



Date of Meeting	11 <sup>th</sup> February 2020
Portfolio	Leader of the Council and Cabinet Member for Finance
Report Author	Stuart Smith (Resources Directorate)
Public/Private Document	Public

## Finance Update Report 2019/20

### Executive Summary

To inform Cabinet and the Corporate Overview and Scrutiny Committee of the Council's forecast 2019/20 financial position as at the end of November 2019.

1.1 The Finance Update Report contains detail of the following:

- The forecast Revenue outturn is a breakeven position, however it should be noted this has been achieved after the application of significant sums from the Equalisation Reserve and an expected refund from the Greater Manchester Combined Authority (GMCA).
- An update of the Savings target of £0.135m, as part of the Revenue budget 2019/20.
- Forecast Capital spend of £106.040m after net re-phasing of £15.846m and a budget return of £0.050m.

### Recommendation

- 2.1 Cabinet notes the forecast 2019/20 budget positions for Revenue, Savings and Capital as at the end of November 2019.
- 2.2 Cabinet approves the Revenue Budget Pressure Fund requests for 2019/20 totalling £0.145m detailed in section 4.1.4.
- 2.3 Cabinet notes the net Capital re-phasing of £15.846m detailed in section 4.4.2.
- 2.4 Cabinet approves the Capital funding switch detailed in 4.4.3.
- 2.5 Cabinet notes the Capital budget increase of £0.614m in 4.4.4

2.6 Cabinet notes the Capital budget return of £0.050m in 4.4.5.

### Reason for Recommendation

3.1. Cabinet Members should be kept updated on the financial position of the authority, as effective budget management is critical to ensuring the financial resources are spent in line with the budget and are targeted towards the Council's priorities. Monitoring enables the early identification of variations against the plan and facilitates timely corrective action.

This report provides an overview of the forecast 2019/20 financial position for the Council and focuses on the position as at the end of November 2019.

### Key Points for Consideration

#### 4.1 Revenue Budget 2019/20

4.1.1. The budget set by Budget Council on 26<sup>th</sup> February 2019 was £216.221m.

The Revenue Budget is £215.621m as at the end of November 2019 with no changes in this reporting period.

Approved by	When	Reason for change	Amount (£m)
Budget Council	Feb-19	Approved budget	216.221
	Jul-19	Reduction in S31 relief	-0.600
GRAND TOTAL			215.621

4.1.2 The overall position taking account of the projections currently being forecast by services as at the end of November 2019 is a breakeven position, which includes a contribution from the Equalisation Reserve for the pooled fund pressures and an expected refund from GMCA.

Please see Appendix A for details of budget allocations and forecast Revenue Outturn Position.

4.1.3 The major ( $\geq$  £0.250m) variations to controllable budget, by service, are detailed below:-

Adult Care: £1.233m overspend offset by an increased contribution from the Health & Social Care Pooled Budget

The Adult Care service is experiencing financial pressures from the number and costs of care packages for service users. There is a further pressure from the provision of statutory Deprivation of Liberty Safeguards assessments. These pressures are partially mitigated by in-year savings from staff turnover and vacancies.

The remaining net pressure of £1.233m for Adult Care budgets in 2019/20 will be wholly met by an additional contribution from the Health & Social Care pooled budget.

Children's Services - £6.977m overspend with £4.030m being allocated from the Dedicated Schools Grant Reserve relating to Special Educational Needs and Disability (SEND)

Children's Services are currently forecasting a pressure of £6.977m which relates mainly to External Residential Placements and SEND pressures.

£2.951m is attributable to external residential placements, with the 2018/19 growth in cared for children continuing to be cared for in 2019/20. Throughout the first three quarters of 2019/20 there has been a small steady reduction in the number of cared for children; from 1st April - 16th December 2019 this equates to a net reduction of 33 cared for children.

There is a significant pressure of £4.292m within High Needs, £0.262m is the pressure on Council funded areas and the remaining £4.030m is related to a pressure on the Dedicated School Grant (DSG). The pressures are in relation to a continued rise in numbers of children with education health care plans and children requiring SEND support. The growth in numbers is not unique to Rochdale, this is a national trend with the majority of local authorities now facing pressures on their High Needs DSG. The allocation from the DSG reserve will leave a deficit position and the Council will be required to submit a 3 year recovery plan to the Department for Education at the end of the financial year to bring the reserve back into a surplus position. A recovery plan to bring the balance to less than a £2m deficit would alleviate the need for Department of Education intervention.

Financial Control - £4.370m In-Year saving

The forecast in-year saving relates to an expected refund from the Greater Manchester Combined Authority and interest savings. The interest savings are due to the borrowing requirement being funded through internal borrowing with nil cost and the forecast reduction in capital expenditure.

Resources - £0.323m In-Year saving

The service is reporting an in-year saving of £0.323m which includes a pressure within the Legal Shared Service with Manchester City Council. This pressure is being mitigated in 2019/20 by savings from staffing costs within the Directorate. However, a significant amount of the 2019/20 staff savings have either been committed to the 2020/21 Savings Programme or are one year only, therefore, a request for Corporate Funding may be required in 2020/21 to manage the pressure within Legal Services which is likely to continue, due to the growth in Children in Care.

Integrated Pooled Budget Contribution - £0.823m Overspend

The Council and the CCG have made the additional contributions approved at December Cabinet. The remaining balance reported is a £0.823m pressure. The Council will contribute an additional £0.823m to support delivery of the commissioning functions for 2019/20 with a corresponding reduction to the Council's contribution in 2020/21. The Council will only make this contribution if the pooled fund is unable to identify alternative sources of funding or savings to bridge the remaining £0.823m pressure in 2019/20.

There is no period 8 update report to the Integrated Commissioning Board relating to the Health & Social Care Pooled Fund.

Full detail of the current Revenue position for each Directorate can be found in Appendix B.

#### **4.1.4 Budget Pressures**

The Budget Pressure Fund for 2019/20 is £0.667m - £0.458m on-going and £0.209m one-off. The one off budget available has been increased by £0.115m, as a previously approved allocation to cover the cost of Facilities Management Services for school meals is no longer required.

The following budget pressure requests are subject to Cabinet Member approval:

##### Economy £0.050m On-going, & £0.080m One off

A request of £0.050m on-going funding is requested in relation to unachieved savings targets as a result of lost income on disposal of assets within Industrial Estates.

A new project team has been established to review the Commercial & Industrial Estates with a view to increasing income levels. Due to the issues that have been identified in 2019/20, the team are unable to increase the income during this financial year, therefore a one year only request of £0.080m is being made to allow time for these issues to be resolved.

##### Resources £0.015m on-going

A request for £0.015m on-going funding is requested in relation to a new financial commitment for Cyber Insurance, as part of the overall Insurance policies. The amount required is net of a saving made as part of the insurance re-tender process.

If the above is approved there will be a balance in 2019/20 of £0.393m on-going and £0.129m one-off.

## **4.2 Savings Update 2019/20**

4.2.1 The total savings target for 2019/20 is £0.135m and Services have not identified any issues.

4.2.2 See Appendix C for the financial detail of Savings proposals.

### 4.3 Corporate Debt

The Council has a responsibility to collect income due and to recover outstanding debts owed. There are three main types of income which are owed to the Council: Council Tax, Business Rates and Sundry Debts. Sundry Debts include:

- Fees and charges raised as invoices by all Directorate of the Council, for services provided.
- Housing Benefit overpayments which occur as a result of a change in entitlement to benefit.

As at the end of November 2019 the total outstanding sundry debt is £11.415m, a decrease of £3.375m from September 2019.

<b>Summary of Corporate Debt To November 2019</b>	<b>Total £m</b>
Balance of debt carried forward from 2018/19	10.950
Invoices raised less credit notes	49.044
Payments/adjustments	(48.305)
Write offs	(0.274)
<b>Balance as at November 2019</b>	<b>11.415</b>
<b>Breakdown of outstanding Balance</b>	
Fees and Charges	6.233
Housing Benefit Overpayments	5.182
<b>Balance as at 30th September 2019</b>	<b>14.790</b>
Increase/(Reduction)	(3.375)

Please see appendix D for further details.

