






















# Rochdale Development Agency – Delivery Plan 2019-20







## 1. Business Development Team

| Priority  | Work Area                     | Action / Workstream       | Lead |   | Timing |
|-----------|-------------------------------|--|------|---|--------|
| <b>A.</b> | <b>B. Occupier Attraction</b> |  |      |   |        |
|           | <b>Lead Generation</b>        | Develop and deliver marketing campaigns to promote Rochdale to companies in target sectors. <ul style="list-style-type: none"> <li>• Website: 13 enquiries – forms completed and requesting call back (4 logic and 9 general Kingsway including Plot I and a D&amp;B for 35 – 40k square feet)</li> <li>• New website – just awaiting final changes</li> <li>• Logic eshot – 6903 emails delivered, 1504 of those opened, 51 of those clicked through</li> </ul>   | AS   |    | Mar 20 |
|           | <b>Enquiry Handling</b>       | Manage investment enquiries from businesses providing tailored advice and support. <ul style="list-style-type: none"> <li>• 57 new enquires received and responded to during Q3</li> <li>• 6 investment projects secured creating 231 new jobs and safeguarding 106 jobs</li> </ul>  | MM   |    | Mar 20 |
|           | <b>Sector Development</b>     | Devise and develop projects in target sectors to strengthen the case for inward investment in Rochdale. <ul style="list-style-type: none"> <li>• Logistics: Support provided for Russells Group to attract occupiers to South Heywood and work ongoing with operators to assist their operations.</li> <li>• Manufacturing: Strength in Places bid submitted for the AMI. Ongoing work taking place with local businesses and to prepare proposition with view for wide scale consultation and preparation of potential operating model. Discussions ongoing with MMU and Manchester University as potential project partners. Meetings also held with BAE Systems and with the National Robotics Network.</li> <li>• Creative &amp; Digital: ERDF bid for additional funding submitted with outcome of bid expected in late January 2020. Rochdale Ambassadors sector group continue to be held.</li> </ul> | NE   |    | Mar 20 |
|           | <b>Location Promotion</b>     | Develop projects to promote Rochdale as a business location locally, regionally and nationally. <ul style="list-style-type: none"> <li>• Internal meeting held with Communications Team following approval of funding for inward investment campaign. Follow up meetings plan to prepare brief and procurement strategy with intention of delivering work from March onwards.</li> <li>• Ongoing attendance at business conferences and networking events to promote Rochdale in GM.</li> </ul>  | NE   |   |        |
| <b>C.</b> | <b>D. Business Support</b>    |  |      |   |        |
|           | <b>Account Management</b>     | Develop strategic relations with account managed businesses in target sectors Rochdale. <ul style="list-style-type: none"> <li>• 25 account management visits to companies completed during Q1 (April – June)</li> <li>• 15 visits made in Q2.</li> <li>• 18 visits made in Q3</li> </ul>  | CH   |  | Mar 20 |




|  |                             |   |    |   |        |
|--|-----------------------------|---|----|---|--------|
|  | <b>Partner Services</b>     | <p>Work with the Growth Company to promote their advice and support services in Rochdale.</p> <ul style="list-style-type: none"> <li>Review meetings held with Business Growth Hub and MIDAS in <b>October 2019</b> to review activity in Rochdale</li> <li><b>RDA worked with MIDAS on a major manufacturing project led by DIT and Government for Northern Gateway in October and November which was well received but ultimately unsuccessful.</b></li> </ul>  | CN |  | Mar 20 |
|  | <b>Rochdale Ambassadors</b> | <p>Work with This is Rochdale to deliver local networking events and develop the #ThisisRochdale programme.</p> <ul style="list-style-type: none"> <li><b>Held board meeting 6<sup>th</sup> December 10 (+ 3 staff) board members attended</b></li> <li><b>Christmas event held for the ambassadors – around 60 in attendance</b></li> <li><b>Discussions around an event under Dippy and the MACH trade show taking place</b></li> <li><b>Next ambassadors event to be held under Dippy on Thursday 27<sup>th</sup> February 2020</b></li> </ul> | AS |  | May 20 |
|  | <b>Business Awards</b>      | <p>Work with the Steering Group to deliver the annual Rochdale Business Awards.</p> <ul style="list-style-type: none"> <li><del>Launch event for 2019 awards held with 40 business people attending, including new contacts</del></li> <li><del>Entries closed on 27 September and judging will take place early October.</del></li> <li><b>Award ceremony held 8<sup>th</sup> November with 260 guests.</b></li> <li><b>9 categories (including the 'ThisisRochdale' one)</b></li> </ul>   | CH |  | Dec 20 |

