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E19001 Increase local employment		31 March 2020	
Ref.	Name	Due	Status
E19001.A	Engage with people who are out of work to access employment through Employment Links and Working Well contracts.	31 March 2020	
<p>The borough's employment rate has increased slightly to 69.3% of the working age adult population. This remains significantly below the NW and UK average and the 3rd lowest in GM. The out of work claimant count has increased in the borough as well as regionally and nationally. There are now 505 more out of work claimants in the borough compared to the last quarter (this is before any Covid19 impact is seen). Employment Links has performed well with more than 50 clients securing job offers with occupiers of Rochdale Riverside. The GMCA-commissioned Working Well contracts show mixed performance with the Early help contract (those at risk of falling out of employment due to health issues) needing significant local support to engage with small businesses and employees. This support including co-location will continue into next year.</p>			
E19001.B	Provide training for front line council and partner staff to offer first stage jobs and skills support in community venues	31 March 2020	
<p>Training for frontline partners has been completed and will now just offer refresher updates. The success of the Get Rochdale Working facebook group is greater than we thought possible. The group now has over 3700 members and is proving an excellent way of reaching job seekers and job changers in the borough. Whilst it is not aimed at employers, they too are providing more vacancy information than we have ever had and therefore it is a very quick and efficient process to communicate new job opportunities and training courses that are available.</p>			
E19001.C	Provide opportunities for learners to engage on courses	31 March 2020	
<p>This quarter all targets have been exceeded. An additional 60 learners and 5 new classes in addition to the continuation of the existing 25 classes, have started. Demand for this basic English support is increasing.</p>			
E19001.D	Recruit and provide training and retraining for new and existing volunteers	31 March 2020	
<p>13 new volunteers have been recruited and trained this quarter and 2 volunteer support sessions have been held which allows volunteers to help design future classes based on experiences.</p>			
E19001.E	Attract new businesses by completing development of new industrial units at Kingsway Business Park, Mossfield and Oldham Road units by 2021	31 March 2020	
<p>Logic@Kingsway, the 11-unit scheme delivered by the RDA and Wilson Bowden, funded by RBC, which was completed in June 2020, secured 3 lettings during Q4. Planning permission is in place for a further scheme on the former Bradfearns site, Oldham Road, Rochdale. Construction will commence once it is safe to do so. A scheme is under development for the Mossfield, Heywood site and it is hoped to apply for permission and commence on site before end of 2020/21. Opportunities</p>			








Action Plan		Due Date	Status
for further sites, including a scheme in Middleton are also being explored.			
E19002 Create new jobs and safeguard jobs		31 March 2020	
Ref.	Name	Due	Status
E19002.A	Create new jobs through Business engagement / liaison with existing businesses	31 March 2020	
At the end of Q4, the total number of new jobs created for 2019/20 reached 384 against a target of 350.			
E19002.B	Protect jobs which are at risk in local businesses through engagement liaison	31 March 2020	
At the end of Q4, the total number of jobs safeguarded was 319 against a target of 250.			
E19003 Attract inward investment and support business growth		31 March 2020	
Ref.	Name	Due	Status
E19003.A	Co-deliver a portfolio of target companies across the Borough for an Account Management strategy for Local Businesses through visits to businesses.	31 March 2020	
58 company visits have taken place to date (18 in this quarter). This action is now complete.			
E19003.B	Consult with 200 businesses per annum through Place Board Ambassadors scheme/Deliver up to 4 events per annum, one each quarter.	31 March 2020	
The most recent Ambassadors event took place in N1R under Dippy in February with over 100 businesses attending.			






Action Plan		Due Date	Status
E19003.C	£30m of private sector investment generated by assisted projects	31 March 2020	
<p>The total investment (public and private) target of £30m was slightly exceeded with total investment of £30.2m during the financial year. This doesn't include Rochdale Riverside spend which will be reported in Q1 of 2020/21.</p>			
E19004 Promote and say yes to good development		31 March 2020	
Ref.	Name	Due	Status
E19004.A	Consult on Publication Site Allocations Plan Document	31 October 2019	
<p>As a result of delays in bringing forward the next version of the GMSF for consultation we are taking further advice as to the preparation of our Local Plan.</p>			
E19004.B	Issue planning permission for J19 link road scheme	31 December 2019	
<p>Planning permission was granted in March 2020 for the Junction 19 link road scheme. The Council is now working with the GMCA to secure the Local Growth Deal funding to commence the scheme once it is safe to do so.</p>			
E19004.C	Submit Site Allocations Plan to PINS	31 March 2020	
<p>As a result of delays in bringing forward the next version of the GMSF for consultation we are taking further advice as to the preparation of our Local Plan.</p>			
E19004.D	Engage private sector to bring forward brownfield land for housing across the Borough e.g. Akzo Nobel, British Vita, Carcraft, Langley sites	31 March 2020	
<p>Work on the 4 Countryside Properties schemes in Rochdale temporarily ceased at end of Q4 due to the coronavirus outbreak. However, prior to that these schemes were progressing well and will complete by the autumn of 2020. Planning permission has since been granted for new homes on the former Dunlop Mills site in Castleton and Homes England completing the sale of the Carcraft site to a housebuilder with a planning application expected in Summer 2020. The Council has agreed to dispose of land to support a viable development of the forward the British Vita site in Middleton as well as promoting several brownfield sites around Rochdale and Castleton stations, including Central Retail Park.</p>			

