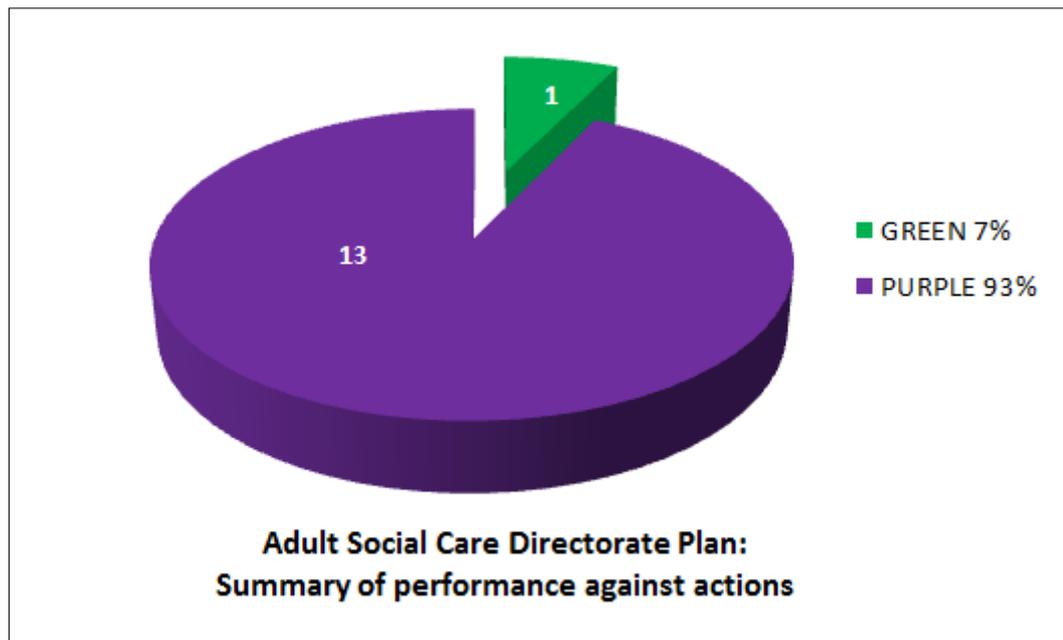
The appendices include a commentary against actions that are showing red, amber, green or purple

## Key Points for Consideration

### 4. Adult Care Directorate Plan 2019-20 Progress

#### 4.1 Performance Overview

93% (13) of the actions included in the Directorate Plan 2019-20 are ongoing. One action is now complete. The chart below shows the overall performance of the Directorate in meeting its plan targets at the end of Quarter 2.



#### 4.2 Quarter 2 Highlights

A partnership set of guiding principles which evidence good neighbourhood working has been produced. Standard operating neighbourhood approach documents have been completed and shared with elected members and Pennine Care.

Two co-located Integrated Neighbourhood Teams (INT) /Neighbourhood teams are now in place in globe house (central) and Middleton.

A joint protocol is now in place for cash budgets/personal health budgets. A complex case forum has been established to look at the most appropriate place and best use of resources to develop joint protocol for disputes around Continuing Health Care (CHC) with CCG.

A provider market dashboard to monitor the impact of personalisation on the market has been produced. The quarterly production of a communications dashboard is now business as usual.

A consultation event with providers was successfully held in April. This is part of a wider review of current internal process for adult care provider contracts and spot purchases. Plans are on schedule to recommission services in line with the Commissioning Intentions report from February 2019.