## 2. Major Projects Team – Delivery Plan 2019-20




| Key Priority no.               | Work Area   | Action / Workstream        | Lead     |   | Timing |
|--------------------------------|---|--|----------|---|--------|
| <b>A. Rochdale Riverside</b>   |   |  |          |   |        |
|                                | <b>Rochdale Riverside retail and leisure scheme</b> | <p>Monitor and coordinate on-site construction activity to secure completion by Easter 2020, including monitoring compliance with the legal and planning requirements</p> <ul style="list-style-type: none"> <li>The scheme is currently on target to open in Easter 2020 (ahead of scheduled opening)</li> <li>The planning application for revisions to the car park and other non-material amendments has been approved</li> </ul>  | GD/SP    |    | Mar 20 |
|                                |   | <p>Work with Genr8 to confirm asset management and operational arrangements, secure further occupiers and monitor the financial cash flow</p> <ul style="list-style-type: none"> <li>Asset management set up planning is on-going and asset managers will be appointed prior to the scheme opening</li> <li>Detailed discussions are on-going with other potential new occupiers including food and beverage traders. Announcements are due to be made before the end of January</li> <li>The scheme cash flow continues to be monitored</li> </ul>  | GD/SP    |    | Mar 20 |
|                                |   | <p>Work with Genr8 to identify a viable scheme and confirm the delivery &amp; funding options for Phase 2 of the scheme, including a programme to commence enabling works</p> <ul style="list-style-type: none"> <li>Enabling works and remediation design is complete and a planning application has been submitted. Delivery options for the works are under review</li> <li>On-going discussions are taking place between Genr8 and RDA to review funding and delivery options for the main Phase 2 site. GMCA has agreed in principle to allocate £4million towards the scheme.</li> </ul>   | DC/SP/GD |    | Mar 20 |
| <b>B. Rochdale Town Centre</b> |   |  |          |   |        |
|                                | <b>Rochdale Town Centre action plan</b>             | <p>Produce an annual Action Plan for the Rochdale Town Centre Delivery Plan</p> <ul style="list-style-type: none"> <li>The format and content of the Action Plan has now been agreed. The Action Plan will be updated every quarter.</li> </ul>  | GD/GM    |  | Mar 20 |
|                                | <b>Rochdale market</b>                              | <p>Continue the on-going operational &amp; financial management of the indoor &amp; outdoor market, and conclude a review of the future management options</p> <ul style="list-style-type: none"> <li>The last day of trading for the outdoor market and food hall is planned to be 14 October 2019</li> <li>The artisan market continues to operate on last Saturday of the month.</li> <li>The outdoor market has been handed over to, and is being operated by, one of the existing market traders and committee.</li> <li>Proposals for the new use of the market building are being reviewed with a number of options considered and a decision due in Q4.</li> </ul> | LR       |  | Mar 20 |

