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E19001 Increase local employment		31 March 2020	
Ref.	Name	Due	Status
E19001.A	Engage with people who are out of work to access employment through Employment Links and Working Well contracts.	31 March 2020	
<p>The borough's employment rate remains at 69% of the working age population, which is the 3rd lowest in GM. The 'out of work benefit claimant count' is currently 5895 (4.3%) which has seen a slight improvement but is the 3rd highest in GM. This quarter Rochdale Riverside recruitment information sessions attracted nearly 300 residents and support has been provided to NEXT and Reel Cinema to date. Employment Links continues to perform strongly and attract extra resources for target groups. Working Well, the GM commissioned employment support schemes continue to improve but are still underperforming against targets. Council support to the providers include: staff training, borough familiarisation, safeguarding advice and help to increase referrals. The borough's out of work claimant rate has fallen slightly in December and the gap with the GM average narrowed. Rochdale has improved its relative position in GM and is now 7th, lower than Bolton, Manchester and Oldham.</p>			
E19001.B	Provide training for front line council and partner staff to offer first stage jobs and skills support in community venues	31 March 2020	
<p>Sixty eight local services have now been briefed on the skills and employment single access point and 217 referrals from residents, not accessing any employment or skills help, have been supported. Facebook has been identified as the best method of communicating information about new opportunities and therefore a Facebook group has been established with 132 members after 2 weeks of being set up.</p>			
E19001.C	Provide opportunities for learners to engage on courses	31 March 2020	
<p>The Rochdale Talk English has been audited by Manchester City Council and NHCLG and passed all standards and compliance checks and named as an 'exemplar partner organisation' and our documentation is being used by other local authorities as best practice. As at Q3, 23 community venues are providing 35 courses with 467 active learners.</p>			
E19001.D	Recruit and provide training and retraining for new and existing volunteers	31 March 2020	
<p>The number of trained volunteers has increased to 67 this quarter.</p>			
E19001.E	Attract new businesses by completing development of new industrial units at Kingsway Business Park, Mossfield and Oldham Road units by 2021	31 March 2020	
<p>Planning permission is due for Oldham Road in early January 2020 and development will shortly commence on site. We are exploring the opportunity to bring forward a scheme at Mossfield and other locations within the Borough.</p>			







Action Plan		Due Date	Status
E19002 Create new jobs and safeguard jobs		31 March 2020	
Ref.	Name	Due	Status
E19002.A	Create new jobs through Business engagement / liaison with existing businesses	31 March 2020	
The total new jobs created as of Q3 is 309 against a full year target of 350.			
E19002.B	Protect jobs which are at risk in local businesses through engagement liaison	31 March 2020	
Total Safeguarded jobs is now at 254 against a target of 250.			
E19003 Attract inward investment and support business growth		31 March 2020	
Ref.	Name	Due	Status
E19003.A	Co-deliver a portfolio of target companies across the Borough for an Account Management strategy for Local Businesses through visits to businesses.	31 March 2020	
58 company visits have taken place to date (18 in this quarter). This action is now complete.			
E19003.B	Consult with 200 businesses per annum through Place Board Ambassadors scheme/Deliver up to 4 events per annum, one each quarter.	31 March 2020	
A Christmas event took place in December 2019 with over 60 businesses in attendance			
E19003.C	£30m of private sector investment generated by assisted projects	31 March 2020	








