

Report to Cabinet



Date of Meeting	2 nd December 2019
Portfolio	Leader of the Council and Cabinet Member for Finance
Report Author	Julie Murphy
Public/Private Document	Public

Capital Programme 2020/21 to 2022/23

Executive Summary

- 1.1 To inform Cabinet and Corporate Overview and Scrutiny Committee of the Council's proposed Capital Programme for 2021/22 to 2022/23.
- 1.2 The proposed Capital Programme 2021/22 to 2022/23 contains details of schemes for the following years:
 - 2020/21 budget of £80.723m
 - 2021/22 budget of £48.480m
 - 2022/23 budget of £25.232m
- 1.3 The Capital Programme is funded from a combination of Capital Receipts, Prudential Borrowing, Invest to Save, Government Grants and Contributions, and Revenue Contributions to Capital Outlay.
- 1.4 Some of the assumed external funding included in the programme is still subject to clarification from Government and in some cases may involve bids for funds. It is therefore recommended that all approvals are subject to confirmation of funding allocations.

Recommendation

- 2.1 That the 2020/21 (£80.723m) Capital Programme and provisional programmes for 2021/22 and 2022/23, be approved for the purposes of consultation, subject to confirmation of grant funding allocations.

Reason for Recommendation

- 3.1 The provisional 2020/21 to 2022/23 Capital Programme is presented to Cabinet for consultation as part of the budget setting process.

Key Points for Consideration

- 4.1 The proposed Capital Programme has been developed in line with the Council's priorities:
- *Place Plan* – aligning capital investment to support the borough's economic growth potential and continue to regenerate our town centres.
 - *Corporate Plan* – ensuring the borough maintains its high standard of quality building and public space.
 - *Asset Strategy* – aiming to hold fewer but more efficient assets, realising maximum value from the estate whilst safeguarding its staff, customers and other building users.
- 4.2 Along with the Council's current priorities, the proposed Capital Programme has been developed for 2020/21 to 2022/23, taking into consideration the available resources. The approach for setting the 2020/21 capital budget has followed the steps below:
- Initial budget as provisionally approved at Budget Council on 27th February 2019.
 - Review of 2019/20 and 2020/21 schemes – work has been undertaken with Services and Leadership Team to review 2019/20 and 2020/21 schemes taking into account spend to date, previous re-phasing of budget, and links to the Council's priorities.
 - Consideration of new schemes in relation to the Council's priorities.
 - Final Review Session with the Leader of the Council / Cabinet Member for Finance, Director of Resources, Director of Neighbourhoods, and Director of Economy, followed by approval to progress the proposed programme by the Council's Leadership Team.
- 4.3 Appendices 1 and 2 detail the proposed Capital Programme for 2020/21 and provisional Capital Programmes for 2021/22 and 2022/23 which are for consultation as part of the Council's budget setting process.
- 4.4 When a scheme is approved and the proposed spend is profiled across financial years, the scheme funding will be approved across these financial years and will therefore be considered as a priority in future years. Any reduction in the funding of these schemes will only be considered where contracts have not been entered into.
- 4.5 Schemes totalling £80.723m have been proposed to be included in the 2020/21 Capital Programme. Table A below shows the total proposed Capital expenditure by service for 2020/21 to 2021/22, and how the expenditure is proposed to be funded.

Table A – Summary of Capital programme

	2020/21	2021/22	2022/23
Directorate	£'000	£'000	£'000
Adult Care	2,440	2,440	2,440
Children's Services	21,640	7,516	7,516
Economy	19,559	11,550	4,431
Neighbourhoods	30,745	26,686	10,485
Public Health	4,328	288	360
Resources	2,011	0	0
Total requirement	80,723	48,480	25,232

Funding Source			
Prudential Borrowing	19,539	19,975	11,580
External Grant and contributions	37,983	19,973	11,923
Invest to Save	20,428	7,338	1,530
Revenue Contribution to Capital Outlay	1,704	155	155
Capital Receipts	1,069	1,039	44
Total funding	80,723	48,480	25,232

4.6 The Capital schemes listed in Appendix 1 are categorised as follows:

- *Annual Allocation* - These schemes receive annual allocations either as a result of external funding, or because the capital investment is essential for the Council to maintain current service delivery or to meet statutory responsibilities.
- *Scheme started in previous years* - These schemes are multi-year schemes that commenced prior to 2020/21.
- *New Bid* - These are new schemes or schemes requiring additional funding for the 2020/21 capital programme.