|  |   |  |       |   |          |
|--|---|--|-------|---|----------|
|  | <b>The Walk / The Butts shop front improvement scheme</b> | Complete the design work, confirm costs, prepare tender documents and procure a contractor to undertake a comprehensive shop front improvement scheme <ul style="list-style-type: none"> <li>Initial ideas for improvements to The Walk are being prepared. Surveyors will be appointed to carry out some initial surveys of the properties prior to agreeing a scheme</li> </ul>  | GM    |    | Mar 20   |
|  | <b>Butts Avenue improvement scheme</b>                    | Complete the design work, confirm costs, prepare tender documents and procure a contractor to undertake the agreed scheme <ul style="list-style-type: none"> <li>Detailed designs have been completed for the project, which incorporates the property improvements, public realm and lighting schemes.</li> <li>Planning has been submitted for the installation of decorative screens on the avenue.</li> <li>No tender submissions were returned, works to be retendered</li> <li>Further consultation with adjoining businesses is underway.</li> </ul>  | GM    |    | Mar 20   |
|  | <b>Smith Street paving scheme</b>                         | Complete the design work, confirm costs, prepare tender documents and procure a contractor to undertake the agreed scheme <ul style="list-style-type: none"> <li>The Smith Street paving scheme is currently onsite and is being delivered by RBC Highways. The public realm and re-modelling of the steps elements of the scheme are on track to be completed before Dippy the Dinosaur arrives at Number One Riverside.</li> <li>The Smith Street/ Milton Street junction section of works are going to be picked up after Dippy.</li> </ul>   | GM    |    | Mar 20   |
|  | <b>Rochdale town centre mural festival</b>                | Coordinate activity needed to secure delivery of festival including planning permission and building owner consents <ul style="list-style-type: none"> <li>The Mural festival took place from 23<sup>rd</sup>-26<sup>th</sup> August and delivered 12 large scale murals together with and events programme</li> <li>Discussions about potential future murals or continuation of the festival are taking place.</li> </ul>  | KK    |    | Mar 20   |
|  | <b>South Parade improvement scheme</b>                    | Complete design work, confirm costs, prepare tender documents and procure a contractor to undertake a property frontage & block improvement scheme along with improved paving <ul style="list-style-type: none"> <li>Professional team appointed for the design and delivery of the scheme (Conservation Accredited Architects).</li> <li>Historic research and initial design work complete, consultation with property owners taking place, submission of planning and start of tender process in February 2020 with implementation programmes for May to September 2020.</li> <li>Paving scheme complete, except for reinstatement of paving subject to ENW works.</li> </ul> | KK/NB |    | Dec 20   |
|  | <b>Bell Street improvement scheme</b>                     | Secure a licence with the owners, complete the design work, confirm costs, prepare tender documents and procure a contractor to undertake an environmental improvement scheme <ul style="list-style-type: none"> <li>The lease has been agreed with the site owners and scheme designs are complete</li> <li>A simple landscaping improvement scheme will be implemented as part of the Rochdale Riverside contract.</li> <li>Tendering took place in December and a contractor is to be appointed in January. The scheme will be delivered by Easter 2020 (subject to weather)</li> </ul>   | KK    |  | Mar 2020 |

|                           |                              |  |          |  |        |
|---------------------------|------------------------------|--|----------|--|--------|
|                           | <b>Drake Street strategy</b> | <p>Coordinate implementation of the Drake Street strategy in accordance with the approved Delivery Plan and Action Plan to secure the reuse of vacant properties &amp; sites and the completion of identified improvement schemes</p> <ul style="list-style-type: none"> <li>• A number of residential schemes are complete or are nearing completion, including 1 Drake Street and 19-21 Church Lane</li> <li>• Work with partners on-going to bring forward a development for the former Iveson's site</li> <li>• Agreed purchase of key Drake Street property fallen through. Engaging with owner and considering options.</li> <li>• <b>Ongoing engagement with property owners and market, whilst developing HAZ schemes.</b></li> </ul>  | NB       |  | Mar 20 |
|                           | <b>Heritage Action Zone</b>  | <p>Implementation of the Heritage Action Zone delivery plan and PSiCA grants to secure the repair and reuse of heritage assets</p> <ul style="list-style-type: none"> <li>• Manchester School of Architecture's exhibition was in N1R from June to August</li> <li>• The PSiCA historic building repair grant scheme has been approved by Historic England and officially launched</li> <li>• Delivery of the first year PSiCA scheme (eligible properties 7 South Parade to 12 Drake Street, Deaf and Dumb Institute)</li> <li>• <b>Engaging with the owners of PSiCA year 2-4 target and reserve properties</b></li> <li>• Continued engagement and research programme in collaboration with Historic England</li> <li>• Launch of the Co-operative Enterprise HUB in 14 Drake Street in <b>Feb 2020</b></li> <li>• Heritage Schools projects in collaboration with Historic England and Manchester School of Architecture.</li> </ul> | KK       |  | Mar 20 |
| <b>C. Heritage assets</b> |                              |  |          |  |        |
|                           | <b>Rochdale Town Hall</b>    | <p>Coordinate work needed to progress the HLF development stage submission in mid-2020 to secure a Round 2 award in autumn 2020</p> <ul style="list-style-type: none"> <li>• Full consultant team appointed. Monthly co-ordination meetings with full team and robust reporting process established with risk management process</li> <li>• RIBA Stage 2 designs now completed for all 3 Phases and costs now being evaluated. Major gateway of mid-point review due in October with NLHF trustees</li> <li>• Accurate scale drawings and elevations of the building are now available for the first time.</li> <li>• <b>Gateway review of mid-point held in October which NLHF confirmed we passed, now working towards full submission in May 2020.</b></li> <li>•</li> </ul>  | EB/JH/ER |  | Mar 20 |
|                           |                              | <p>Confirm programme and coordinate procurement and implementation of the Phase 1 improvement works to the building including the decant arrangements for late 2020</p> <ul style="list-style-type: none"> <li>• Definition of Phase 1 works is complete. Opening up works undertaken in August and design team able to refine scope and understand construction and condition far better</li> <li>• The decant of the building is being managed by the RBC Estates Team with options being</li> </ul>   | EB/JH/ER |  | Mar 20 |