### 4.4 Capital Budget 2019/20

The current 2019/20 Capital Budget is £106.040m. The table below shows a summary of the movements:

	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>
<b>CAPITAL BUDGET AT SEPTEMBER 2019</b>	<b>121.322</b>	<b>73.543</b>	<b>26.430</b>
Rephasing requested to end of November	(15.846)	15.846	-
Return of Waste Service Investment budget in Neighbourhoods	(0.050)	-	-
Capital Budget Increases	0.614	-	-
<b>CAPITAL BUDGET AT NOVEMBER 2019</b>	<b>106.040</b>	<b>89.389</b>	<b>26.430</b>

#### 4.4.1 Capital Budget Changes

#### 4.4.2 Capital Re-phasing

##### Children's £14.692m

- £14.667m New Place Planning due to works at Lowerplace, Harwood Park, Castleton, St John's primary schools, and various secondary schools set to commence in 2020/21,
- £0.025m Aiming High for Disabled Children - the budget is to be utilised to adapt a property to be used for short breaks, which due to delays will not commence until 2020/21.

##### Economy £0.613m

- £0.438m Town Centre Schemes due to various delays in schemes,
- £0.100m East Lancashire Railway due to delays in recruitment,
- £0.025m Pennine Hollingworth Lake Feasibility due to delays,
- £0.050m Springfield Park Master Plan as the scheme has been suspended in 2019/20, to continue in 2020/21.

##### Neighbourhoods Service £0.541m

- £0.904m Section 106 Environmental Management to facilitate the completion of Balderstone Park, Stansfield and Boroughwide Sports schemes,
- £0.868m Bowlee Free School as this is with the Department for Education for approval, works are not expected to commence until 2020/21.
- £0.526m Customer Transformation Programme due to delays in the project.
- £0.150m Rochdale Cemetery Lodge Repair to facilitate the completion of the memorial hall in 2020/21.
- £0.126m for New Cemetery Sites to facilitate the completion of works at Denehurst Park and new memorial sites within cemeteries.
- £0.100m Vehicle Replacement Programme due to vehicles not being available in 2019/20.
- (£2.133m) budget rephase reversal on the Highways Investment Programme as the scheme has been progressing well and is ahead of previously anticipated progress.

#### 4.4.3 Capital Budget Funding Switch

Members are asked to approve the following capital budget funding switch.

##### Neighbourhoods Service

- £0.056m of 2019/20 budget is requested to be switched from Developer Contributions Highways S106 to Section 106 Environmental Management as the budget was misallocated.

#### 4.4.4 Capital Budget Increases

Children's Service - £0.419m of budget received from S106 as the contribution to schools.

Neighbourhoods Services - £0.195m S106 contribution for Rutherford Park.

#### 4.4.5 Capital Budget Returns

Neighbourhoods - £0.050m of Waste Services Investment budget is being returned as government consultation relating to waste collections has been completed. It is expected that Government funding will be made available for any necessary expenditure, rather than use Council funding.

Appendix E provides details of the Capital budget position for each Directorate and a graph showing the capital forecast spend for all Services.

#### 4.4.6 Capital Receipts

The table following shows the forecast movements in the Capital Receipts Reserve during 2019/20, and provisionally for 2020/21 to 2021/22:

Description	2019/20	2020/21	2021/22
	£m	£m	£m
Capital Receipts balance as at 1st April 2019	10.187	2.024	0.139
Use of Capital Receipts to fund 2019/20 Capital Programme, including prior year schemes rephased into 2019/20	(6.920)	-	-
Use of Capital Receipts to fund provisional 2020/21 and 2021/22 Capital Programmes, and 2019/20 rephasing into future years	-	(0.010)	0.000
Earmarked use of receipts to fund other future commitments	(3.647)	(3.783)	0.000
Capital Receipts income	2.403	1.908	0.500
<b>Forecast uncommitted Capital Receipts balance as at 31st March 2020</b>	<b>2.024</b>	<b>0.139</b>	<b>0.639</b>

The forecast uncommitted Capital Receipts Reserve balance as at the end of 2021/22 is currently £0.639m.

## 4.6 Alternatives considered

- 4.6.1 Not reporting on financial performance puts at risk the achievement of the Council's Medium Term Financial Plan. Effective budget management is critical to ensuring financial resources are spent in line with the budget and are targeted towards the Council's priorities. Monitoring enables the early identification of variations against the plan and facilitates timely corrective action.

5. See Appendices A, B, C, D & E which provide an overview of budgets for Revenue, Savings, Corporate Debt and Capital detailed in section 4.

### Risk and Policy Implications

6. There are no major legal implications arising as a result of this report except to note that debts that are recoverable can be enforced by court action in accordance with the court procedure rules.

The use of reserves to address the pressures within the Pooled Fund is a one off solution which cannot be sustained into future years. This risk is currently being mitigated by the development and implementation of a savings programme to deliver a recurrent solution to the pooled fund pressures.

The use of Dedicated School Grant Reserve to fund SEND expenditure has created a deficit position and a recovery plan will be developed to address this.

Demand in Children's Services continues to increase; a 5 year strategy has been developed to support the management of this pressure.

### Consultation

7. All services engage with the production of the service based financial information within this report. The Leadership Team, the Leader, Cabinet Member for Finance, and Opposition Portfolio holder for Finance have been informed of the forecast 2019/20 financial position of the Council and its implications for future years. The report is presented to the Corporate Overview and Scrutiny Committee on 11<sup>th</sup> February 2020.

#### Background Papers

#### Place of Inspection

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| 8. For further information about this report or access to any background papers contact Stuart Smith | No1 Riverside Floor 2 |
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#### For Further Information Contact:

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## APPENDIX A – REVENUE SUMMARY

### GENERAL FUND REVENUE ACCOUNT SUMMARY 2019/20 CURRENT POSITION AS AT END OF NOVEMBER 2019

TABLE 1

Directorate/ Detail	Budget Council	Virements/ Contingency	Current Budget	Service and Corporate Uncontrollables	Current Controllable Approved Net Budget	Forecast Outturn	In Year Saving/ (Overspend)	Previous Monitoring Report (December Cabinet)	Movement Since December Cabinet
(1)	(2) £'000	(3) £'000	(4) £'000	(5) £'000	(6) £'000	(7) £000	(8) £'000	(9) £'000	(10) £000
Adult Care	15,415	1,154	16,569	4,046	12,523	12,523	-	-	-
Children's	21,585	4,970	26,555	19,049	7,506	10,453	(2,947)	(3,100)	153
Economy	15,993	(41)	15,952	755	15,197	15,399	(202)	(135)	(67)
Neighbourhoods	52,413	2,773	55,186	1,281	53,905	54,112	(207)	(250)	43
Public Health and Wellbeing	8,206	211	8,417	1,889	6,528	6,528	-	-	-
Resources	8,222	(293)	7,929	(3,692)	11,621	11,298	323	256	67
<b>TOTAL GENERAL SERVICES SPENDING</b>	<b>121,834</b>	<b>8,774</b>	<b>130,608</b>	<b>23,328</b>	<b>107,280</b>	<b>110,313</b>	<b>(3,033)</b>	<b>(3,229)</b>	<b>196</b>
Integrated Pool Budget Contribution	87,159	8,508	95,667	-	95,667	96,490	(823)	(6,700)	5,877
<b>TOTAL POOLED BUDGETS</b>	<b>87,159</b>	<b>8,508</b>	<b>95,667</b>	<b>-</b>	<b>95,667</b>	<b>96,490</b>	<b>(823)</b>	<b>(6,700)</b>	<b>5,877</b>
Finance Control: Corporately Held Budgets	1,399	(7,056)	(5,657)	(20,623)	14,966	10,596	4,370	3,987	383
Finance Control: Transformation Fund	4,703	363	5,066	-	5,066	5,066	-	-	-
Transfer from Equalisation Reserve	-	(6,700)	(6,700)	-	(6,700)	(6,186)	(514)	-	(514)
Dedicated School Grant Reserve	-	(4,030)	(4,030)	-	(4,030)	(4,030)	-	-	-
Finance Control: Budget Pressures	1,126	(459)	667	-	667	667	-	-	-
<b>TOTAL FINANCE CONTROL SPENDING</b>	<b>7,228</b>	<b>(17,882)</b>	<b>(10,654)</b>	<b>(20,623)</b>	<b>9,969</b>	<b>6,113</b>	<b>3,856</b>	<b>3,987</b>	<b>(131)</b>
<b>NET EXPENDITURE REQUIREMENTS</b>	<b>216,221</b>	<b>(600)</b>	<b>215,621</b>	<b>2,705</b>	<b>212,916</b>	<b>212,916</b>	<b>0</b>	<b>(5,942)</b>	<b>5,942</b>

