



Date of Meeting	18 th February 2021
Portfolio	Getting a Good Start Portfolio and Healthy Lives Portfolio
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Public/Private Document	Public

Adult, Children & Public Health Directorate Plans 2020-21: Quarter 3 Performance Update

Executive Summary

1. To report progress at the end of Quarter 3 (1st October – 31st December) towards achievement of the targets contained in the Adult Care Directorate Plan 2020-21, Children's Services Directorate Plan 2020-21 and Public Health Directorate Plan 2020-21.

Recommendation

2. Members are asked to review the information contained within the report and the appendices.

Reason for Recommendation

3. In accordance with the Council's performance management framework, progress toward targets contained within Directorate Plans are to be reported to relevant Overview & Scrutiny Committees at the end of each quarter.
 - 3.1 The Quarter 3 progress reports for the Adult Care Directorate, Children's Services and Public Health Directorate are attached at Appendix 1, 2 and 3 respectively. Actions within each appendix have been colour coded in accordance with the following criteria:
 - 3.2 **Red:** Action not fully completed or not on track to be completed by the target date
 - Amber:** Action not fully completed or not on track to be completed by the target date due to circumstances outside of the directorate's control
 - Green:** Action completed by the target date
 - Purple:** Action is not yet due for completion but is currently on track

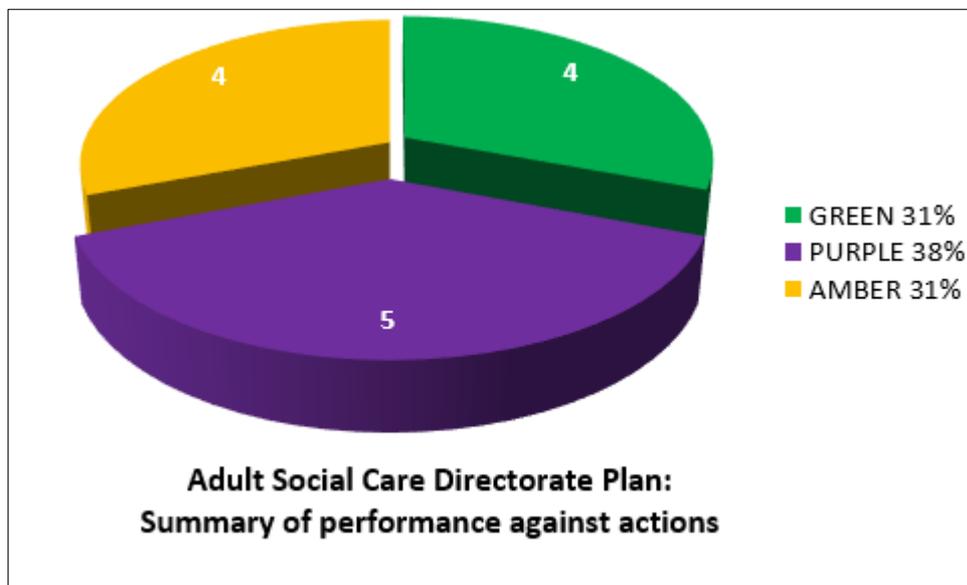
The appendix includes a commentary against actions that are showing red, amber or purple.

Key Points for Consideration

4. Adult Care Directorate Plan 2020-21 Progress

Performance Overview

- 4.1 38% (5) of the actions included in the Directorate Plan 2020-21 are ongoing. 31% (4) actions are not fully complete and the action due date has now passed. A further 31% (4) actions are now complete. The chart below shows the overall performance of the Directorate in meeting its plan targets at the end of Quarter 3.



- 4.2 The actions that aren't fully complete and the due dates have passed (Amber) relate to:

- To work towards a new approach to the joint management (health and social care) of people with complex issues around autism and Learning difficulties
- Develop a progressive fee structure that supports more in borough provision for people across the client group spectrum
- Secondary and specialist services for people with LD and / or Autism will be reviewed to ensure our offer is fully integrated between Health & Social Care
- The ASC Commissioning Programme Structure will be updated to deliver a comprehensive range of cross cutting themed projects related to the above strategy

Quarter 3 Summary

- 4.3 To support the delivery of integrated neighbourhood working a partnership approach is currently being developed along with health colleagues. Two co-located Integrated Neighbourhood Teams (INTs) have now achieved co-location in Brook House and Globe House. Further co-location efforts are on track, and co-location at the Phoenix Centre should be achieved at Feb 21. Designated links with each neighbourhood team is now in place, and a plan has been produced to identify co-terminus working.
- 4.4 Quarterly Dementia Partnership Board meetings have been established which are well attended across health, social care, providers and VCSE organisations. There is a project plan in place to achieve the objectives set out in the strategy to improve services to people with mental health issues, with actions being progressed by Partnership Board members.
- 4.5 Work to both help integrate new housing schemes into neighbourhoods and assist enact phase 2 of “show and tell “work within strategic housing is now complete. The first of new schemes (River Beal) is now live. The accommodation panel is active and working, and the future schemes, e.g. Cherwell flats, have been slightly postponed due to the Covid-19 pandemic and will continue in the next final financial year. Directorate approval for accommodation panel has been sought and approved.
- 4.6 A 5-year Accommodation with support Strategy will be published. A series of Commissioning Statements for the strategy have been developed these will include information that helps practitioners understand what is in the market. A Market Position Statement will also be published. This will be a provider-facing document with key information about the market, which will inform providers of our commissioning intentions

4.7 Children’s Services Directorate Plan 2020-21 Progress

Performance Overview

- 4.8 89% (8) of the actions included in the Directorate Plan 2020-21 are ongoing. One action is now complete. The chart below shows the overall performance of the Directorate in meeting its plan targets at the end of Quarter 3.