Action Plan		Due Date	Status
This is an annual target. A full update will be provided at year end/Q4.			
E19004 Promote and say yes to good development		31 March 2020	
Ref.	Name	Due	Status
E19004.A	Consult on Publication Site Allocations Plan Document	31 October 2019	
As a result of delays in bringing forward the next version of the GMSF for consultation we are taking further advice as to the preparation of our Local Plan.			
E19004.B	Issue planning permission for J19 link road scheme	31 December 2019	
It is hoped to conclude the s106 agreement in respect of the Junction 19 link road scheme and issue the planning permission in early 2020.			
E19004.C	Submit Site Allocations Plan to PINS	31 March 2020	
As a result of delays in bringing forward the next version of the GMSF for consultation we are taking further advice as to the preparation of our Local Plan.			
E19004.D	Engage private sector to bring forward brownfield land for housing across the Borough e.g. Akzo Nobel, British Vita, Carcraft, Langley sites	31 March 2020	
<p>Countryside Properties are progressing well on former HMR sites. The Council resolved to Grant planning permission for new housing on the former Dunlop Mills site, Royle Road site with a planning permission to be issued in early 2020. The Council working with an interested developer on the British Vita site in East Middleton. We are also supporting landowners to bring forward several others sites for development. Homes England preparing new surveys and refreshed supporting evidence to support marketing of Akzo site and new planning application in 2020 and to dispose of the Carcraft site in Castleton for housing development.</p>			
E19005 Create vibrant Town Centres.		31 March 2020	







Action Plan		Due Date	Status
Ref.	Name	Due	Status
E19005.A	Produce annual action plan for Rochdale Town Centre Delivery Plan.	30 June 2019	
<p>The action plan has now been agreed and will be updated every quarter - this has now been completed.</p>			
E19005.B	Launch Rochdale Town Centre Residential Strategy and Delivery mechanisms for CRP and RR Phase 2	31 December 2019	
<p>Results of Town Centre traffic modelling is awaited before commissioning further work. Funding discussions taking place with GMCA and Homes England to look at how we can deliver the Riverside Phase 2 and Central Retail Park sites. £4m of GMCA funding was secured to support remediation work on Rochdale Riverside Phase 2 site and a planning application for the site works submitted in Q3. Discussions are taking place with interested developers and funders to bring forward an early phase of development on the Central Retail Park site.</p>			
E19005.C	Launch Rochdale Station Gateway Masterplan	31 December 2019	
<p>A draft Masterplan completed in Q3 and a phasing/delivery plan is now being developed prior to bringing the plan to Members. The scheme is now subject to further testing with TfGM and transport operators. It is expected this will be consulted upon during 2020. During Q4 the Council became the first in GM to secure funding through a partnership with the GM Stations Alliance with Network Rail committed to putting land and resources into the plan.</p>			
E19005.D	Agree Town Centre Masterplans for Heywood, Middleton and Littleborough	31 December 2019	
<p>Draft Heywood and Middleton Masterplans have been completed and these will be presented to Township Members during Q4.</p>			
E19005.E	Support developer to identify a viable scheme for Rochdale Riverside Phase 2	31 March 2020	
<p>Agreed approach finalised in Q3 - Update and presentation to be presented to Cabinet due in February 2020.</p>			
E19006 Make the most of our built, natural and historic environment.		31 March 2020	
Ref.	Name	Due	Status

Action Plan		Due Date	Status
E19006.A	Consult on public realm designs for Town Hall Square	31 December 2019	
<p>Work continues to try and agree scope of works at reduced budget for Town Hall Square. Meanwhile an additional capital programme bid has been submitted to increase the budget to aim to deliver the wider scheme.</p>			
E19006.B	Launch grant scheme for Heritage Action Zone	30 June 2019	
<p>First two properties have secured grants on Drake Street, and South Parade - this work is ongoing</p>			
E19006.C	Prepare development brief for development of land around Tonge Hall	31 December 2019	
<p>Meeting with academy executive to be held on 28th January 2020.</p>			
E19006.D	Implement agreed schedule of grant funded repair works to Hopwood Old Hall	31 March 2020	
<p>The contract is nearing completion.</p>			
E19006.E	Develop long term strategy for re-use of Hopwood Old Hall	31 March 2020	
<p>We are supporting Hopwood Depree with access issues and exploring options to secure a viable use of the Hall and surrounding land.</p>			
E19006.F	Work up HLF stage 2 bid for re-use and adaptation of Rochdale Town Hall	31 March 2020	
<p>HLF visit took place in October to review progress on Town Hall project and check scheme is still within parameters of application and to provide advice in lieu of May 2020 deadline for completion of Development stage. The feedback was very positive and scheme is on track to secure full funding from mid-2020. Submission of detailed Stage 2 bid due May 2020.</p>			
E19006.G	Prepare the Castleton masterplan to support visitor and economic growth along the East Lancashire Railway between Heywood - Castleton	31 December 2019	
<p>A draft Masterplan was presented to Ward Members and ELR in Q3 and a phasing/delivery plan is now being developed prior to bringing the plan to Members. TfGM has established a Project team to look at the potential to integrate the ELR connection with a tram - train scheme between Rochdale and Heywood. This will likely allow for shared expertise and resources. A partnership agreement was signed with the GM Stations Alliance to support the project with Network Rail agreeing to put land and resources into the project. It is hoped the Masterplan will support landowners to bring forward brownfield land for housing around the station, notably Smalley Street, Maltings Lane and Trub Farm.</p>			