## APPENDIX B – SERVICES REVENUE

### REVENUE FINANCIAL MANAGEMENT STATEMENT AS AT END OF NOVEMBER 2019

Service: **ADULT CARE DIRECTORATE**  
Overall Risk Rating: **LOW**

**Table 1. Financial Management Forecast**

Area of Service	Major Risk Area RAG rating	Budget Fixing Council £'000	Current Approved Expenditure Budget £'000	Current Approved Income Budget £'000	<b>Current Budget £'000</b>	Forecast Spend 19/20 £'000	Variation - Forecast spend to Current Budget £'000	Change from Previous Report £'000
<b>CONTROLLABLE BUDGETS</b>								
Management	GREEN	12,348	13,489	(4,206)	9,283	9,251	32	1
Neighbourhoods	RED	25,450	68,505	(32,112)	36,393	37,267	(874)	641
Boroughwide Services	RED	14,747	7,182	(4,749)	2,433	3,043	(610)	(600)
In House Provider Services	GREEN	636	3,073	(1,984)	1,089	936	153	(45)
Governance Business Support & Home Improvement Agency	GREEN	931	2,506	(1,253)	1,253	1,122	131	(22)
Greater Manchester Health & Social Care Transformation Fund	GREEN	0	3,102	(3,102)	0	0	0	0
Commissioning	GREEN	2,511	3,528	(1,040)	2,488	2,410	78	13
Statutory Functions	AMBER	552	656	(23)	633	776	(143)	12
<b>SUB TOTAL</b>		<b>57,175</b>	<b>102,041</b>	<b>(48,469)</b>	<b>53,572</b>	<b>54,805</b>	<b>(1,233)</b>	<b>0</b>
Contribution from Pooled Budget	GREEN	(44,882)	0	(41,049)	(41,049)	(42,282)	1,233	0
<b>REVISED SUB TOTAL</b>		<b>12,293</b>	<b>102,041</b>	<b>(89,518)</b>	<b>12,523</b>	<b>12,523</b>	<b>0</b>	<b>0</b>
<b>UNCONTROLLABLE</b>								
Service, Corporate and Support Service Charges	GREEN	2,966	5,812	(1,766)	4,046	4,046	0	0
<b>SUB TOTAL</b>		<b>2,966</b>	<b>5,812</b>	<b>(1,766)</b>	<b>4,046</b>	<b>4,046</b>	<b>0</b>	<b>0</b>
<b>TOTAL SERVICE BUDGET</b>		<b>15,259</b>	<b>107,853</b>	<b>(91,284)</b>	<b>16,569</b>	<b>16,569</b>	<b>0</b>	<b>0</b>

#### Brief Explanation of Major Variances

	£'000
<b>Management :-</b> In-year savings resulting from staff turnover and vacancies	32
<b>Neighbourhoods:-</b> Pressure from the number and costs of care packages, exceeding the available budget, including the effect of purchasing an additional day of care as 2019/20 is a leap year. This is partially mitigated by savings due to staff turnover and vacancies. Additional costs are also being incurred for Service Users transferred to community settings from long stays in hospitals under the Transforming Care programme.	(874)
<b>Boroughwide Services:-</b> Pressure from the number and costs of care packages, exceeding the available budget, including the effect of purchasing an additional day of care as 2019/20 is a leap year. This is partially mitigated by savings due to staff turnover and vacancies	(610)
<b>In House Provider Services:-</b> In-year savings resulting from staff turnover and vacancies	153
<b>Governance Business Support &amp; Home Improvement Agency :-</b> In-year savings resulting from staff turnover and vacancies	131
<b>Commissioning:-</b> In-year savings resulting from staff turnover and vacancies	78
<b>Statutory Functions:-</b> Pressure from the costs of provision of Deprivation of Liberty Safeguards assessments	(143)
<b>Contribution from Pooled Budget:-</b> The net pressure from Adult Social Care budgets in 2019/20 will be wholly met by an additional contribution from the Health and Social Care pooled budget	1,233
<b>TOTAL</b>	<b>0</b>

#### Financial Management Update

The Adult Care service is experiencing financial pressures from the number and costs of care packages for service users. There is a further pressure from the provision of statutory Deprivation of Liberty Safeguards assessments. These pressures are partially mitigated by in-year savings from staff turnover and vacancies. The remaining net pressure of £1.233m for Adult Care budgets in 2019/20 will be wholly met by an additional contribution from the Health & Social Care pooled budget.

**REVENUE FINANCIAL MANAGEMENT STATEMENT  
AS AT END OF NOVEMBER 2019**

Service:  
Overall Risk Rating:

**CHILDREN'S DIRECTORATE  
HIGH**

**Table 1. Financial Management Forecast**

Area of Service	Major Risk Area RAG rating	Budget Fixing Council	Current Approved Expenditure Budget	Current Approved Income Budget	Current Approved Net Budget	Forecast Spend 2019/20	Variation - Forecast spend to Current Budget	Change from Previous Report
		£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>CONTROLLABLE BUDGETS</b>								
First Response	RED	1,741	2,164	0	2,164	2,164	0	0
Cared for Children	RED	22,149	24,363	(977)	23,386	26,337	(2,951)	149
Safeguarding Children Unit	AMBER	781	1,188	(212)	976	976	0	0
Youth Offending Team	AMBER	220	1,847	(969)	878	878	0	0
Child Protection & Care Proceedings	RED	2,077	2,103	0	2,103	2,103	0	0
Advice and Screening	RED	330	622	(241)	381	381	0	0
Practice Improvement	GREEN	2,078	2,298	(379)	1,919	1,919	0	0
Sure Start	GREEN	3,460	21,254	(17,512)	3,742	3,706	36	36
School Support	GREEN	1,460	29,305	(27,868)	1,437	1,331	106	106
Special Educational Needs and Disability	AMBER	5,583	22,205	(16,062)	6,143	10,435	(4,292)	(685)
Youth Service	GREEN	45	1,378	(1,117)	261	137	124	124
Management and Administration	GREEN	(120)	2,794	(1,519)	1,275	1,275	0	0
Funding Allocated to Schools	GREEN	0	195,668	(195,656)	12	12	0	0
Early Help	GREEN	405	1,433	(1,342)	91	91	0	0
<b>SUB TOTAL</b>		<b>40,209</b>	<b>308,622</b>	<b>(263,854)</b>	<b>44,768</b>	<b>51,745</b>	<b>(6,977)</b>	<b>(270)</b>
Contribution from Pooled Budget		(36,698)	0	(41,292)	(41,292)	(41,292)	0	0
Transfer from DSG Reserve		0	3,607	0	4,030	0	4,030	423
<b>REVISED SUB TOTAL</b>		<b>3,511</b>	<b>312,229</b>	<b>(305,146)</b>	<b>7,506</b>	<b>10,453</b>	<b>(2,947)</b>	<b>153</b>

		£'000	£'000	£'000	£'000	£'000	£'000
<b>UNCONTROLLABLE</b>							
Service, Corporate and Support Service Charges	GREEN	21,585	23,268	(4,219)	19,049	19,049	0
<b>SUB TOTAL</b>		<b>21,585</b>	<b>23,268</b>	<b>(4,219)</b>	<b>19,049</b>	<b>19,049</b>	<b>0</b>

**Brief Explanation of Major Variances**

	£'000
<b>Cared for Children:-</b> The pressure is due to a continued reliance on high cost external residential placements.	(2,951)
<b>Sure Start:-</b> Salary underspends in relation to a vacant post.	36
<b>School Support:-</b> Overachievement of income on Personnel and Governors Service relating to vacant posts and surplus income achieved from additional meetings.	106
<b>Special Educational Needs and Disability (SEND):-</b> Dedicated School Grant pressure on the High needs block of £4.030m, this is attributable to a continued rise in numbers of children with an Education Health Care Plan (EHCP) and projected growth for the 2019/20 academic year.	(4,292)
<b>Youth Service:-</b> Savings in relation to vacant posts.	124
<b>Transfer from DSG Reserve:-</b>	4,030
<b>TOTAL</b>	<b>(2,947)</b>

**Financial Management Update**

Children's Services are currently forecasting a pressure of £6.977m.

£2.951m is attributable to external residential placements, with the 2018/19 growth in cared for children continuing to be cared for in 2019/20. Throughout the first three quarters of 2019/20 there has been a small steady reduction in the number of cared for children, from 1st April - 16th December 2019 this equates to a net reduction of 33 cared for children.