4.7 Borrowing of £19.539m is required to fund expenditure relating to specific schemes in 2020/21. The revenue cost of this is approximately £1.524m per annum.

Alternatives Considered

4.8 The Council is legally obliged to set a balanced budget. The budget setting process is complex and must be undertaken in a planned way. Budgets are prepared in accordance with the approved guidelines.

4.9 A number of alternative elements of the Capital Programme were considered in the development of the programme, the one which is presented is of the most strategic/community value and therefore forms the basis for Public Consultation, on the understanding that any alternatives offered during that process will be considered.

Costs and Budget Summary

- 5.1 As the cost of the proposed Capital programme is greater than the capital receipts and external funding available, borrowing is required to fund the difference. This has an impact on the Council's Revenue budget.
- 5.2 Borrowing requires repayment of both the principle sum borrowed and associated interest over a given number of years. The budgeted cost of borrowing for 2020/21 is £0.280m, increasing to £1.524m in 2021/22.
- 5.3 The Capital budget is funded from a number of sources: borrowing, capital receipts, revenue contribution to capital outlay and external funding/contributions. Borrowing has an implication for the Council's Revenue budget as the Council has to make provision to repay the cost of borrowing.
- 5.4 The Council is able to borrow resources for capital schemes. The revenue implications of this option are that for every £1m of capital expenditure there is approximately £61k per annum of revenue cost to repay borrowing, over a 40 year period. If borrowing is required over a shorter period, the annual cost is greater but the overall cost is less.
- 5.5 Since Budget Council in February 2019, a number of new schemes have been added to the provisional 2020/21 Capital Programme which are to be funded by borrowing; and a review of the phasing of expenditure of existing schemes has taken place, with several schemes re-profiling the expenditure into future years. In addition, two schemes, approved in previous years, have been removed from the programme:
 - Town Centre Capital Programme
 - Town Centre Purchases – Rochdale & Middleton
- 5.6 The net annual budgeted cost of borrowing for 2020/21 additional and revised schemes is £0.117m; the appropriate revenue cost will be included within the revenue budget for 2020/21 and future years, and presented to Cabinet in February 2020.
- 5.7 The scheme for the decant of Rochdale Town Hall requires Revenue Funding of £750k, which will be included within the revenue budget for 2020/21, and presented to Cabinet in February 2020.

Risk and Policy Implications

- 6.1 Externally funded schemes cannot start until confirmation of the required funding has been received. This is a particular risk where the scheme is reliant on external funding with the provisional budget being based on forecast income. Should the level of income not be received, the level of expenditure would need to be considered to allow the scheme to progress with a reduced budget.
- 6.2 Under the Local Authorities (Functions and Responsibilities) (England) Regulations 2000 the responsibility for approving any plan or strategy for the

control of local authority borrowing, investment or Capital Strategy or for determining the minimum revenue provision is a decision of the full Council. The function of the Executive is to prepare and propose the relevant strategy to the Council. The Council may require the Cabinet to reconsider, amend, modify, revise, vary, withdraw or revoke the strategy.

Consultation

7.1 Stakeholders are consulted at appropriate stages throughout the budget process. Corporate Overview and Scrutiny Committee and Joint Consultative and Negotiating Group will be consulted on the Capital programme.

Background Papers	Place of Inspection
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8. Budget 2020/21 to 2022/23 files	Finance Services, Number 1 Riverside
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Appendix 1 – Capital Programme 2020/21 to 2021/22