Action Plan		Due Date	Status
E19006.H	Support the Environment Agency to deliver the River Roch Flood Alleviation Scheme in Littleborough. Adopt Supplementary Planning Document for College Bank/Lower Falinge	31 December 2019	
<p>The funding partnership agreement between the Council and the EA to support draw down of the funding for the whole EA project was signed in Q3. A planning application for the Phase 1 Littleborough flood scheme is to be submitted in Q4 and work progressing on phase 2. Work on Draft SPD has been put on hold whilst RBH appoint a developer partner to consider position and approach in respect of funding and Masterplan phasing.</p>			
E19007	Provide an effective and efficient portfolio of Council assets.	31 December 2019	
Ref.	Name	Due	Status
E19007.A	Review options for the restructure of the management of the commercial and industrial estate to increase performance.	31 August 2019	
<p>Project team has been in place since 1st July and is dealing with a large number of legacy issues inherited by the team which have delayed progress on the main estates works. A bid for funding to carry out property repairs will be submitted in Q4</p>			
E19007.B	Review the operational efficiency of the Councils non-operational assets to increase performance	31 December 2019	
<p>Review underway on a number of sector categories</p>			
E19008	Maximise income for the Council.	31 March 2020	
Ref.	Name	Due	Status
E19008.A	Review of 50 Council assets reviewed for potential disposal	31 March 2020	
<p>On target to exceed objective</p>			
E19008.B	Deliver savings targets by strategic investment in property through the Commercial Investment Fund	31 March 2020	

Action Plan		Due Date	Status
<p>No suitable properties have been identified for acquisition in 2019/20. Whilst it remains a key objective to achieve the savings targets this must be balanced by prudence in the selection of appropriate investments in order to manage the exposure to financial risk.</p>			
E19008.C	Provide £100,000 income through the promotion of discretionary chargeable Planning services	31 March 2020	
<p>Current pre-app fee income £53,470.25 as of Q3 with a number of others negotiated for schemes to be submitted in Q4.</p>			
E19008.D	Deliver Business Rates payable growth to secure additional £1m	31 March 2020	
<p>This is an annual target and will be reported in Q4</p>			
E19009 Capitalise on our investment in regional growth.		31 March 2020	
Ref.	Name	Due	Status
E19009.A	Apply for and secure minimum £10m funding from GM for Rochdale Borough projects	31 March 2020	
<p>£4m of funding was secured from the GM Housing Fund towards Rochdale Riverside Phase 2 in Q3. Over £150 of funding secured from GM Stations Alliance towards feasibility and master planning work at Rochdale and Castleton and support a housing capacity study along the Calder Valley line.</p>			
E19009.B	Support GMCA in preparation of strategic plans and strategies:- GMSF	31 October 2019	
<p>Work on GMSF continues on preparing submission plan. Key focus is Systra Transport work and Three Dragons viability project.</p>			
E19009.C	Support GMCA in preparation of strategic plans and strategies:- GM 2040 Delivery Plan	31 October 2019	
<p>The GM 2040 Transport Strategy and Delivery Plan is to be refreshed during 2020 to align with more recent strategic work on Clean Air, GMSF, Streets for All, Walking and Cycling initiatives, bus reform and future tram - train extensions. As part of this work a Local District Delivery Plan of projects will be prepared to reflect Rochdale Borough issues and priorities. A Draft of this local transport plan will be brought before Members for consideration and approval.</p>			