There is a significant pressure of £4.292m within High Needs, £0.262m is the pressure on Council funded areas and the remaining £4.030m is related to the pressure on the Dedicated School Grant (DSG). The pressures are in relation to a continued rise in numbers of children with education health care plans and children requiring SEND support. The growth in numbers is not unique to Rochdale, this is a national trend with the majority of Local Authorities now facing pressures on their High Needs DSG.

**REVENUE FINANCIAL MANAGEMENT STATEMENT  
AS AT END OF NOVEMBER 2019**

Service: **ECONOMY DIRECTORATE**  
Overall Risk Rating: **MEDIUM**

**Table 1. Financial Management Forecast**

Area of Service	Major Risk Area RAG rating	Budget Fixing Council	Current Approved Expenditure Budget	Current Approved Income Budget	Current Approved Net Budget	Forecast Spend 2019/20	Variation - Forecast spend to Current Budget	Change from Previous Report
		£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>CONTROLLABLE BUDGETS</b>								
Planning and Building Control	RED	537	3,068	(2,350)	<b>718</b>	718	0	0
Passenger Transport Levy	GREEN	15,281	14,746	0	<b>14,746</b>	14,746	0	0
Economic Development	GREEN	1,074	2,106	(964)	<b>1,142</b>	1,187	(45)	(45)
Properties	GREEN	9	2,390	(2,379)	<b>11</b>	168	(157)	(57)
Asset Rationalisation	RED	(18)	17	0	<b>17</b>	17	0	35
Property Growth Fund	AMBER	(1,471)	1,871	(3,308)	<b>(1,437)</b>	(1,437)	0	0
<b>SUB TOTAL</b>		<b>15,412</b>	<b>24,198</b>	<b>(9,001)</b>	<b>15,197</b>	<b>15,399</b>	<b>(202)</b>	<b>(67)</b>
		£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>UNCONTROLLABLE</b>								
Service, Corporate and Support Service Charges	GREEN	581	1,669	(914)	<b>755</b>	755	0	0
<b>SUB TOTAL</b>		<b>581</b>	<b>1,669</b>	<b>(914)</b>	<b>755</b>	<b>755</b>	<b>0</b>	<b>0</b>
<b>TOTAL SERVICE BUDGET</b>		<b>15,993</b>	<b>25,867.00</b>	<b>(9,915)</b>	<b>15,952</b>	<b>16,154</b>	<b>(202)</b>	<b>(67)</b>

**Brief Explanation of Major Variances**

	£'000
<b>Economic Development :-</b> In-year income pressures within Economic Development.	(45)
<b>Properties :-</b> Pressures within Industrial Estates as a result of underachieved savings and rental income. Two budget pressure requests have been made at Period 8.	(157)
<b>TOTAL</b>	<b>(202)</b>

**Financial Management Update**

The Economy Directorate is reporting an in-year pressure of £0.202m, this includes income pressures within Economic Development. There are pressures in relation to Industrial Estates as a result of underachieved savings and rental income. Budget pressures funding of £0.050m has been requested for the underachieved savings. A new project team has been established to review the Commercial & Industrial Estate area with a view to increasing income levels. Due to the issues that have been identified in 2019/20, the team are currently unable to increase the income during this financial year, therefore, one year only budget pressures funding of £0.080m has been requested to allow time for these issues to be resolved.

**REVENUE FINANCIAL MANAGEMENT STATEMENT  
AS AT END OF NOVEMBER 2019**

Service: **NEIGHBOURHOODS DIRECTORATE**

Overall Risk Rating: **MEDIUM**

**Table 1. Financial Management Forecast**

Area of Service	Major Risk Area RAG rating	Budget Fixing Council £'000	Current Approved Expenditure Budget £'000	Current Approved Income Budget £'000	Current Approved Net Budget £'000	Forecast Spend 2019/20 £'000	Variation - Forecast spend to Current Budget £'000	Change from Previous Report £'000
<b>CONTROLLABLE BUDGETS</b>								
Dippy Project		244	244	0	244	244	0	0
Waste Disposal Levy	RED	15,945	15,875	0	15,875	15,875	0	0
Facilities Management	RED	2,065	10,556	(7,933)	2,623	2,623	0	50
Environmental Management	GREEN	10,954	18,133	(6,865)	11,268	11,268	0	0
ICT Service	AMBER	4,098	6,191	(1,681)	4,510	4,510	0	0
Coroners	RED	693	2,527	(1,902)	625	625	0	0
Community & Townships	AMBER	3,479	6,198	(2,176)	4,022	3,947	75	0
Public Protection	AMBER	622	1,931	(1,252)	679	614	65	65
Policy, Perform & Improvement	GREEN	272	287	0	287	287	0	0
Communications & Digital Services Team	GREEN	531	583	(15)	568	568	0	0
Customer Access	RED	1,614	1,704	(71)	1,633	1,633	0	0
Strategic Housing	RED	2,306	3,742	(996)	2,746	3,113	(367)	(92)
AGMA Contributions	GREEN	627	656	(29)	627	627	0	0
Place Based	GREEN	1	456	(30)	426	426	0	0
Highways and Engineering	RED	3,245	6,259	(2,718)	3,541	3,481	60	60
Property Services	RED	313	2,978	(2,590)	388	428	(40)	(40)
Street Lighting	RED	3,545	6,298	(2,455)	3,843	3,843	0	0
<b>SUB TOTAL</b>		<b>50,554</b>	<b>84,618</b>	<b>(30,713)</b>	<b>53,905</b>	<b>54,112</b>	<b>(207)</b>	<b>43</b>

		£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>UNCONTROLLABLE</b>								
Service, Corporate and Support Service Charges	GREEN	2,104	18,911	(17,630)	1,281	1,281	0	0
<b>SUB TOTAL</b>		<b>2,104</b>	<b>18,911</b>	<b>(17,630)</b>	<b>1,281</b>	<b>1,281</b>	<b>0</b>	<b>0</b>

<b>TOTAL SERVICE BUDGET</b>		<b>52,658</b>	<b>103,529</b>	<b>(48,343)</b>	<b>55,186</b>	<b>55,393</b>	<b>(207)</b>	<b>43</b>
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**Brief Explanation of Major Variances**

	£'000
<b>Community &amp; Townships:-</b> In-year saving due to vacant posts and additional income on Registrars	75
<b>Public Protection:-</b> This underspend is in respect of increased income generation.	65
<b>Strategic Housing :-</b> Pressure in respect of housing benefit and homelessness costs which are not fully covered by Government subsidy. The Service are looking to mitigate this pressure however, Corporate funding has been earmarked to address any shortfall.	(367)
<b>Highways &amp; Engineering:-</b> There is a reactive maintenance pressure of £137k. This is mitigated by increased charges to schemes of £103k and enforcement income of £92k.	60
<b>Property Services:-</b> There is an income pressure of £125k partly mitigated by increased charges to schemes of £85k.	(40)
<b>TOTAL</b>	<b>(207)</b>

**Financial Management Update**

The Neighbourhoods Directorate is reporting a forecast in-year pressure of £0.207m. This mainly reflects pressures on the Strategic Housing budget due to homelessness costs which are not fully covered by the Government subsidy. The Service are looking to address this issue, however, Corporate funding has been earmarked to offset the pressure if necessary.

**REVENUE FINANCIAL MANAGEMENT STATEMENT  
AS AT END OF NOVEMBER 2019**

Service:

**PUBLIC HEALTH AND WELLBEING DIRECTORATE**

Overall Risk Rating:

**LOW**

**Table 1. Financial Management Forecast**

Area of Service	Major Risk Area RAG rating	Budget Fixing Council £'000	Current Approved Expenditure Budget £'000	Current Approved Income Budget £'000	Current Approved Net Budget £'000	Forecast Spend 2019/20 £'000	Variation - Forecast spend to Current Budget £'000	Change from Previous Report £'000
<b>CONTROLLABLE BUDGETS</b>								
Sexual Health	GREEN	1,681	3,601	(1,976)	<b>1,625</b>	1,625	0	0
NHS Health Checks	GREEN	262	262	0	<b>262</b>	262	0	0
Public Health Advice	GREEN	69	29	0	<b>29</b>	29	0	0
Obesity and Physical Activity	GREEN	581	606	0	<b>606</b>	606	0	0
Substance Misuse	GREEN	2,851	3,151	(156)	<b>2,995</b>	2,995	0	0
Smoking and Tobacco	GREEN	34	34	0	<b>34</b>	34	0	0
Children 0-19 Public Health Programme	GREEN	6,539	6,539	0	<b>6,539</b>	6,539	0	0
Mental Health and Wellbeing	GREEN	40	41	0	<b>41</b>	41	0	0
Other Public Health Commissioning	GREEN	3,175	3,076	0	<b>3,076</b>	3,076	0	0
Health Protection	GREEN	290	292	0	<b>292</b>	292	0	0
Public Health Staffing and Non Staffing	GREEN	1,230	1,402	(1)	<b>1,401</b>	1,401	0	0
Client Services - Link4Life	GREEN	2,595	3,114	(498)	<b>2,616</b>	2,616	0	0
<b>SUB TOTAL</b>		<b>19,347</b>	<b>22,147</b>	<b>(2,631)</b>	<b>19,516</b>	<b>19,516</b>	<b>0</b>	<b>0</b>
Contribution from Pooled Budget		(12,983)	0	(12,988)	(12,988)	(12,988)	0	0
<b>REVISED SUB TOTAL</b>		<b>6,364</b>	<b>22,147</b>	<b>(15,619)</b>	<b>6,528</b>	<b>6,528</b>	<b>0</b>	<b>0</b>
<b>UNCONTROLLABLE</b>								
Service, Corporate and Support Service Charges	GREEN	1,841	1,889	0	<b>1,889</b>	1,889	0	0
<b>SUB TOTAL</b>		<b>1,841</b>	<b>1,889</b>	<b>0</b>	<b>1,889</b>	<b>1,889</b>	<b>0</b>	<b>0</b>
<b>TOTAL SERVICE BUDGET</b>		<b>8,205</b>	<b>24,036</b>	<b>(15,619)</b>	<b>8,417</b>	<b>8,417</b>	<b>0</b>	<b>0</b>

**REVENUE FINANCIAL MANAGEMENT STATEMENT  
AS AT END OF NOVEMBER 2019**

Service: **RESOURCES DIRECTORATE**

Overall Risk Rating: **LOW**

**Table 1. Financial Management Forecast**

Area of Service	Major Risk Area RAG rating	Budget Fixing Council £'000	Current Approved Expenditure Budget £'000	Current Approved Income Budget £'000	Current Approved Net Budget £'000	Forecast Spend 2019/20 £'000	Variation Forecast spend to Current Budget £'000	Change from Previous Report £'000
<b>CONTROLLABLE BUDGETS</b>								
Finance Services	AMBER	2,040	2,251	(344)	<b>1,907</b>	1,899	8	(12)
Other Managed Budgets	GREEN	2,274	3,091	(374)	<b>2,717</b>	2,253	464	74
Revenues & Benefits	RED	555	65,644	(64,577)	<b>1,067</b>	1,047	20	6
Legal Services	RED	1,623	2,149	(458)	<b>1,691</b>	1,915	(224)	16
Human Resources	AMBER	1,435	2,354	(640)	<b>1,714</b>	1,691	23	(11)
Internal Audit	GREEN	635	646	(40)	<b>606</b>	578	28	(2)
Governance	AMBER	1,836	2,643	(724)	<b>1,919</b>	1,915	4	(4)
<b>SUB TOTAL</b>		<b>10,398</b>	<b>78,778</b>	<b>(67,157)</b>	<b>11,621</b>	<b>11,298</b>	<b>323</b>	<b>67</b>
		£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>UNCONTROLLABLE</b>								
Service, Corporate and Support Service Charges	GREEN	(2,176)	8,589	(12,281)	<b>(3,692)</b>	(3,692)	0	0
<b>SUB TOTAL</b>		<b>(2,176)</b>	<b>8,589</b>	<b>(12,281)</b>	<b>(3,692)</b>	<b>(3,692)</b>	<b>0</b>	<b>0</b>
<b>TOTAL SERVICE BUDGET</b>		<b>8,222</b>	<b>87,367</b>	<b>(79,438)</b>	<b>7,929</b>	<b>7,606</b>	<b>323</b>	<b>67</b>

**Brief Explanation of Major Variances**

£'000

<b>Finance Services:-</b> In-year savings mainly due to staffing.	8
<b>Other Managed Budgets:-</b> In-year savings as a result of vacant posts at Leadership and Head of Service level, plus other temporary arrangements and one-off savings in 2019/20.	464
<b>Revenues and Benefits:-</b> In-year savings mainly due to staffing.	20
<b>Legal Services:-</b> Pressure within the Shared Legal Service with Manchester City Council, which is a result of increased Care Applications over and above the usually anticipated level. This pressure links to the growth in Children in Care, and once work has been completed with colleagues at Manchester City Council to fully understand this pressure, a request for Corporate funding will be made.	(224)
<b>Human Resources:-</b> In-year savings mainly due to staffing.	23
<b>Internal Audit:-</b> In-year savings mainly due to staffing.	28
<b>Governance:-</b> In-year savings mainly due to staffing.	4
<b>TOTAL</b>	<b>323</b>

**Financial Management Update**

The service is reporting an in-year saving of £0.323m which includes a pressure within the Legal Shared Service with Manchester City Council, caused by increased Care Applications over and above the anticipated level. This pressure is being mitigated in 2019/20 by savings from staffing costs within the Directorate overall.

## APPENDIX C – SAVINGS

### SAVINGS FINANCIAL MANAGEMENT STATEMENT AS AT END OF NOVEMBER 2019

<b>Table 1. 2019/20 Saving Proposals approved at Budget Council</b>							
Savings Reference	Service	Nature of Saving	Savings Target £'000	Achieved £'000	On-Target £'000	Mitigating Actions £'000	Balance to Address £'000
NH-2019-20-22	Neighbourhoods	Grant Funded Community Centres	(100)	(100)	0	0	0
NH-2019-20-24	Neighbourhoods	Review of the budget for the provision of social and welfare advice and legal services	(35)	(30)	0	(5)	0
		<b>Sub Total Neighbourhoods</b>	<b>(135)</b>	<b>(130)</b>	<b>0</b>	<b>(5)</b>	<b>0</b>
		<b>Total</b>	<b>(135)</b>	<b>(130)</b>	<b>0</b>	<b>(5)</b>	<b>0</b>

#### **Update on achievement of savings, which have not been achieved or have been mitigated**

Citizen Advice Bureau contract has been successfully reduced by £30k, the remaining £5k has been mitigated elsewhere within Neighbourhoods.



## **APPENDIX D – CORPORATE DEBT**

<b>Table 1. Fees and Charges outstanding</b>			
	<b>30-Sep-19</b>	<b>30-Nov-19</b>	<b>Movement</b>
<b>Age of Debt</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>
2019/20	7.302	4.124	(3.178)
2018/19	1.388	1.237	(0.151)
2017/18	0.455	0.410	(0.045)
2016/17	0.253	0.252	(0.001)
2015/16	0.056	0.057	0.001
2014/15	0.075	0.075	0.000
2013/14 and prior years	0.082	0.078	(0.004)
<b>Subtotal from previous years</b>	<b>2.309</b>	<b>2.109</b>	<b>(0.200)</b>
<b>Total</b>	<b>9.611</b>	<b>6.233</b>	<b>(3.378)</b>
<b>Table 2. Housing Benefit overpayments outstanding</b>			
	<b>30-Sep-19</b>	<b>30-Nov-19</b>	<b>Movement</b>
<b>Age of Debt</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>
2019/20	0.691	0.905	0.214
2018/19	0.858	0.813	(0.045)
2017/18	1.035	0.989	(0.046)
2016/17	0.635	0.609	(0.026)
2015/16	0.848	0.816	(0.032)
2014/15	0.373	0.359	(0.014)
2013/14 and prior years	0.739	0.691	(0.048)
<b>Subtotal from previous years</b>	<b>4.488</b>	<b>4.277</b>	<b>(0.211)</b>
<b>Total</b>	<b>5.179</b>	<b>5.182</b>	<b>0.003</b>
<b>Grand Total</b>	<b>14.790</b>	<b>11.415</b>	<b>(3.375)</b>

### **Fees and Charges Overview**

The volume of fees and charges being raised has increased significantly in 2019/20 due to the number of Adult Care invoices being raised for residential care debt. Invoices are issued every 4 weeks in arrears and this has created a significant amount of customer contact from the person receiving care or their carer. As at the end of November, £6.019m worth of debt has been raised for Adult Care residential debt, of which £5.549m has been recovered to date.

### **Housing Benefit Overpayment Overview**

£2.544m of the outstanding debt is currently being recovered by reducing ongoing Housing Benefit payments. As more claimants transfer to Universal Credit, this amount will continue to fall as recovery is by other means. Housing Benefit has to stop as Universal Credit starts and an invoice issued to the customer. The Council can request that the Department for Work and Pensions recover from some ongoing Universal Credit cases.