|  |                                      |   |       |   |        |
|--|--------------------------------------|---|-------|---|--------|
|  |                                      | <p>evaluated for the relocation of current services. Monthly group established.</p> <ul style="list-style-type: none"> <li>Decant of the building is progressing and options for the relocation of Registrars and the Music Service have been identified but not yet confirmed and are going to informal cabinet in February.</li> <li>Further opening up works planned for January 2020 and various workshops to be held regarding areas such as the roof and windows which will inform the final programme and cost plan.</li> </ul>  |       |   |        |
|  | <b>Town Hall Square public realm</b> | <p>Progress the design to transform the square including public consultation and confirm the delivery programme</p> <ul style="list-style-type: none"> <li>RIBA Stage 2 designs being worked up in tandem with town hall scheme to ensure access, counter-terrorism measures co-ordinated</li> <li>Scope of project under review due to complex issues and budget constraints.</li> <li>TH Board confirmed their desire to progress with the full scheme and a consents strategy for closure of the highway has been confirmed with Planning and Highways.</li> <li>Gillespie's will now progress with RIBA 3 on this basis and the contract and final costs can be agreed.</li> </ul>          | JH/ER |    | Mar 20 |
|  | <b>Tonge Hall</b>                    | <p>Complete land transfer, prepare development brief, secure planning permission, market the development opportunity and secure capital receipt</p> <ul style="list-style-type: none"> <li>Change in Executive Management at Academy Trust has led to review of land transfer agreement, working with new Academy Trust Chief Executive and professional to progress agreement.</li> <li>Development brief, planning permission and marketing to take place after land transfer.</li> </ul>   | NB    |   | Mar 20 |
|  |                                      | <p>Prepare brief for repair works to building and delivery programme in dialogue with Historic England</p> <ul style="list-style-type: none"> <li>Brief for repair work to be prepared.</li> </ul>  | NB    |   | Mar 20 |
|  | <b>Rochdale Fire Service Museum</b>  | <p>Coordinate implementation of the delivery phase, following the Stage 2 HLF approval, to secure a start on site in October 2019</p> <ul style="list-style-type: none"> <li>Design team have completed RIBA Stage 4 process and the tenders were issued in July</li> <li>Currently working with museum team to develop the exhibition and interpretative design. Some testing of ideas at recent Heritage Open Days with some further community input</li> <li>Casey Group appointed as main contractor with a start on site in January 2020</li> <li>Museum and office fit out packages to follow with opening scheduled for end 2020.</li> </ul>   | JH    |    | Sep 19 |
|  |                                      | <p>Confirm proposals for the adaptation, fit out and use of the first floor of the building and agree the implementation programme, operational arrangements and funding</p> <ul style="list-style-type: none"> <li>Tenders returned and being assessed. Large asbestos removal cost</li> <li>ERDF stage 1 bid approved with final bid to be submitted mid-November for c£800k additional funding towards wider site to maximise council match funding and to create digital creative workplaces</li> <li>Continued discussions around operation and marketing of project under development.</li> <li>Planning application for change of use to office to be determined January 2020</li> </ul> | JH/NE |  | Mar 20 |