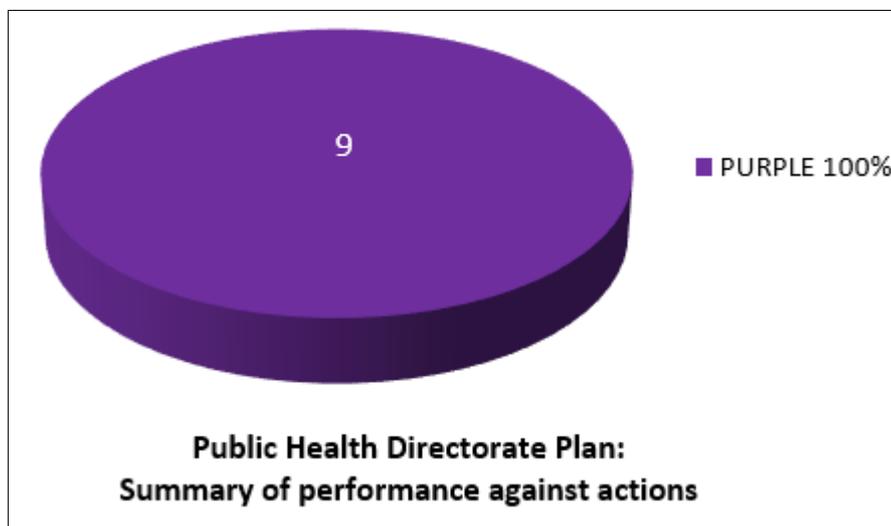
Quarter 3 Summary

- 4.9 As part of the action to provide sufficient school places for all children within the Borough there has been progress on the development of two sites. In Middleton the Edgar Wood Academy opening has been planned in for September 2022, outline planning approved October 2020. Early opening in temporary accommodation proposed for September 2021 on Hopwood Hall College site is subject to DfE confirmation before national offer day. In the Pennines the Star Academy Trust has been appointed. Trust plan to self-deliver with assistance/approval from DfE. Surveys underway on site and pre-application Planning meetings scheduled. Informal indications from DfE that September 2022 delivery is unlikely and it may now be 2023.
- 4.10 All early help and early years services have now been integrated under the umbrella of the Family Service Model with Children's Centres and Locality teams merging, becoming co-terminus and delivering a whole family approach. In Pennine locality this includes further work with the Place team considering a whole system Children's and Adults approach through the Pennine Co-operative Place Partnership. The parenting offer has been reviewed and a new blended offer implemented through virtual and face to face delivery on a needs led basis, evolving from timetabled term time courses to ensure interventions respond to family need.
- 4.11 Digitalisation of ASQ assessments went live in September 2020 for Rochdale and Bury in order to improve the quality and integration of age related assessments, and ensure continued sufficient childcare across the borough following the impact of Covid 19. Following the success of this, Rochdale have agreed to also digitise WellComm assessments.
- 4.12 In order to ensure workforce stability is maintained and strengthened there has been directorate wide learning and development has been agreed and is being commissioned to equip colleagues across the service with the knowledge and understanding about racism and anti-racism. This will be delivered throughout 2021. A new approach to recruitment has recently been trailed with limited success. However further work on this is scheduled for early 2021 to continue to keep our recruitment campaigns competitive. Staff turnover has significantly reduced. Well established arrangements are in place which allow staff at all levels in the organisation to contribute to service wide developments, these include individual team meetings, full service communication events, Advanced practitioners network, Practice Managers meeting and other management meetings.

4.13 Public Health & Wellbeing Directorate Plan 2019-20 Progress

Performance Overview

- 4.14 100% (9) of the actions included in the Directorate Plan 2020-21 are ongoing. The chart below shows the overall performance of the Directorate in meeting its plan targets at the end of Quarter 3.



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- 4.15 The review of public health in the context of the new system architecture is progressing. Collaborative leadership has been developed at a locality level and continues to be demonstrated across public health, adult care and neighbourhoods through the neighbourhood prevention review. Commissioning intentions have been issued and approved in Q3 by ICB.
- 4.16 As part of the action to implement the new tiered delivery model tackling tobacco addiction; the pharmacy tier 2 offer has now been rolled out across 10 pharmacies working closely with the specialist service to offer the appropriate level of support to meet resident's needs. Priority groups and refreshed smoking pathways are now in place. Clear recording and reporting to evidence impact and any changes required to strengthen the model is the next stage.
- 4.17 Scope has been confirmed and updates have been taken to leadership in relation to the development and implementation of a system wide prevention strategy. Work will continue in Q4 with the majority of system change being implemented in 21/22. A project team and structure have been established and governance is routed through leadership. A commissioning intentions report relating to Health Improvement service is due to go to January ICB. Procurement will now take place in 21/22.
- 4.18 The Covid-19 vaccination programme has now been mobilised. NHSE leads the national programme and has commissioned a number of NHS providers to deliver the programme. Public health has worked with stakeholders from across the local system to coordinate and support the programme. This includes work on supporting operational standards and delivery, prioritisation, assurance processes, intelligence, communications and community engagement.

Alternatives Considered

- 4.19 Not applicable

Costs and Budget Summary

5. None

Risk and Policy Implications

6. None

Consultation

7. Not required

Background Papers	Place of Inspection
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8. Appendix 1 - Adult Care Directorate Plan 2020-21 Q3 Appendix 2 – Children’s Services Directorate Plan 2020-21 Q3 Appendix 3 – Public Health Directorate Plan 2020-21 Q3	Number One Riverside, Smith Street, Rochdale OL16 1XU
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