## APPENDIX E – SERVICES CAPITAL

### CAPITAL FINANCIAL MANAGEMENT STATEMENT AS AT END OF NOVEMBER 2019

Service: **ADULT CARE DIRECTORATE**

<b>Table 1. Capital Programme Requirement</b>	<b>A</b>	<b>B</b>	<b>C = A + B</b>	<b>D</b>	<b>E = C - D</b>	<b>F</b>	<b>G</b>	<b>H = C + F + G</b>		
Capital Scheme	2019/20 Programme Base & Rephasing	Current Year Movements	Current Year Total Budget	Forecast Spend 2019/20	Variation	2020/21 Capital Programme	2021/22 Capital Programme	Total	Total Scheme Spend to Date Including Current Year Forecast	Total Scheme Budget
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Better Care Fund	293	0	293	293	0	0	0	293	497	497
Disabled Facilities Grant	2,851	0	2,851	2,851	0	2,440	2,440	7,731	Annual allocation	
<b>TOTAL</b>	<b>3,144</b>	<b>0</b>	<b>3,144</b>	<b>3,144</b>	<b>0</b>	<b>2,440</b>	<b>2,440</b>	<b>8,024</b>	<b>497</b>	<b>497</b>

#### Financial Management Update

No variance to the programme is currently forecast.

**CAPITAL FINANCIAL MANAGEMENT STATEMENT  
AS AT END OF NOVEMBER 2019**

Service: **CHILDREN'S DIRECTORATE**

<b>Table 1. Capital Programme Requirement</b>	<b>A</b>	<b>B</b>	<b>C = A + B</b>	<b>D</b>	<b>E = C - D</b>	<b>F</b>	<b>G</b>	<b>H = C + F + G</b>		
Capital Scheme	2019/20 Programme Base & Rephasing	Current Year Movements	Current Year Total Budget	Forecast Spend 2019/20	Variation	2020/21 Capital Programme	2021/22 Capital Programme	Total	Total Scheme Spend to Date Including Current Year Forecast	Total Scheme Budget
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Aiming High For Disabled Child	247	(222)	25	0	25	222	0	247	953	1,200
Devolved Formula Capital	1,629	8	1,637	1,637	0	483	483	2,603	Annual Allocation	
Early Years Capital Grant	19	0	19	19	0	0	0	19	516	516
New Place Planning	18,663	3,297	21,960	7,293	14,667	18,005	5,200	45,165	Annual Allocation	
Schools Access	28	0	28	28	0	0	0	28	1,301	1,301
Schools Cap Condition Programme	4,584	(1,303)	3,281	3,281	0	2,833	1,833	7,947	Annual Allocation	
Healthy Pupils Capital Fund	85	0	85	85	0	0	0	85	85	85
Special Provision Capital Fund	205	0	205	205	0	0	0	205	205	205
<b>TOTAL</b>	<b>25,460</b>	<b>1,780</b>	<b>27,240</b>	<b>12,548</b>	<b>14,692</b>	<b>21,543</b>	<b>7,516</b>	<b>56,299</b>	<b>3,060</b>	<b>3,307</b>

**Table 2. Programme Changes Requested in Report**

Capital Scheme	Variation	2019/20 Programme	2020/21 Programme	2021/22 Onwards Programme	Funding Source	Explanation of Variance
	£'000	£'000	£'000	£'000		
Aiming High For Disabled Child	25	(25)	25		External	Rephase Request
New Place Planning	14,667	(14,667)	14,667		External	Rephase Request
<b>TOTAL</b>	<b>14,692</b>	<b>(14,692)</b>	<b>14,692</b>	<b>0</b>		

**Brief Explanation of Major Variances**

	<b>£'000</b>
<b>Aiming High For Disabled Child:-</b> This is one specific project for the adaptation of a property to be utilised for Short Breaks. This project has now been delayed and won't commence until 2020/21	25
<b>New Place Planning:-</b> The building schemes to increase the number of pupil places at Lowerplace, Harwood Park, Castleton, St John's and secondary schools will be completed in the next financial year.	14,667
<b>TOTAL</b>	<b>14,692</b>

**Financial Management Update**

There is a total of £14.692m requested to be rephased. £14.667m of the New Place Planning Programme is to be rephased into 2020/21. On Short Breaks £0.025m is requested to be rephased, the budget to be used for the adaptation of a property for Short Breaks for disabled children.

**CAPITAL FINANCIAL MANAGEMENT STATEMENT  
AS AT END OF NOVEMBER 2019**

Service: **ECONOMY DIRECTORATE**

<b>Table 1. Capital Programme Requirement</b>						<b>F</b>			<b>G</b>		<b>H = C + F + G</b>	
Capital Scheme	A	B	C = A + B	D	E = C - D	2020/21 Capital Programme	2021/22 Capital Programme	Total	Total Scheme Spend to Date Including Current Year Forecast	Total Scheme Budget		
	2019/20 Programme Base & Rephasing £'000	Current Year Movements £'000	Current Year Total Budget £'000	Forecast Spend 2019/20 £'000	Variation £'000	£'000	£'000	£'000	£'000	£'000		
Definitive ROW Improvement	55	0	55	55	0	0	0	55	115	115		
P & R Capital Schemes	8	0	8	8	0	0	0	8	220	220		
Town Centre Schemes	11,997	(7,236)	4,761	4,323	438	10,675	9,870	25,306	19,389	39,934		
River Roch Flood Storage	4,757	(4,157)	600	600	0	5,757	1,600	7,957	793	8,150		
Rochdale Gateways	57	0	57	57	0	0	0	57	60	60		
Stakehill Industrial Estate	97	0	97	97	0	0	0	97	143	143		
Asset Development Fund	2,921	0	2,921	2,921	0	0	0	2,921	4,000	4,000		
Property Growth Fund	44,286	0	44,286	44,286	0	10,000	0	54,286	80,000	90,000		
East Lancashire Railway	644	0	644	544	100	50	0	694	800	850		
Lower Falinge	9	0	9	9	0	0	0	9	45	45		
Heywood South/Junction 19	3,000	(2,700)	300	300	0	2,500	0	2,800	300	2,800		
Railway Strategy Park & Ride	200	200	400	400	0	200	0	600	700	900		
Northern Gateway Feasibility & Study	600	(500)	100	100	0	500	0	600	100	600		
Pennine Holl Lake Feasibility	50	0	50	25	25	0	0	50	50	50		
Springfield Park Master Plan	50	0	50	0	50	0	0	50	50	50		
Metrolink Feasibility	50	0	50	50	0	50	0	100	50	100		
Birch Fountain & Horse Trough-Middleton	0	22	22	22	0	0	0	22	22	22		
<b>TOTAL</b>	<b>68,781</b>	<b>(14,371)</b>	<b>54,410</b>	<b>53,797</b>	<b>613</b>	<b>29,732</b>	<b>11,470</b>	<b>95,612</b>	<b>107,745</b>	<b>148,947</b>		

<b>Table 2. Programme Changes Requested in Report</b>						
Capital Scheme	Variation	2019/20 Programme	2020/21 Programme	2021/22 Onwards Programme	Funding Source	Explanation of Variance
	£'000	£'000	£'000	£'000		
Town Centre Schemes	438	(438)	438		Mixed	Rephase Request
East Lancashire Railway	100	(100)	100		Borrowing	Rephase Request
Pennine Holl Lake Feasibility	25	(25)	25		RCCO	Rephase Request
Springfield Park Master Plan	50	(50)	50		RCCO	Rephase Request
<b>TOTAL</b>	<b>613</b>	<b>(613)</b>	<b>613</b>	<b>0</b>		

<b>Brief Explanation of Major Variances</b>	<b>£'000</b>
<b>Town Centre Schemes</b> - Various delays to Town Centre Schemes - for full details see Town Centre Capital Proforma.	438
<b>East Lancashire Railway:</b> There has been a delay to the progress of this scheme due to the retirement of a Senior Officer. This post has now been recruited to and work will continue into 2020/21.	100
<b>Pennine Holl Lake Feasibility:</b> Work on this scheme commenced later than anticipated and therefore will continue into 2020/21.	25
<b>Springfield Park Master Plan:</b> Scheme suspended for 2019/20 while planned to commence in 2020/21.	50
<b>TOTAL</b>	<b>613</b>

#### **Financial Management Update**

The Directorate has made a number of rephasing requests to cover works now expected to take place in 2020/21.