CAPITAL PROGRAMME 2020/21 TO 2022/23			Total Requirement £000			Prudential Borrowing £000			Capital Receipts £000			Government Grants and External Contributions £000			Invest to Save £000			Revenue Contribution to Capital Outlay £000		
Directorate	Scheme Name	Category	2020/21	2021/22	2022/23	2020/21	2021/22	2022/23	2020/21	2021/22	2022/23	2020/21	2021/22	2022/23	2020/21	2021/22	2022/23	2020/21	2021/22	2022/23
Adult Care	Disabled Facilities Grant	Annual Allocation	2,440	2,440	2,440							2,440	2,440	2,440						
Children's Services	Children with Disabilities cost reduction project	New bid	1,114												1,114					
Children's Services	Devolved Formula Capital	Annual Allocation	483	483	483							483	483	483						
Children's Services	New Place Planning	Annual Allocation	18,005	5,200	5,200							18,005	5,200	5,200						
Children's Services	Schools Capital Condition Programme	Annual Allocation	1,833	1,833	1,833							1,833	1,833	1,833						
Children's Services	Special Provision Fund	Annual Allocation	205									205								
Economy	Property Growth Fund	Scheme started in previous years	10,000												10,000					
Economy	Hopwood Old Hall refurbishment	Scheme started in previous years	25															25		
Economy	Rochdale & Littleborough Flood Relief Scheme	Scheme started in previous years	1,600	1,600		1,600	1,600													
Economy	East Lancashire Railway	Scheme started in previous years	50			50														
Economy	East Lancashire Railway - Castleton Masterplan	New Bid	500	1,000		500	1,000													
Economy	Hopwood Old Hall - feasibility	New Bid	50															50		
Economy	Milkstone Road Masterplan & improvements	Scheme started in previous years	250			250														
Economy	Rail Strategy and Park & Ride	Scheme started in previous years	200			200														
Economy	Rochdale Fire Station - office space	New bid	200	50											200	50				
Economy	Rochdale Station Gateway	New Bid		2,000			2,000													
Economy	Rochdale Station Gateway Feasibility & delivery	Scheme started in previous years	250	250		250	250													
Economy	Smithybridge Railway Station - Park and Ride	New Bid	400			400														
Economy	Drake Street - Phases II & III	Scheme started in previous years	250	150	100	250	150	100												
Economy	Heywood/Middleton/Littleborough - Town Centre Masterplans	New Bid	160															160		
Economy	Metroink Feasibility	Scheme started in previous years	50															50		
Economy	Rochdale Riverside Phase 2	Scheme started in previous years	500	2,000		500	2,000													
Economy	Rochdale Town Centre (3 year strategy)	Scheme started in previous years	300			300														
Economy	Rochdale Town Hall decant	New bid	750															750		
Economy	Rochdale Town Hall restoration	Scheme started in previous years	3,024			3,024														
Economy	Rochdale Town Hall restoration (phase 2)	New bid			4,331			4,331												
Economy	Rochdale Town Hall restoration (phase 3)	New bid																		
Economy	Rochdale Town Hall Square - phase 2	Scheme started in previous years		3,500			3,500													
Economy	Rochdale Town Hall Square (extension to existing scheme)	New bid																		
Economy	Town Centre Residential Strategy	Scheme started in previous years	1,000	1,000		1,000	1,000													
Neighbourhoods	Boroughwide Allotments	Scheme started in previous years	58	65		58	65													
Neighbourhoods	Replacement Parks/Street Machinery	Annual Allocation	120	120	120	120	120	120												
Neighbourhoods	Rights Of Way	Annual Allocation	80	80	80													80	80	80
Neighbourhoods	Upgrade Play Equipment	Annual Allocation	75	75	75													75	75	75
Neighbourhoods	Vehicle Replacement Programme	Annual Allocation / New Bid	1,345	655	1,839	1,276	616	1,625	69	39	44								170	
Neighbourhoods	Waste Bin Replacement Programme	Annual Allocation	360	360	360	360	360	360												
Neighbourhoods	Bowlee Free School	Scheme started in previous years	522			522														
Neighbourhoods	Highways Investment	Scheme started in previous years / New bid	4,000	3,000		3,000	2,000		1,000	1,000										
Neighbourhoods	Junction 19	New bid	*	*																
Neighbourhoods	Local Transport Plan	Annual Allocation	1,967	1,967	1,967							1,967	1,967	1,967						
Neighbourhoods	Town Centre Signage	Scheme started in previous years	50															50		
Neighbourhoods	Compulsory Purchase Order Programme	Scheme started in previous years / New bid	1,200	1,000	1,000	1,200	1,000	1,000												
Neighbourhoods	Delivering High Value Housing	Scheme started in previous years	1,000	1,000											1,000	1,000				
Neighbourhoods	Housing Standards Fund	Annual Allocation	800	800	800	800	800	800												
Neighbourhoods	Customer Transformation Programme	Scheme started in previous years	468	150		468	150													
Neighbourhoods	GM Full Fibre Programme	Scheme started in previous years	926												926					
Neighbourhoods	ICT Infrastructure Refresh Programme	Annual Allocation / New bid	444	444	444	260	444	444										184		
Neighbourhoods	ICT Programmes (Staff)	Annual Allocation	500	500	500	500	500	500												
Neighbourhoods	Service Desk System Replacement	New bid	60	50	50		50	50										60		
Neighbourhoods	Extending libraries opening hours	New bid	150															150		
Neighbourhoods	RFID - library self serve equipment - replacement project	New bid	70															70		
Neighbourhoods	Asset Management Group	Annual allocation	2,000	1,750	1,750	2,000	1,750	1,750												
Neighbourhoods	Number One Riverside - revolving doors replacement	New bid		120			120													
Neighbourhoods	Burglary Reduction Scheme	Annual Allocation	100	100	100	100	100	100												
Neighbourhoods	Climate Emergency - Carbon Neutral	New Bid	1,000	1,000	1,000										1,000	1,000	1,000			
Neighbourhoods	Townships Capital Programme	Annual Allocation	400	400	400	400	400	400												
Public Health	Hollingworth Lake improvements	New bid	300												300					
Public Health	Leisure Centre Improvements	New bid	20												20					
Public Health	Link4Life additional equipment Heywood	New bid	50												50					
Public Health	Link4Life additional equipment Rochdale	New bid	130												130					
Public Health	Link4Life building alterations Heywood	New bid	170												170					
Public Health	Link4Life building alterations Rochdale	New bid	270												270					
Public Health	Link4Life equipment	Annual allocation / New bid	388	288	360										388	288	360			
Public Health	Replacement of Lake Bank Buildings at Hollingworth Lake	New bid	3,000												3,000					
Resources	HR & Payroll system	New bid	151			151														
Resources	Manchester Airport Investment	Scheme started in previous years	1,860												1,860					
TOTAL			80,723	48,480	25,232	19,539	19,975	11,580	1,069	1,039	44	37,983	19,973	11,923	20,428	7,338	1,530	1,704	155	155