|                                      |   |   |       |  |          |
|--------------------------------------|---|---|-------|--|----------|
|                                      | <b>Hopwood Hall</b>                                     | Complete emergency repair works needed to protect features of significance and continue regular inspections in discussion with Historic England <ul style="list-style-type: none"> <li>• Emergency works due to complete in February 2020.</li> <li>• Discussions with Historic England regarding potential funding for additional works.</li> </ul>  | NB    |  | Dec 19   |
|                                      |   | Work with Hopwood DePree and Historic England to prepare a deliverable strategy and programme for the repair, restoration and re-use of the building including a review of the existing option agreement <ul style="list-style-type: none"> <li>• Preparation of strategy &amp; programme and review of option agreement is on-going</li> <li>• Development of strategy to include synergies with tourism major opportunity within the locality.</li> </ul> | NB    |  | March 20 |
|                                      | <b>Heritage Strategy</b>                                | Work with RBC Planning and partners to undertake a review of heritage projects and assets and prepare a Heritage Strategy/Heritage Opportunities document <ul style="list-style-type: none"> <li>• Initial draft prepared and to be progressed in 2020.</li> </ul>  | KK/EB |  | Dec 20   |
|                                      | <b>Middleton Town centre</b>                            | Complete the paving and shop front improvement scheme and secure financial closure <ul style="list-style-type: none"> <li>• Shopfront works completed and financial closure on-going.</li> </ul>  | NB/KK |  | Jan 2020 |
| <b>D. Masterplans / Town Centres</b> |   |   |       |  |          |
|                                      | <b>Business rates reduction &amp; shop front scheme</b> | Identify, promote and implement Business Rates relief scheme and the shopfront & start up grant scheme to secure the re-occupation of vacant properties in the town centres (Rochdale, Heywood & Middleton) <ul style="list-style-type: none"> <li>• Re-advertising of the scheme will take place via an online campaign</li> <li>• New businesses across the town centres continue to take advantage of the two schemes.</li> </ul>                        | GM    |  | Mar 20   |
|                                      | <b>Highway Movement Framework</b>                       | Complete the review and secure approval of the revised Highway Movement Framework for Rochdale town centre <ul style="list-style-type: none"> <li>• Review is underway, including traffic modelling and initial workshop sessions.</li> </ul>   | AM    |  | Mar 20   |
|                                      | <b>Heywood town centre masterplan</b>                   | Development of a high level masterplan to identify opportunities to strengthen the core functions of the town centre and support investment and development proposals. <ul style="list-style-type: none"> <li>• Masterplan is currently 90% complete. Meeting 10/01/20 to finalise streets for all aspect with Broadway Malyan and RBC Highways.</li> </ul>   | AM/PM |  | Mar 20   |
|                                      | <b>Middleton town centre masterplan</b>                 | Development of a high level masterplan to identify opportunities to strengthen the core functions of the town centre and support investment and development proposals <ul style="list-style-type: none"> <li>• Middleton masterplan refresh has begun. Presentation being produced for Middleton Township Group to provide update on work that has been completed to date on 22/01/20.</li> </ul>   | AM/PM |  | Mar 20   |
|                                      | <b>Littleborough masterplan</b>                         | Development of a high level masterplan to identify opportunities to strengthen the town centre and support investment and development proposals <ul style="list-style-type: none"> <li>• Development area has been defined and opportunities identified. Broadway Malyan to produce the final masterplan.</li> </ul>  | AM/PM |  | Mar 20   |