Town Centre schemes span multiple years and require budgets to reflect this as programmes develop. A request is made to rephase £0.438m into 2020/21.

East Lancashire Railway scheme has identified rephasing of £0.100m into 2020/21, as work continues.

Pennine Hollingworth Lake Feasibility study will continue in to 2020/21 and has identified rephasing of £0.025m.

Springfield Park Masterplan has been suspended for 2019/20 but is planned to continue in 2020/21 when other key factors are confirmed.

**CAPITAL FINANCIAL MANAGEMENT STATEMENT  
AS AT END OF NOVEMBER 2019**

Service: **TOWN CENTRE SCHEMES**

<b>Table 1. Capital Programme Requirement</b>						<b>F</b>	<b>G</b>	<b>H = C + F + G</b>		
Capital Scheme	A 2019/20 Programme Base & Rephasing	B Current Year Movements	C = A + B Current Year Total Budget	D Forecast Spend 2019/20	E = C - D Variation	2020/21 Capital Programme	2021/22 Capital Programme	Total	Total Scheme Spend to Date Including Current Year Forecast	Total Scheme Budget
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Middleton Town Centre Phase 3	121	125	246	246	0	0	0	246	1,935	1,935
Station Car Parking	80	(47)	33	33	0	0	0	33	155	155
Town Centre East Feasibility	658	(200)	458	458	0	200	0	658	9,399	9,599
Town Hall Adaptation and Restoration	1,168	(176)	992	862	130	3,200	0	4,192	2,334	5,534
Rochdale Market	303	0	303	303	0	0	0	303	1,855	1,855
Town Hall Square PH2	3,838	(3,500)	338	338	0	0	3,500	3,838	500	4,000
Drake Street Phase 2	559	(200)	359	359	0	450	150	959	921	1,521
Town Centre Schemes 2016/17	615	0	615	317	298	0	0	615	806	806
Rochdale Town Centre 3 Year Strategy	1,715	(800)	915	915	0	1,100	0	2,015	983	2,083
Hopwood Hall Refurbishment	25	0	25	15	10	25	0	50	25	50
Middleton Masterplan	25	0	25	25	0	0	0	25	25	25
Heywood Masterplan	25	0	25	25	0	0	0	25	25	25
Town Centre Residential Strategy	500	(250)	250	250	0	1,250	1,000	2,500	250	2,500
Town Centre Purchases	1,005	(1,005)	0	0	0	1,250	0	1,250	0	1,250
Rochdale Riverside Phase 2	50	0	50	50	0	500	2,000	2,550	50	2,550
Town Centre Capital Programme	1,060	(1,060)	0	0	0	2,030	2,970	5,000	0	5,000
Milkstone Road Master Plan	250	(123)	127	127	0	670	250	1,047	127	1,047
<b>TOTAL</b>	<b>11,997</b>	<b>(7,236)</b>	<b>4,761</b>	<b>4,323</b>	<b>438</b>	<b>10,675</b>	<b>9,870</b>	<b>25,306</b>	<b>19,389</b>	<b>39,934</b>

<b>Table 2. Programme Changes Requested in Report</b>						
Capital Scheme	Variation	2019/20 Programme	2020/21 Programme	2021/22 Onwards Programme	Funding Source	Explanation of Variance
	£'000	£'000	£'000	£'000		
Town Hall Adaptation and Restoration	130	(130)	130		Borrowing	Rephase Request
Town Centre Schemes 2016/17	298	(298)	298		Borrowing	Rephase Request
Hopwood Hall Refurbishment	10	(10)	10		RCCO	Rephase Request
<b>TOTAL</b>	<b>438</b>	<b>(438)</b>	<b>438</b>	<b>0</b>		

Brief Explanation of Major Variances	£'000
<b>Town Hall Adaptation and Restoration:</b> Delays due to additional surveys being required, therefore, work will be completed in 2020/21.	130
<b>Town Centre Schemes 2016/17:</b> Delay with Fire Station Museum 1st Floor. A formal contract has now been issued and work will commence in January 2020.	298
<b>Hopwood Hall Refurbishment:</b> There has been a focus on the emergency works programme, however, issues with access to the site have caused a delay.	10
<b>TOTAL</b>	<b>438</b>

#### Financial Management Update

Town Centre schemes span multiple years and require budgets to reflect this as programmes develop. A request is made to rephase £0.438m into 2020/21.

**CAPITAL FINANCIAL MANAGEMENT STATEMENT  
AS AT END OF NOVEMBER 2019**

Service:

**NEIGHBOURHOODS DIRECTORATE**

<b>Table 1. Capital Programme Requirement</b>	<b>A</b>	<b>B</b>	<b>C = A + B</b>	<b>D</b>	<b>E = C - D</b>	<b>F</b>	<b>G</b>	<b>H = C + F + G</b>	<b>Total Scheme Spend to Date Including Current Year Forecast</b>	<b>Total Scheme Budget</b>
Capital Scheme	2019/20 Programme Base & Rephasing	Current Year Movements	Current Year Total Budget	Forecast Spend 2019/20	Variation	2020/21 Capital Programme	2021/22 Capital Programme	Total	£'000	£'000
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Armed Forces	11	0	11	11	0	0	0	11	80	80
ICT Infrastructure Refresh Programme	279	0	279	279	0	260	260	799	Annual Allocation	
ICT Data Centre	296	354	650	650	0	0	0	650	Annual Allocation	
ICT Programmes (Staff)	524	0	524	524	0	500	500	1,524	Annual Allocation	
Windows 10	1,143	(354)	789	789	0	0	0	789	789	789
Townships Capital Programme	551	(185)	366	366	0	400	400	1,166	Annual Allocation	
Housing Standards Fund	882	0	882	882	0	800	800	2,482	10,954	12,554
Kirkholt Investment	74	0	74	74	0	0	0	74	5,203	5,203
Mercury Abatement Scheme	33	(33)	0	0	0	0	0	0	1,387	1,387
New Cemetery Sites	602	(417)	185	59	126	450	0	635	2,464	3,040
Replacement Parks/Street Machinery	199	(89)	110	110	0	120	120	350	Annual Allocation	
Rights Of Way	80	0	80	80	0	0	0	80	Annual Allocation	
Rochdale Cemetery Lodge Repair	188	0	188	38	150	80	80	348	(60)	250
Section 106 - Environmental Management	1,293	49	1,513	553	960	61	0	1,574	Annual Allocation	
Transfers From AMG	0	0	0	0	0	0	0	0	0	0
Townships Capital - Environmental Management	151	47	198	198	0	0	0	198	Annual Allocation	
Upgrade Play Equipment	159	89	248	248	0	75	75	398	Annual Allocation	
Vehicle Replacement Programme	3,182	0	3,182	3,082	100	877	877	4,936	Annual Allocation	
Waste Bin Replacement Programme	358	0	358	358	0	360	360	1,078	Annual Allocation	
Waste Services Investment	571	(521)	50	0	50	521	0	571	728	1,299
Woodland Improvement	0	0	0	0	0	0	0	0	108	108
Asset Management Group	2,341	20	2,361	2,361	0	2,480	1,750	6,591	Annual Allocation	
Local Transport Plan	2,067	0	2,067	2,067	0	1,967	1,967	6,001	Annual Allocation	
Townships Capital - Highways	413	99	512	512	0	0	0	512	Annual Allocation	
Burglary Reduction Scheme	100	0	100	100	0	100	100	300	Annual Allocation	
Non AMG	0	0	0	0	0	0	0	0	23	23
Energy Efficiency Schemes	685	0	685	685	0	0	0	685	779	779
Coroners Service accommodation	1,177	0	1,177	1,177	0	0	0	1,177	1,181	1,181
Additional Highways Funding	878	0	878	878	0	0	0	878	6,016	6,016
J19 Feasibility	705	0	705	705	0	0	0	705	1,158	1,158
Developer Contributions Highways s106	0	0	0	56	(56)	0	0	0	1,216	1,160
Property Transfers From Townships	43	0	43	43	0	0	0	43	51	51
Compulsory Purchase Order Programme	1,538	0	1,538	1,538	0	1,200	0	2,738	2,610	3,810
Travellers Authorised Stopping Site	130	0	130	130	0	0	0	130	150	150
Car Parking Machines	199	0	199	199	0	0	0	199	240	240
Cashless System School Catering	6	(6)	0	0	0	6	0	6	0	6
Dippy Exhibition Equipment	25	0	25	25	0	0	0	25	25	25
Allotments 2017-18 Manifesto Funding	50	0	50	50	0	58	65	173	50	173
Accelerated Housing	2,000	0	2,000	2,000	0	1,000	1,000	4,000	2,000	4,000
Customer Transformation Programme	856	0	856	330	526	468	150	1,474	330	1,474
CCTV Upgrade	172	(172)	0	0	0	172	0	172	0	172
Town Centre Signage	50	0	50	50	0	50	0	100	50	100
Highway Investment Programme	3,844	567	4,411	6,544	(2,133)	3,629	0	8,040	10,504	12,000
Bowlee Free School	928	0	928	60	868	522	0	1,450	60	1,450
<b>TOTAL</b>	<b>29,384</b>	<b>(1,153)</b>	<b>28,402</b>	<b>27,811</b>	<b>591</b>	<b>16,156</b>	<b>8,504</b>	<b>53,062</b>	<b>52,841</b>	<b>63,423</b>