* This information is exempt by virtue of paragraph(s) 4 of Part 1 of Schedule 12A of the Local Government Act 1972

Appendix 2 – Detail By Scheme

NO.	DIRECTORATE	SCHEME NAME	SUMMARY AND KEY OBJECTIVES	Budget 2020/21 £'000	Budget 2021/22 £'000	Budget 2022/23 £'000
1	Adult Care	Disabled Facilities Grant	The legislative framework governing DFG is provided by the 'Housing Grants, Construction and Regeneration Act 1996'. Since 1990, local authorities have been under a statutory duty to provide grant aid to disabled people for a range of adaptations in their homes.	2,440	2,440	2,440
ADULT CARE				2,440	2,440	2,440

NO.	DIRECTORATE	SCHEME NAME	SUMMARY AND KEY OBJECTIVES	Budget 2020/21 £'000	Budget 2021/22 £'000	Budget 2022/23 £'000
1	Children's Services	Devolved Formula Capital	Schools will develop and commission individual schemes to improve condition and suitability within their buildings with guidance and approval from the Council.	483	483	483
2	Children's Services	New Place Planning	Provision of additional school places to meet statutory duty through a programme of works combining internal remodelling, new build or demountable classroom units.	18,005	5,200	5,200
3	Children's Services	Schools Capital Condition Programme	Development of a programme of works to resolve major condition and improvement issues in school buildings in line with the Local Authority's Asset Management Strategy and Local Policy Statement.	1,833	1,833	1,833
4	Children's Services	Special Provision Fund	The special provision fund is to support local authorities to make capital investments in provision for pupils with special educational needs and disabilities. To be invested in new places and improvements to facilities for pupils with education, health and care (EHC) plans in mainstream and special schools, nurseries, colleges and other provision.	205		-
5	Children's Services	Children with Disabilities cost reduction project	Costing the purchase of a house that would provide a 3-4 bed children's home for young people with complex needs to achieve cost savings. Will include examination of whether the purchase of such a building would, along with the revenue costs, reduce the cost of current and future placements in the context of growing demand.	1,114		
CHILDREN'S SERVICES				21,640	7,516	7,516