|  |   |  |       |   |        |
|--|---|--|-------|---|--------|
|  | <b>Castleton masterplan and East Lancashire Railway</b> | Development of a high level masterplan for Castleton to identify residential opportunities and other regeneration potential, and to support visitor and economic growth along the East Lancashire Railway between Heywood & Castleton <ul style="list-style-type: none"> <li>• Consultants appointed and workshops taken place.</li> <li>• <b>New ELR Trust Officer appointed, led by RBC, to assist delivery of ELR 2030 objectives including Castleton &amp; Heywood projects</b></li> </ul> | NB/MR |  | Mar 20 |
|  |   | Undertake review of the Network Rail approved Castleton extension feasibility study when completed and define and agreed scope of future project <ul style="list-style-type: none"> <li>• Network Rail appointed to carry out feasibility study which is now complete. This will be fed into Castleton Masterplan process.</li> </ul>  | NB/MR |   | Dec 19 |
|  |   | Undertake review of the Heywood engine shed feasibility study when completed and define and agreed scope of future project <ul style="list-style-type: none"> <li>• Feasibility Study completed, project not viable. ELR investigating smaller scale project.</li> <li>• <b>RDA Project Team now looking at delivery of small units for this land instead</b></li> </ul>   | NB/MR |  | Dec 19 |
|  | <b>Station Gateway / Milkstone Road masterplan</b>      | The development of a masterplan and associated work programme of physical improvements to create a more attractive retail and living environment and to secure additional private investment <ul style="list-style-type: none"> <li>• Masterplan work by external consultants has been commissioned and two stakeholder workshops have taken place.</li> <li>• <b>The preferred masterplan and delivery strategy is currently being developed/finalised.</b></li> </ul>                        | GM/MR |  | Mar 20 |
|  | <b>Rochdale Town Centre Residential Masterplan</b>      | Development of a strategy for Rochdale town centre to create the market conditions to deliver new residential units within the town centre and bring forward a viable package of sites, including Central Retail Park <ul style="list-style-type: none"> <li>• <b>Progressing sties for town centre residential including Central Retail park and RR Phase 2</b></li> </ul>  | GM/MR |   | Mar 20 |



### 3. Business Parks and Development

| Key Priority No   | Work Area   | Action                        | Lead  |   | Timing |
|---|---|--|---|---|--------|
| <b>A. To promote and improve a portfolio of competitive, high quality Business Parks and Industrial Estates including (but not limited to):</b> |   |  |   |   |        |
|   | <b>South Heywood Employment Area / Junction 19 Link Road</b>  | <b>Work with Partners and Rochdale Council to progress the Junction 19 Link Road Scheme to enable a start on site in early 2020/21</b>   | RD / SP   |   |        |
|   |   | Work with Rochdale Council and partners to complete a main contractor procurement process, including appointment of a contractor. <ul style="list-style-type: none"> <li>13 expressions of interest received</li> <li>8 companies selected to take forward to the Invitation to Tender stage, which is due to commence in <b>January 2020</b>.</li> </ul>  | RD  |    | Mar 20 |
|   |   | Secure agreement of the heads of terms for the development agreement between Rochdale Council and the developer for the delivery of the Junction 19 Link Road <ul style="list-style-type: none"> <li><b>Russell Homes have agreed to the draft Heads of Terms, which will now be worked up into a Development Agreement</b></li> </ul>   | RD / SP   |    | Dec 19 |
|   |   | Complete the development agreement between Rochdale Council and the developer for the delivery of the Junction 19 Link Road <ul style="list-style-type: none"> <li><b>Work on the Development Agreement is due to commence in January 2020.</b></li> </ul>   | RD / SP   |    | Mar 20 |
|   |   | Work with Rochdale Council and partners to secure Growth Deal Funding from the Greater Manchester Combined Authority (through their agent TfGM) including approval of a Full Business Case <ul style="list-style-type: none"> <li>Work is ongoing on the preparation of the Business Case with target date for submission to TfGM of early 2020</li> <li><b>First draft submitted to TfGM in November for "Critical Friend" review.</b></li> </ul> | RD / AM   |    | Dec 19 |
|   |   | Achieve a construction start on site <ul style="list-style-type: none"> <li>Work is currently targeted to commence in <b>summer 2020</b>.</li> </ul>   | RD / AM   |  | Mar 20 |
|   |   | <b>Kingsway Business Park</b>  | <b>Work to deliver development across the Business Park in accordance with the overall Strategic Objectives of the Kingsway Partnership</b> | RD / AM   |        |
|   | Work with Wilson Bowden and contractors to secure construction completion of the Logic small unit development at Plot D <ul style="list-style-type: none"> <li>Practical completion achieved in June 2019, snagging works ongoing.</li> </ul>   |  | RD / SP   |  | Jun 19 |
|   | Work with commercial letting agents to secure tenants for 50% of the Logic development <ul style="list-style-type: none"> <li>KPI Industries and Commercial Blinds now occupying 3 units</li> <li><b>Legal terms are being discussed on 1 further unit, with strong interest in another unit which</b></li> </ul> |  | RD / SP   |  | Mar 19 |