Action Plan		Due Date	Status
E19005 Create vibrant Town Centres.		31 March 2020	
Ref.	Name	Due	Status
E19005.A	Produce annual action plan for Rochdale Town Centre Delivery Plan.	30 June 2019	
The action plan has now been agreed and will be updated every quarter - this has now been completed.			
E19005.B	Launch Rochdale Town Centre Residential Strategy and Delivery mechanisms for CRP and RR Phase 2	31 December 2019	
Work on a Rochdale Town Centre Residential Strategy has not been completed as we await the completion of a new Town Centre traffic modelling, taking account of Rochdale Riverside development. However, work is taking place to bring forward the Rochdale Riverside Phase 2 scheme and to appoint a developer partner for the Central Retail Park site. Funding discussions are ongoing with GMCA and Homes England to look at how we can deliver the Riverside Phase 2 and Central Retail Park sites. £4m of GMCA funding was secured to support remediation work on Rochdale Riverside Phase 2 site and a planning application for this work was granted during Q4 with work set to take place later in 2020.			
E19005.C	Launch Rochdale Station Gateway Masterplan	31 December 2019	
The Rochdale Station Gateway Masterplan has been completed and presented to Members in Q4. The Plan will be developed into a Draft Supplementary Planning Document for public consultation during 2020/21. The Council is working with the GMCA and Stations Alliance to secure additional funding to undertake more detailed feasibility work around traffic management, bus routing, public realm works and car parking as well as identify early phases of development.			
E19005.D	Agree Town Centre Masterplans for Heywood, Middleton and Littleborough	31 December 2019	
Work to finalise traffic surveys and modelling have delayed the presentation of a Draft Middleton Town Centre Masterplan. Options will now be presented to Members in Q1. Completion of a Heywood Town Centre Masterplan has also been delayed due to the complexities of the highway modelling and street widths for alternative traffic flows. A highway design will be presented to Members in Q1. Funding to undertake a Littleborough Town Centre Masterplan has been secured through the GM Stations Alliance Corridor project. Options will be presented to Members during 2020/21.			
E19005.E	Support developer to identify a viable scheme for Rochdale Riverside Phase 2	31 March 2020	
Work on Rochdale Riverside Phase 2 continued during Q4 with planning permission secured in March for an enabling works contract. Tenders were received for the works in early Feb and an anticipated start on site is due in June. Cabinet resolved to progress on RR Phase 2 in February with agreement to fund the detailed design. This will establish the preferred uses for the site and their viability.			





Action Plan		Due Date	Status
E19006 Make the most of our built, natural and historic environment.		31 March 2020	
Ref.	Name	Due	Status
E19006.A	Consult on public realm designs for Town Hall Square	31 December 2019	
<p>Work to finalise scope and costs for the Town Hall Square works is ongoing with the initial budget only able to provide a much smaller scheme. Programme Board agreed to look at funding the full scheme and a capital programme bid will be submitted in summer for this. Additional design works have been undertaken and RIBA design stage 3 is complete. Costings will be determined by the end of April.</p>			
E19006.B	Launch grant scheme for Heritage Action Zone	30 June 2019	
<p>The Heritage Action Zone Grant scheme is now operational and the first two projects completed.</p>			
E19006.C	Prepare development brief for development of land around Tonge Hall	31 December 2019	
<p>Progress with heritage projects which are outside of RDA's control has been slow, including Tonge Hall and Hopwood Hall. A review of these projects will take place in Q1 to see if they can be accelerated.</p>			
E19006.D	Implement agreed schedule of grant funded repair works to Hopwood Old Hall	31 March 2020	
<p>Emergency works ongoing, delays due to contractor supply chain issues.</p>			
E19006.E	Develop long term strategy for re-use of Hopwood Old Hall	31 March 2020	
<p>We are continuing to support Hopwood Depree with access issues and exploring all funding options to secure a viable use of the Hall and surrounding land.</p>			
E19006.F	Work up HLF stage 2 bid for re-use and adaptation of Rochdale Town Hall	31 March 2020	