NO.	DIRECTORATE	SCHEME NAME	SUMMARY AND KEY OBJECTIVES	Budget 2020/21 £'000	Budget 2021/22 £'000	Budget 2022/23 £'000
1	Economy	Property Growth Fund	Extension of the existing Commercial Investment Fund (CIF) project, which seeks to acquire properties for a commercial, financial return, and to generate revenue savings of 1.5% on the capital invested. To date, all the CIF acquisitions have been within the borough boundaries, although there was no specific prohibition on out-of-borough purchases. In Phase 3 it is proposed to widen the geographical parameters to acquire properties out-of-borough.	10,000		-
2	Economy	Hopwood Old Hall refurbishment	The Council has commissioned a scheme of urgent repairs to stabilise and weatherproof this Grade 1 listed building using match funding from Historic England. The proposal seeks to capitalise on this investment by having a resource to work with stakeholders, funders and potential interested parties to progress feasibility options to secure a sustainable and viable re-use and restoration of this nationally significant heritage asset.	25		-
3	Economy	Rochdale & Littleborough Flood Relief Scheme	The River Roch catchment is the main river network in Rochdale Borough and is vulnerable to extensive flood risks affecting communities, businesses, town centres and infrastructure including power, rail and roads. The Environment Agency have identified the River Roch catchment as one of their regional priorities for their capital investment programme and propose a series of flood storage areas and improved defences to reduce the risk of serious flooding for over 1000 homes and businesses.	1,600	1,600	
4	Economy	East Lancashire Railway	Project is to support ELR extension into Castleton to connect direct rail access to mainline giving accessibility to visitors from across northern England together with investment at Heywood station. The ELR mainline project will be a landmark heritage attraction for the Borough with significant physical and economic benefits for regeneration of Castleton District centre.	50		-
5	Economy	East Lancashire Railway - Castleton Masterplan	The Castleton Station Area Masterplan identifies the ELR and development of the station area as an opportunity to support growth in Castleton, sustainably connect strategic residential sites, develop tourism, increase access to employment, services and culture.	500	1,000	
6	Economy	Hopwood Old Hall - feasibility	Feasibility works to supplement the ongoing capital programme funding to develop viable future uses of Hopwood Old Hall and surrounding land	50		
7	Economy	Milkstone Rd Masterplan & improvements	To produce a masterplan and associated work programme of physical improvements to make the Milkstone and Deeplish Local Centre a more attractive retail and living environment and to secure additional private investment in the more effective use of buildings (including upper floors) and spaces to provide increased residential and mixed uses, The project will deliver improved street scene, building frontages, pedestrian and traffic signage and management and public realm.	250		-
8	Economy	Rail Strategy, and Park & Ride	The proposal is for funding to undertake feasibility work or direct development to provide additional park and ride facilities at mainline railway station and Metrolink stations. Schemes would include Rochdale railway station, Castleton and Smithy Bridge stations where land is available Option for Metrolink park and ride at Newhey.	200		-

9	Economy	Rochdale Fire Station - office space	Project to create a co-working office space in the 1st floor of the old fire station with excellent transport and digital connectivity.	200	50	
10	Economy	Rochdale Station Gateway	To undertake physical improvements within and around Rochdale railway station to encourage further public and private sector investment in the wider station area. Proposals will enhance the appearance of this gateway entrance to the Borough to include residential led masterplanning, land assembly, new station entrance and passenger facilities, park and ride, public realm, pedestrian and cycling facilities and traffic management.		2,000	
11	Economy	Rochdale Station Gateway Feasibility & delivery	To undertake physical improvements within and around Rochdale railway station to encourage further public and private sector investment in the wider station area. Proposals will enhance the appearance of this gateway entrance to the Borough to include masterplanning, land assembly, new station entrance and passenger facilities, park and ride, public realm, pedestrian and cycling facilities and traffic management.	250	250	
12	Economy	Smithybridge Railway Station - Park and Ride	This land was acquired in Summer 2019 with funding to be used for site preparation (including demolition) and preliminary design of a 100+ space car park, planning fees and subject to overall costs, on site construction.	400		
13	Economy	Drake Street - Phases II & III	This project aims to work with businesses and property owners to restructure the mix of uses, improve infrastructure and connectivity, increase footfall and promote independent retail and increased town centre living in the area.	250	150	100
14	Economy	Heywood / Middleton / Littleborough - Town Centre Masterplans	Heywood, Middleton and Littleborough Town Centres play a key role for the township and the overall success of the borough. Following investigation from high level masterplanning projects, opportunities to strengthen the town centres have been identified. This bid will support investment and development proposals involving new development and the reuse and refurbishment of existing buildings and sites.	160		
15	Economy	Metrolink Feasibility	To support ongoing work with TfGM to improve public transport in Middleton, including accessibility into the Northern Gateway employment area	50	-	-
16	Economy	Rochdale Riverside Phase 2	The project will fund a package of enabling works needed to plug the viability gap for the development of Rochdale Riverside Phase 2 site	500	2,000	-
17	Economy	Rochdale Town Centre (3 year strategy)	Funding will support the delivery of interventions identified in the strategy including physical projects (property improvements & public realm works), economic initiatives to complement the current business rates reduction scheme, the development of strategies and interventions for upper Yorkshire Street and Water Street, and promoting development opportunities.	300	-	-