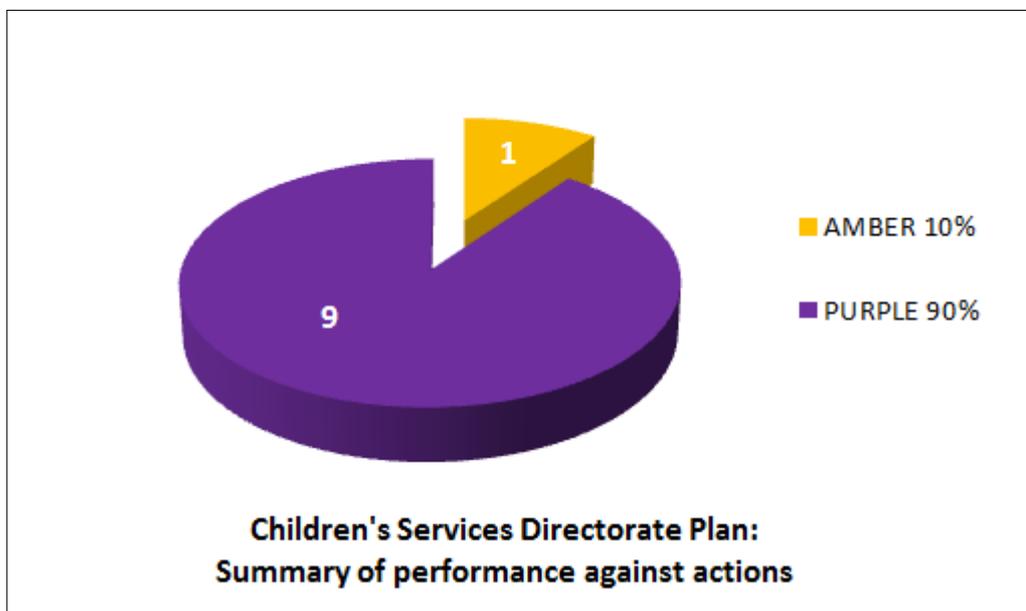
#### 4.3 Performance Issues

None

### **Children's Services Directorate Plan 2019-20 Progress**

#### 4.4 Performance Overview

90% (9) actions included in the Directorate Plan 2019-20 are ongoing and due to be complete by the action due date. One action (3) has passed the action due date and hasn't been completed. The chart below shows the overall performance of the Directorate in meeting its plan targets at the end of Quarter 2.



The action that isn't fully complete and has passed the action due date (Amber) relates to:

- Improve workforce stability

#### 4.5 Quarter 2 Highlights

The annual School Building Maintenance Programme for 2019/20 has been prioritised and commissioned for delivery predominantly during summer 2019. Feasibility studies and construction projects have been commissioned for new school places.

There has been alignment between the Rochdale Relationship Manifesto Steering Group and the current FSM Steering Group. The lead for the

Relationship Manifesto now attends the Early Help strategic steering group which brings together the FSM, place based agenda, Early Years and family conflict. The associated quality assurance framework is being developed to ensure reporting across the spectrum and includes partner reporting.

There has been development in terms of delivery of daytime alternative curriculum programmes to extend high quality youth provision. Pilot sessions have been arranged in Cardinal Langley High School and St Annes Academy for Autumn term. Discussions are taking place with two other schools to arrange programme.

Key elements of refreshed Recruitment and Retention Strategy in place or in the process of being agreed/implemented. There has been some slight slippage in regards to the strategy addressing social work capacity and reducing caseload pressures.

To reduce the number of children in care there has been an increase in better understanding of cohorts of children which is improving practice. Improved needs led plans being rolled out (particularly child protection plans) and the resource panel is rigorously focusing on alternatives to care where safe and feasible. Numbers of children in care have stabilised since March 2019, with a small reduction in numbers at the end of Q2.