Action Plan	Due Date	Status
<p>Further consultation took place in January and February 2020 to pick up any groups or areas that had been missed in the first round of consultation. The team are now working on producing all the necessary documents and on target to submit for our second Round NLHF application before the end of May 2020.</p>		
<p>E19006.G Prepare the Castleton masterplan to support visitor and economic growth along the East Lancashire Railway between Heywood - Castleton</p>	31 December 2019	
<p>A final Masterplan has been completed for the Castleton station area. This will be developed as a Draft Supplementary Planning Document for public consultation during 2020/21. The Council is working with the GMCA and Stations Alliance to secure funding for early phases of this Plan, including the release of vacant public sector assets for housing, consultation on the GMCA's cycle corridor scheme, car parking and public realm. Work has also started to support TfGM on the feasibility of a tram - train pathfinder scheme to Heywood via Castleton and to merge the design of this project with the ELR Castleton extension project.</p>		
<p>E19006.H Support the Environment Agency to deliver the River Roch Flood Alleviation Scheme in Littleborough. Adopt Supplementary Planning Document for College Bank/Lower Falinge</p>	31 December 2019	
<p>A planning application for the Phase 1 Littleborough scheme was submitted and is expected to be determined during May 2020. Work will then commence on this section of the scheme during Summer 2020. Work to prepare Littleborough Phase 2 and a phased Rochdale scheme are ongoing with planning applications expected Autumn 2020.</p>		
<p>E19007 Provide an effective and efficient portfolio of Council assets.</p>	31 December 2019	
<p>Ref. Name</p>	Due	Status
<p>E19007.A Review options for the restructure of the management of the commercial and industrial estate to increase performance.</p>	31 August 2019	
<p>The new RDA managed Project Team, which has been established to manage and maintain the council's Industrial Portfolio, has been in operation since July 2019 and has continued to deal with a number of legacy issues. The team have established good relationships with their tenants and were planning to increase rents during 2020/21 and bring in additional revenue for the Council, albeit such proposals will clearly need to be reviewed in light of the coronavirus pandemic.</p>		
<p>E19007.B Review the operational efficiency of the Councils non-operational assets to increase performance</p>	31 December 2019	

Action Plan		Due Date	Status
Ongoing task, due to be completed in 2020/21			
E19008 Maximise income for the Council.		31 March 2020	
Ref.	Name	Due	Status
E19008.A	Review of 50 Council assets reviewed for potential disposal	31 March 2020	
Over 50 assets have been reviewed for disposal during 2019/20 exceeding target.			
E19008.B	Deliver savings targets by strategic investment in property through the Commercial Investment Fund	31 March 2020	
No suitable properties were identified for acquisition in 2019/20. Whilst it remains a key objective to achieve the savings targets this must be balanced by prudence in the selection of appropriate investments in order to manage the exposure to financial risk.			
E19008.C	Provide £100,000 income through the promotion of discretionary chargeable Planning services	31 March 2020	
The total income received from discretionary planning charges during 2019/20 was £119,259 thus exceeding target.			
E19008.D	Deliver Business Rates payable growth to secure additional £1m	31 March 2020	
Total new business rates income was £395,000. The target could not be met during 2019/20 which had assumed the in-year completion of the Rochdale Riverside scheme. This new floorspace being completed just after year end. The additional £600k will therefore come forward in Q1 of 20/21			
E19009 Capitalise on our investment in regional growth.		31 March 2020	
Ref.	Name	Due	Status
E19009.A	Apply for and secure minimum £10m funding from GM for Rochdale Borough projects	31 March 2020	