18	Economy	Rochdale Town Hall decant	The decant of the Town Hall is essential in order to let the construction contract for phase 1 to start in 2021. It is essential therefore that the building is vacant by 31/12/2020. There are 3 elements: - Services - Equipment and artefacts - Events and civic functions	750		
19	Economy	Rochdale Town Hall restoration	Restoration of Rochdale Town Hall	3,024		
20	Economy	Rochdale Town Hall restoration (phase 2)	Town Hall (phase 2) is the part National Lottery Heritage Fund (NLHF) - an £8.95m funded project to restore the building. There is now an additional requirement needed to support the following: - top up budget due to previous expenditure used for essential maintenance and improvements - NLHF round 1 approval was predicated upon RBC underwriting £3m of external funding yet to be secured. - cover for potential inflationary costs - additional RDA Project Management, due diligence costs, and fees for specialist advice			4,331
21	Economy	Rochdale Town Hall restoration (phase 3)	Town Hall (phase 3) covers the parts of the building not funded from the NLHF grant and existing RBC capital programme budget. This covers internal work to the areas in the West wing and basement, including the current council chamber, registrars space and vacant offices and basement. This scheme would make the space ready for occupation. The council's strategy is to try to identify other funding sources for this area.			
22	Economy	Rochdale Town Hall Square - phase 2	Further works within Rochdale Town Hall Square		3,500	
23	Economy	Rochdale Town Hall Square (extension to existing scheme)	The council has a long held ambition to rejuvenate the area around the Town Hall. The Town Hall Square project is currently at RIBA Stage 2 and costs are still being determined due to scope changes. As such this project will be developed over the coming months.			
24	Economy	Town Centre Residential Strategy	Following nomination of Rochdale Town Centre in GM Mayor's Town Centres Challenge, the Council, supported by GMCA will adopt a Residential Strategy for Rochdale town centre. The strategy seeks to create the market conditions to deliver around 2,000 residential units within the Town Centre. The programme budget would be used to bring forward a viable Phase 1 package of sites through a mixture of land assembly, site remediation, pre planning work, up front infrastructure cost and used to lever match fund investment by the GMCA or private sector.	1,000	1,000	-
ECONOMY				19,559	11,550	4,431

NO.	DIRECTORATE	SCHEME NAME	SUMMARY AND KEY OBJECTIVES	Budget 2020/21 £'000	Budget 2021/22 £'000	Budget 2022/23 £'000
1	Neighbourhoods	Boroughwide Allotments	The Borough of Rochdale currently has 524 allotment plots. The Government's Thorpe Report recommended that Councils provide 15 allotment plots per 1,000 households. At 94,263 households Rochdale BC should have 1,414 plots. Environmental Management (EM) propose to meet demand by creating new allotment sites, which would increase provision by 100 new plots every year for the next five years. This would increase the number of plots to over 1,000.	58	65	-
2	Neighbourhoods	Replacement Parks/Street Machinery	The programme is a rolling replacement scheme for replacement of the Council's 550 plus pieces of machinery. The programme aims to replace assets when they have exceeded the most cost-effective period of operation.	120	120	120
3	Neighbourhoods	Rights Of Way	The programme is a rolling scheme for carrying out the statutory function of maintaining the Council's Rights of Way network.	80	80	80
4	Neighbourhoods	Upgrade Play Equipment	To maintain within legislative requirements and guidelines the current level of Fixed Play provision across the borough.	75	75	75
5	Neighbourhoods	Vehicle Replacement Programme	To replace existing vehicles at the end of their optimum asset life. Remove vehicles from the programme due to changes in requirements and add new requirements into acquisition and replacement schedule. Partially Invest to Save scheme relating to decision to purchase fleet vehicles rather than hire.	1,345	655	1,839
6	Neighbourhoods	Waste Bin Replacement Programme	Scheme is to replace wheelie bins which are no longer fit for purpose, and increased demand for new bins as they were first introduced in 1991 and have an estimated life of 10 years. The scheme may also increase recycling rates which in turn would reduce the cost of waste disposal.	360	360	360
7	Neighbourhoods	Bowlee Free School	Funding of the proposed Free School is provided via a fixed budget based on pupil numbers, 12% of the budget is allocated to external works; this does not include highway accessibility. It is the responsibility of the Local Authority to provide a site with sufficient accessibility. In addition to direct vehicular access from Heywood Old Road, cycle / pedestrian routes from the adjacent Langley estate directly to the Free School site are required to support this development at the planning application stage.	522	-	-
8	Neighbourhoods	Highways Investment	Continuing investment in Rochdale's Highways Infrastructure, across roads and footpaths.	4,000	3,000	-
9	Neighbourhoods	Junction 19	The South Heywood Junction 19 scheme comprises two main elements. These are; a) the construction of a 2.2km Link Road from J19 of the M62 to Pilsworth Road to improve access to the existing South Heywood Employment Area, and b) the associated development of up to 1,000 new homes, approximately 1.45 million sq ft of employment space, a new primary school and village centre retail. Planning and Licensing Committee were minded to approve the planning application in March 2018, subject to the completion of necessary legal documents.	*	*	