Brief Explanation of Major Variances	£'000
<b>New Cemetery Sites</b> - A request is made to rephase budget into 2020/21 to facilitate the completion of works at Denehurst Park and new memorial sites within cemeteries.	126
<b>Rochdale Cemetery Lodge Repair</b> - A request is made to rephase budget into 2020/21 to facilitate the completion of the memorial hall.	150
<b>Section 106 - Environmental Management</b> - A request is made to rephase budget into 2020/21 to facilitate the completion of the Balderstone Park, Stansfield and Boroughwide Sports schemes £904k. Transfer £56k of s106 monies from EM to Highways. Originally Highways scheme, budget created in wrong area	960
<b>Vehicle Replacement Programme</b> - The process to replace a number of fleet vehicles is currently underway. These vehicles include SEN adapted minibuses, tippers, road sweepers and RCVs. During the procurement process it has been established that, in the current economic climate, manufacturers are no longer holding vehicles in stock. This has extended the time taken to purchase vehicles beyond the normal timeframes and a request is therefore made to rephase the budget into 2020/21	100
<b>Waste Services Investment</b> - DEFRA has recently closed its consultation on consistency in household and business recycling collections. The results of the consultation may change waste collection policies in England. Any changes should attract additional Government funding so there are no plans to incur further expenditure on this scheme.	50
<b>Developer Contributions Highways s106</b> - Transfer s106 monies to fund Highway scheme.	(56)
<b>Customer Transformation Programme</b> - A request is made to rephase the budget into 2020/21 as there are delays to the project.	526
<b>Highway Investment Programme</b> - Programme has been progressing well and is ahead of programme. Budget requested to be rephased back to cover this over spend.	(2,133)
<b>Bowlee Free School</b> - Scheme now with Department for Education for their approval, once this is approved the main work will start which is forecast to be in the new financial year.	868
<b>TOTAL</b>	<b>591</b>

#### Financial Management Update

Approval to rephase £2.724m of the Neighbourhoods Capital Programme has been requested to allow schemes to be completed in 2020/21. The rephase request relates to the Balderstone Park, Stansfield Estate and Boroughwide Sport S106 funded schemes, cemetery memorial sites schemes, the vehicle replacement programme, the Customer Transformation Programme and the Bowlee Free School highways scheme. Approval is also requested to rephase back £2.133m to cover carriageway works which are progressing ahead of programme.

**CAPITAL FINANCIAL MANAGEMENT STATEMENT  
AS AT END OF NOVEMBER 2019**

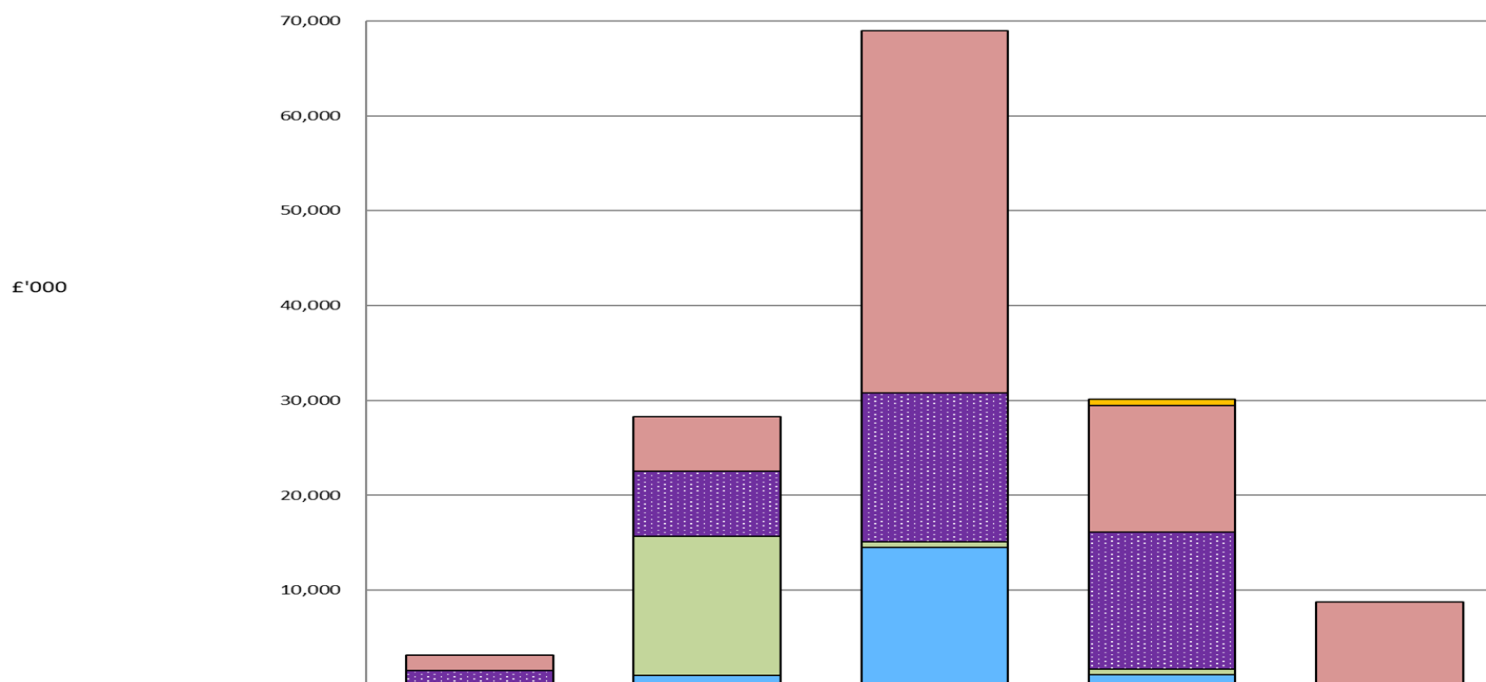
Service: **RESOURCES DIRECTORATE**

<b>Table 1. Capital Programme Requirement</b>						<b>F</b>	<b>G</b>	<b>H = C + F + G</b>		
	<b>A</b>	<b>B</b>	<b>C = A + B</b>	<b>D</b>	<b>E = C - D</b>				Total Scheme Spend to Date Including Current Year Forecast	Total Scheme Budget
Capital Scheme	2019/20 Programme Base & Rephasing	Current Year Movements	Current Year Total Budget	Forecast Spend 2019/20	Variation	2020/21 Capital Programme	2021/22 Capital Programme	Total	£'000	£'000
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Manchester Airport	3,740	0	3,740	3,740	0	1,860	0	5,600	3,740	5,600
Investment Fund	5,000	0	5,000	5,000	0	0	0	5,000	5,000	5,000
<b>TOTAL</b>	<b>8,740</b>	<b>0</b>	<b>8,740</b>	<b>8,740</b>	<b>0</b>	<b>1,860</b>	<b>0</b>	<b>10,600</b>	<b>8,740</b>	<b>10,600</b>

**Financial Management Update**

No variance to the Programme is currently forecast.

### Analysis of Approved Capital Budget by Directorate as at P8, 2019/20



	Adult Care	Children's	Economy	Neighbourhoods	Resources	Total
Rephasing to future years previously approved	-	1,017	14,518	1,123	-	16,658
P8 rephasing requested	-	14,692	613	541	-	15,846
Actual Spend to 30th November 2019	1,503	6,863	15,657	14,489	-	38,512
Forecast Further Spend	1,641	5,685	38,140	13,322	8,740	67,528
Capital Budget Reductions	-	-	-	651	-	651
<b>Approved Capital Budget</b>	<b>3,144</b>	<b>28,257</b>	<b>68,928</b>	<b>30,126</b>	<b>8,740</b>	<b>139,195</b>