|  |                                    |   |                |   |        |
|--|------------------------------------|---|----------------|---|--------|
|  |                                    | would take the occupancy to over 50%.   |                |   |        |
|  |                                    | <p>Work with Wilson Bowden Developments to agree a commercially acceptable funding package and progress development of a medium unit scheme on Plot G</p> <ul style="list-style-type: none"> <li>Ongoing discussion concerning Stamp Duty, Procurement and financial matters with WBD, with further legal advice secured in late Q3 which gives a solution to the stamp duty and procurement issues.</li> <li>Negotiations to recommence with WBD in early 2020.</li> </ul>                 | SP / DC        | ↗ | Dec 19 |
|  |                                    | <p>Work with Transport for Greater Manchester and Kingsway Businesses to secure the continuation of the Kingsway Link bus service for 2019/20 and beyond.</p> <ul style="list-style-type: none"> <li>Extensive transport related discussions ongoing with Transport for Greater Manchester, ASDA / Wincanton and JD Sports concerning the Kingsway Link Bus</li> <li>Meeting held with commercial bus operator looking at feasibility of 'works bus' style service for Kingsway.</li> </ul> | RD / AM        | ↗ | Dec 19 |
|  | <b>Stakehill Industrial Estate</b> | <b>Work with Canmoor and other landowners and occupiers to secure and enhance the economic attractiveness of Stakehill Industrial Estate</b>  | <b>RD / AM</b> |   |        |
|  |                                    | <p>Work with Rochdale Council to secure completion of a Traffic Regulation Order to introduce on-street parking restrictions</p> <ul style="list-style-type: none"> <li>Traffic Regulation Order approved in July.</li> </ul>   | RD             | 😊 | Sep 19 |
|  |                                    | <p>Work with Rochdale Council to secure the installation of on-street parking restrictions</p> <ul style="list-style-type: none"> <li>Double yellow lines implemented in September.</li> </ul>  | RD / AM        | 😊 | Dec 19 |
|  |                                    | <p>Work with Rochdale Boroughwide Housing to secure the implement and operation of a CCTV system across the Estate</p> <ul style="list-style-type: none"> <li>CCTV cameras now installed on lampposts. Ongoing work to secure installation of relay units to bounce signal back to GMP Control Room.</li> </ul>   | RD / AM        | ↗ | Sep 19 |
|  |                                    | <p>Working with Canmoor, organise a further occupier's breakfast event.</p> <ul style="list-style-type: none"> <li>Three tenant meetings (including two business breakfasts) have been held this financial year so far.</li> </ul>  | RD / AM        | 😊 | Dec 19 |
|  |                                    | <p>As part of a Steering Group, work with specialist consultants to Investigate the feasibility of a Business Improvement District covering Stakehill Industrial Estate.</p> <ul style="list-style-type: none"> <li>Feasibility Report prepared by BID specialists, Partnerships for Better Business</li> <li>At an open meeting in November, Businesses across the estate agreed to take forward the BID Process to the next stage.</li> </ul>   | RD / AM        | ↗ | Mar 20 |

## RDA Performance Indicators 2019-20

| Performance Indicators  | RDA Annual Target | Q3         | Cumulative | Commentary |
|---|-------------------|------------|------------|------------|
| Number of successful investment projects receiving RDA assistance | 30                | 6          | 12         | ⚠          |
| Number of jobs safeguarded by RDA assisted companies              | 250               | 106        | 254        | 😊          |
| Number of new jobs created by RDA assisted companies or projects  | 350               | 231        | 309        | ➡          |
| Total level of property investment secured (£)                    | £30,000,000       | 18,700,000 | 25,300,000 | ➡          |
| Amount of commercial floor space built with RDA support (sq. ft.) | 300,000           | 118,000    | 181,000    | ➡          |

| Key |   |
|-----|---|
| 😊   | Achieved  |
| ➡   | Progress on track to achieving target               |
| ➡   | Steady progress with minor risk of potential delays |
| ⚠   | High Risk of project not being achieved             |
| 😞   | Not Achieved  |