10	Neighbourhoods	Local Transport Plan	To continue the aspirations of the Rochdale Highways Capital Programme and be more effective in identifying and responding to the Local Transport Plan shared priorities of Safety, Air Quality, Congestion and Accessibility.	1,967	1,967	1,967
11	Neighbourhoods	Town Centre Signage	Due to the on-going redevelopment in Rochdale Town Centre some of the existing directional signage is outdated and incorrect. This scheme would review the existing signage around the Town Centre and replace or remove any signage that is inaccurate. The current incorrect signage is misleading and confusing visitors and deliveries to the Town Centre.	50	-	-
12	Neighbourhoods	Compulsory Purchase Orders	Acquisition of private land and buildings where current owner fails to bring asset into use either blighting the area or preventing further economic/physical development. Compulsory Purchase Order powers will be used but an offer must first be made to purchase the asset through negotiation. Budget is required to fund the purchase price or compensation, staffing costs, legal and valuation fees (external and internal). Subsequent disposal of some assets will offset some of the costs.	1,200	1,000	1,000
13	Neighbourhoods	Delivering High Value Housing	The programme aims to deliver over 1,000 new higher value homes in the borough over a ten year period, through proactive site assembly and promotion of development opportunities, using council and privately owned land. The aim is to facilitate the development of more higher value housing in order to attract and retain economically active households. This will generate Council Tax, section 106 and New Homes Bonus revenue to support local services, as well as attracting more disposal income to the borough, retaining local spend and boosting place-based regeneration.	1,000	1,000	-
14	Neighbourhoods	Housing Standards Fund	Scheme proposes to improve private sector dwellings & environments. Interventions include - emergency repairs to owner-occupied properties - works in default to private rented properties - corrective works to houses in multiple occupation - tenancy/rent bonds for residents desperate to access decent accommodation unable to access social housing	800	800	800
15	Neighbourhoods	Customer Transformation Programme	It has been agreed to progress the Council's "Customer Transformation Programme" as a delivery mechanism bringing together all customer related transformation including redesign of systems under one programme of work, realising financial and non financial benefits. A phased approach is being proposed. Phase1 - detail analysis over 6 months, identify options & develop a detail business case with precise costs and benefits. Phase 2 - implementation phase funded via capital	468	150	-
16	Neighbourhoods	GM Full Fibre Programme	GMCA has successfully secured £23.8m capital Local Full Fibre Network Challenge funding. The funding will connect full fibre to over 1,500 GM Public sector sites, including Local Authority sites, GM Fire and Rescue, Health and Social Care partnerships (CCGs) sites across the region. This represents the Council's capital contribution.	926	-	-
17	Neighbourhoods	ICT Infrastructure Refresh Programme	To refresh, on a rolling programme the ICT estate. To remove the need for individual Services & Directorates to hold funds related to ICT equipment. Preventing purchasing of non-strategic & inappropriate ICT. To control and make the spend on ICT equipment the most efficient and cost effective by maintaining a relatively small annual amount as opposed to large investments every 7/8 years	444	444	444
18	Neighbourhoods	ICT Programmes (Staff)	To deliver the Council's ICT projects utilising existing ICT staff, to reduce the Capital required each year. The programmes deliver a variety of objectives for each business area and are assessed against business cases to check that they are in line with corporate objectives	500	500	500