Action Plan		Due Date	Status
E19009.D	Support GMCA in preparation of strategic plans and strategies:- GM Local Industrial Strategy	31 December 2019	
Using £250k of GMCA funding, a project brief for an Infrastructure study to advance the Northern Gateway site has been prepared with consultants to be jointly appointed with Bury during Q4. Project Manager to lead the work being appointed.			
E19009.E	Support GMCA in preparation of strategic plans and strategies:- GM Skills and Employment Strategy.	31 March 2020	
The GM Skills and Employment new priorities are being shaped around the requirements of the Local Industrial Strategy. In Q3 Rochdale Council contributed to the 'Inclusive Growth in GM 2020 and beyond' report, and will be meeting with the GMCA in January 2020 to seek a commitment to the report's recommendations being implemented and included in the Skills and Employment new priorities.			
E19009.F	Form public / private partnerships to support delivery of development opportunities	31 March 2020	
The Council and GM Stations Alliance signed a partnership agreement, worth over £150k - the first in GM, to support regeneration and development around Rochdale and Castleton railway stations. Draft Masterplans are in place with a monthly Steering Group chaired by Councillor John Blundell. The Alliance will work to pool land and other resources, and work with private sector and funders, to bring forward development, primarily new housing, around railway stations.			
E19009.G	Develop 10 year Growth Plan for the borough	31 December 2019	
Draft prepared and scheduled to go through local governance process during Q4.			
E19009.H	Commission and complete a feasibility/plan for an Advanced Manufacturing Park for Northern Gateway	31 March 2020	
Using £250k of GMCA funding, a project brief for an Infrastructure study to advance the Northern Gateway site has been prepared. RDA have advertised for a Project Manager to support feasibility work on the Advanced Manufacturing Park and wider Northern Gateway site.			
E19010 Deliver high quality and effective services.		31 March 2020	
Ref.	Name	Due	Status
E19010.A	To determine planning applications to exceed national targets	31 March 2020	

Action Plan		Due Date	Status
<p>On Track: Majors - national target 60% within 13 weeks – our figure 100% Minors – national target 65% within 8 weeks – our figure 95.45% Others – national target 80% within 8 weeks – our figure 94.23%</p>			
E19010.B	Redesign business processes and develop new performance measures in Development Management.	31 October 2019	
<p>Mondrem project progressing well. Customer feedback obtained (extremely positive). Staff engagement sessions completed which have been extremely helpful. Work now started on mapping current processes with the redesign phase to begin thereafter in March.</p>			
E19010.C	Successful launch of the revised Asset Strategy.	30 June 2019	
<p>This has now been completed.</p>			
E19011 Deliver more high value and aspirational housing		31 March 2020	
Ref.	Name	Due	Status
E19011.A	Develop an aspirational housing strategy for the Borough	31 October 2019	
<p>Draft Strategy completed in Q3. Developer workshops scheduled for 3/4th week in January to inform final draft.</p>			
E19011.B	Work with developers to obtain planning permission on sites for high value housing	31 March 2020	
<p>On-going. Various permissions in place. Three major schemes in the pipeline specifically focused on larger higher value family homes for submission in Q1/Q2 2020 (Durn, Soccer Village, and RFC). Two other small scale applications in the system (Hornesfeld and Bamford Hall for assessment)</p>			
E19011.C	Support implementation of the strategy by identifying a portfolio of Council assets to market for aspirational and high value housing	31 March 2020	
<p>Portfolio of sites to be identified through the High Value Housing Study. A separate Council owned site has been identified through developer interest and will be reported to Cabinet for decision in Q4.</p>			