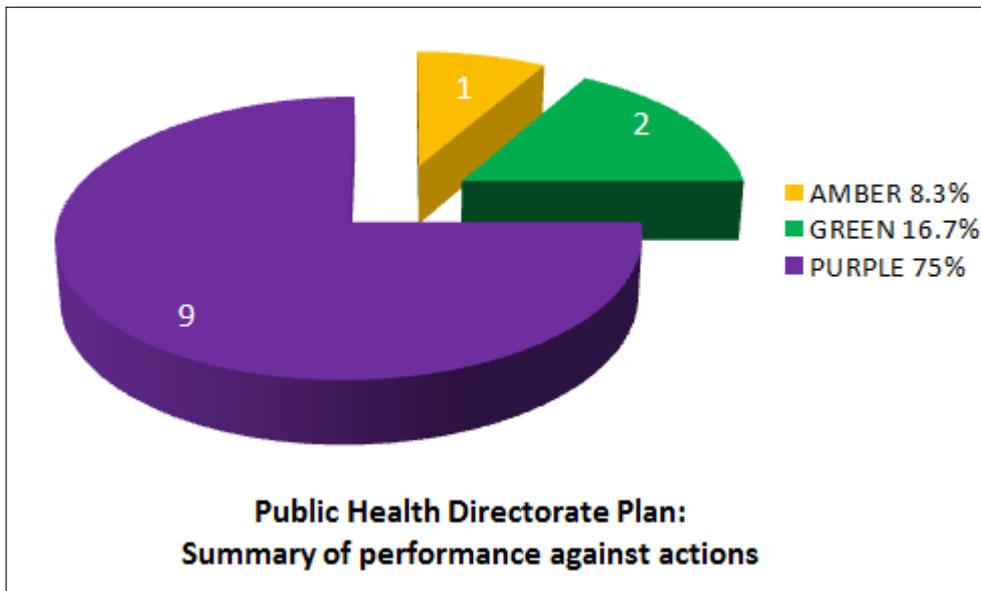
Work on a refreshed sufficiency strategy has begun with a view to completion by end of Q2 for publication in Q3. Work has been undertaken on the sufficiency strategy with a draft ready to be presented through governance routes (SMT, SLT in October and to determine final council sign off arrangements). Final version ready for publication by March 2020.

4.6 Performance Issues  
None

## **Public Health & Wellbeing Directorate Plan 2019-20 Progress**

4.7 Performance Overview

16.7% (2) actions included in the Directorate Plan 2019-20 are complete. One action has passed its due date and isn't complete. 75% (9) actions are ongoing and due to be completed by the due date. The chart below shows the overall performance of the Directorate in meeting its plan targets at the end of Quarter 2.



The action that isn't fully complete and has passed the action due date (Amber) relates to:

- Jointly lead the establishment of Person and Community Centred Approaches within the Borough (in partnership with LCO and GM)

#### 4.8 Quarter 2 Highlights

An action plan has been developed focused around LCO contribution to the Population Health Plan. Support will be provided to develop key work programmes including developing the LCO operating model and Leadership team Board. A memorandum of understanding has been agreed between the Council and LCO.

A new Strategic Partnership Board has been established focused around improving governance arrangements around PSR and Health and Wellbeing. A health and wellbeing strategy has been presented to the board although some adjustments are needed before finalising the document.

Following the end of the staff consultation process, the Strategic Intelligence Team has been formed. This comprises the CCG BI team, ICD Performance, and Public Health Intelligence. A shared work plan has been produced and new ways of working are being developed.

A screening action plan is being developed and work to increase screening uptake will commence in quarter three and then onwards for cancer screening programmes for cervical, breast and bowel cancer.

Public Health and Strategic Intelligence Team are jointly developing deep dive/needs assessment into prevention of respiratory admissions; this is to be completed in Q3. The plan is to review the role of prevention in respiratory admissions and ensure effective service provision to be included as part of the health improvement offer redesign. New model proposal planned for Dec 19.

4.9 Performance Issues  
None

4.10 Alternatives Considered  
None

<b>Costs and Budget Summary</b>
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5. None

<b>Risk and Policy Implications</b>
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6. Local authorities have specific duties in respect of children under the Children Acts 1989 and 2004. They also have statutory duties under the Children (Leaving Care) Act 2000 and the associated regulations, being the Care Leavers (England) Regulations 2010 in respect of eligible and relevant and former relevant children i.e. current and future cohorts of children who have left or will leave the local authority's care.

The nature of services provided to children and families involve managing significant levels of risk. High quality early intervention and social care services reduce the likelihood of children suffering harm and increase the likelihood of children developing into successful adults and achieving and succeeding.

The 2010 Equality Act outlines the provisions of the Public Sector Equalities Duty which requires Public Bodies to have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Equality Act 2010
- advance equality of opportunity and foster good relations between people from different groups
- The broad purpose of this duty is to integrate considerations of equality into day business and keep them under review in decision making, the design of policies and the delivery of services

Equalities and Diversity considerations are a key element of the Council's approach to safeguarding and work with care leavers.

<b>Consultation</b>
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7. Not required

<b>Background Papers</b>	<b>Place of Inspection</b>
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8. Adult Care Directorate Plan 2019-20	
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Children's Services Directorate Plan 2019-20	
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Public Health Directorate Plan 2019-20	
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