19	Neighbourhoods	Service Desk System Replacement	ICT Services use Microsoft Service Manager to log and manage ICT issues and service requests. This system will soon become unsupported by Microsoft and requires replacement. The current system is ineffective and there is the opportunity to improve performance through a new system which would provide features such as an online customer portal and automation of internal processes. The Members Enquiries system is also managed from this system and also encounters similar problems.	60	50	50
20	Neighbourhoods	Extending libraries opening hours	The library service wishes to extend the opening hours, on a trial basis, of some of its branches by means of using technology which allows access to and use of libraries without increasing staffing. Open+ technology controls access to a library building, its stock and computers via a coded entrance and self service equipment. The library service would like to install such equipment in a number of its libraries (potentially 5) to increase the amount of hours customers can use libraries.	150		
21	Neighbourhoods	RFID - library self serve equipment - replacement project	The equipment that allows customers to self serve when borrowing or returning books and other items has come to its end of life. They have been in service since 2012 and both the hardware and software are now obsolete. We have 9 machines - 3 in N1R, 2 in Heywood Library and 2 in Middleton library.	70		
22	Neighbourhoods	Asset Management Group	To adequately maintain the property portfolio and ensure that the Council comply to any statutory, and Health & Safety regulations. The scheme also aims to reduce the maintenance backlog and improve the reduced property holding to accommodation standards.	2,000	1,750	1,750
23	Neighbourhoods	Number One Riverside - revolving doors replacement	Replace existing revolving doors at Number One Riverside to increase access and reduce breakdowns. Create single point of entry for all users of the building reducing inequality and enhancing inclusivity.		120	
24	Neighbourhoods	Burglary Reduction Scheme	Implement alley gating schemes and gating orders on alleys to reduce the number of burglaries and improve neighbourhood safety.	100	100	100
25	Neighbourhoods	Climate Emergency - Carbon Neutral	The Council has declared a climate emergency and will work towards becoming carbon neutral by 2038. This investment of £5M over the next five years is a clear statement of intent that the Council takes this matter seriously and is prepared to invest in driving initiatives across the areas of energy, travel and transport, homes, workplaces and public buildings, consumption and production of resources and our natural environment.	1,000	1,000	1,000
26	Neighbourhoods	Townships Capital Programme	An annual allocation of Capital Funds allocated on a pro rata basis and agreed by each of the 4 Township Committees	400	400	400
NEIGHBOURHOODS				30,745	26,686	10,485
* This information is exempt by virtue of paragraph(s) 4 of Part 1 of Schedule 12A of the Local Government Act 1972						

NO.	DIRECTORATE	SCHEME NAME	SUMMARY AND KEY OBJECTIVES	Budget 2020/21 £'000	Budget 2021/22 £'000	Budget 2022/23 £'000
1	Public Health	Hollingworth Lake improvements	Installation of a high ropes course within the trees of the Promontory area of Hollingworth Lake.	300		
2	Public Health	Leisure Centre Improvements	A number of large scale capital bids are being put forward to enhance and extend facilities at the RBC owned Leisure Facilities. The suggested improvements have been recommended by the operator Link4Life. To ensure the projects and their outcome are achievable, there is a requirement for more technical work to survey the buildings suitability for the projects proposed, to check costing are within the amount bid and to seek technical advice as to whether further improvement to the proposals can be made.	20		
3	Public Health	Link4Life building alterations / additional equipment Heywood	Conversion of large community room on the ground floor which is divided into 2 by a moveable partition. This project would involve the conversion of one side of the room to a dedicated fitness studio for the provision of an upbeat boutique-style area which will provide a dynamic workout combining mixed martial arts, intense cardio and strength training. Usage of the new facility is estimated at c.10,000 and will enhance the membership offer to current and new fitness members.	220		
4	Public Health	Link4Life building alterations / additional equipment Rochdale	Creation of a mezzanine floor at Rochdale Leisure Centre in the foyer area to allow an extension to the gym and an improved offer.	400		
5	Public Health	Link4Life equipment	On-going update and replacement of leisure centre equipment across the borough. Funding to cover the prudential borrowing is paid from Link4Life to RBC via the contract fee. This saving is built into contract / efficiencies with Link4Life.	388	288	360
6	Public Health	Replacement of Lake Bank Buildings at Hollingworth Lake	Development of new Lake Bank Activity Hub to replace existing Lake Bank Buildings at Hollingworth Lake.	3,000		
PUBLIC HEALTH				4,328	288	360

NO.	DIRECTORATE	SCHEME NAME	SUMMARY AND KEY OBJECTIVES	Budget 2020/21 £'000	Budget 2021/22 £'000	Budget 2022/23 £'000
1	Resources	HR & Payroll system	Capital costs associated with purchase of a new HR & Payroll system.	151		
2	Resources	Manchester Airport Investment	Rochdale Council investment in Manchester Airport initiatives in conjunction with the other nine GM authorities.	1,860	-	-
RESOURCES				2,011	-	-