Action Plan	Due Date	Status
<p>During 2019/20, a total of £7.687m was secured from GM devolved funds for Rochdale related projects. A further £10.5m of GM funding for the Castleton - Rochdale town centre cycle corridor scheme had been due to be awarded by the GMCA in March 2020. This meeting was postponed until Summer 2020 due to the coronavirus outbreak. Excluding this figure, overall the total of external funding secured to date in the financial year 19/20 was £16.9m. During Q4, a further £314,000 of Local Growth Fund was secured for the South Parade public realm improvements in Rochdale town centre and £30,000 of funding awarded to support our master planning along the Calder Valley rail stations. A bid for £250,000 of GM funding for the Rochdale Station Gateway masterplan submitted in Q4.</p>		
E19009.B	Support GMCA in preparation of strategic plans and strategies:- GMSF	31 October 2019 
<p>Work on GMSF continues to support the GMCA in preparing its submission plan. Key focus is Systra Transport work and Three Dragons viability project.</p>		
E19009.C	Support GMCA in preparation of strategic plans and strategies:- GM 2040 Delivery Plan	31 October 2019 
<p>The GM 2040 Transport Strategy and Delivery Plan will be refreshed during 2020 to align with more recent strategic work on Clean Air, GMSF, Streets for All, Walking and Cycling initiatives, bus reform and future tram - train extensions. To support this a local District Implementation Plan and projects are being prepared. A workshop was held with TfGM in Q4 and a Draft of this local transport plan will be brought before Members for consideration and approval during 2020.</p>		
E19009.D	Support GMCA in preparation of strategic plans and strategies:- GM Local Industrial Strategy	31 December 2019 
<p>Using GMCA grant funding, we have jointly appointed a consultant team with Bury to prepare an infrastructure capacity and needs study for the Northern Gateway site. A post to lead this work is being re-advertised. Further work to assess the opportunity to establish an Advanced Manufacturing Park within the site is being commissioned with GMCA using these funds.</p>		
E19009.E	Support GMCA in preparation of strategic plans and strategies:- GM Skills and Employment Strategy.	31 March 2020 
<p>The largest budget for skills funding devolved last year to GM is the Adult Education Budget. We have met with the wide range of providers who have this funding to update on the boroughs needs and opportunities and gain commitment to reduce duplication and fill gaps. The borough's Growth Plan 2020-2030 will be used to plan training funded by GM.</p>		
E19009.F	Form public / private partnerships to support delivery of development opportunities	31 March 2020 

Action Plan		Due Date	Status
<p>Following the completion of a partnership agreement with GM Stations Alliance, the Alliance agreed to fund a residential capacity study around rail stations within the Borough. The study has identified additional development opportunities, including the release of surplus rail assets for commercial and residential uses around stations. This work will be developed into a Rail Corridor Strategy and presented to Members during 2020/21.</p>			
E19009.G	Develop 10 year Growth Plan for the borough	31 December 2019	
<p>The 2020 - 2030 Growth Plan has been completed and approved by Cabinet.</p>			
E19009.H	Commission and complete a feasibility/plan for an Advanced Manufacturing Park for Northern Gateway	31 March 2020	
<p>Using GMCA grant funding, we have jointly appointed a consultant team with Bury to prepare an infrastructure capacity and needs study for the Northern Gateway site. A post to lead this work is being readvertised. Further work to assess the opportunity to establish an Advanced Manufacturing Park within the site is being commissioned with GMCA using these funds.</p>			
E19010 Deliver high quality and effective services.		31 March 2020	
Ref.	Name	Due	Status
E19010.A	To determine planning applications to exceed national targets	31 March 2020	
<p>Majors 77.78% determined in less than 13 weeks or with an extension of time. Minors 86.9% determined in less than 8 weeks or with an extension of time. Others 89.61% determined in less than 8 weeks or with an extension of time.</p>			
E19010.B	Redesign business processes and develop new performance measures in Development Management.	31 October 2019	
<p>Mondrem project had been progressing well. The team had mapped out current business processes, introduced some new ways of working & quick wins (inc. closer working at validation stage and shorter report templates) and have finally developed an accurate picture of work-in-progress. Work was due to start on mapping out new business processes but has now been suspended for 1-month due to Covid-19. Work scheduled to commence again during Q1.</p>			
E19010.C	Successful launch of the revised Asset Strategy.	30 June 2019	

Action Plan		Due Date	Status
This has now been completed.			
E19011 Deliver more high value and aspirational housing		31 March 2020	
Ref.	Name	Due	Status
E19011.A	Develop an aspirational housing strategy for the Borough	31 October 2019	
A series of developer and stakeholder workshops have been held and a draft report provided from the appointed consultant. A Draft strategy will be presented to Members during 2020/21.			
E19011.B	Work with developers to obtain planning permission on sites for high value housing	31 March 2020	
Several planning permissions have been granted during 2019/20. Three major schemes are at pre application stage specifically focused on larger higher value family homes for submission in Summer 2020. A number of bespoke smaller development are being discussed with Planning service.			
E19011.C	Support implementation of the strategy by identifying a portfolio of Council assets to market for aspirational and high value housing	31 March 2020	
A number of Council sites have been identified and awaiting the completion of the High Value Housing Strategy and market report before being presented to Members for consideration. The disposal of three Council owned sites has been agreed and these schemes are expected to be submitted for planning later in 2020. Options for the further release of Council owned land for high value housing will be presented to Members once the study and market assessment work are completed.			