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|--|---|--------------------------|---|-------------------|
| <b>N2001 Lead an Electoral Review to ensure areas have the recommended numbers of voters</b>   |   | <b>31 March 2021</b>     |    | <b>86%</b>        |
| <b>Ref.</b>  | <b>Name</b>   | <b>Due</b>               | <b>Status</b>   | <b>% Complete</b> |
| <b>N2001.A</b>   | <b>Consultation and engagement on the proposals</b>                                       | <b>31 August 2020</b>    |    | <b>100%</b>       |
| The first phase of consultation is now complete.   |   |                          |   |                   |
| <b>N2001.B</b>   | <b>Final council report submitted to Boundary Commission</b>                              | <b>30 September 2020</b> |    | <b>100%</b>       |
| Both the sizing and boundary reports have been submitted to the LGBC.  |   |                          |   |                   |
| <b>N2001.C</b>   | <b>Final decision on the ward and councillors numbers made by the Boundary Commission</b> | <b>31 March 2021</b>     |    | <b>60%</b>        |
| The LGBC responded to our proposals and put forward suggested changes regarding the boundaries. We are currently in a second phase of public consultation which will end on Feb 8th 2021. We will be informed by the LGBC on May 11th regarding the final boundaries. They agreed with the proposal for the number of councillors and have confirmed this will remain at 60. |   |                          |   |                   |
| <b>N2002 Plan for and deliver Census 2021</b>  |   | <b>31 March 2021</b>     |   | <b>62%</b>        |
| <b>Ref.</b>  | <b>Name</b>   | <b>Due</b>               | <b>Status</b>   | <b>% Complete</b> |
| <b>N2002.A</b>   | <b>Confirm work programme following guidance from Office of National Statistics</b>       | <b>31 August 2020</b>    |  | <b>100%</b>       |
| The Council has appointed Census Lead Officers who are in liaison with ONS about the requirements. A project plan is in development to outline the key tasks and the stakeholders that need to be involved. Meeting have taken place with officers earlier in the month regarding the census delivery and a timeline has been provided by ONS.                               |   |                          |   |                   |
| <b>N2002.B</b>   | <b>Recruitment and communication complete for census 2021</b>                             | <b>31 March 2021</b>     |  | <b>25%</b>        |
| We have a communication plan which links to the national communication campaign. We are currently promoting the various roles via our social media channels and networks. We are also starting to liaise with key stakeholders about census messages to key audiences - schools, protected groups etc.   |   |                          |   |                   |








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|---|--|-------------------------|---|------------|
| <b>N2003 Develop new Communications Strategy 2020-23</b>  |  | <b>31 January 2021</b>  |    | <b>10%</b> |
| Ref.  | Name   | Due                     | Status  | % Complete |
| <b>N2003.A</b>  | <b>Consult members and leadership to agree objectives and priorities</b>   | <b>31 October 2020</b>  |    | <b>10%</b> |
| Initial internal discussion has taken place. Consultation sessions have been delayed due to Covid-19 work commitments.  |  |                         |   |            |
| <b>N2003.B</b>  | <b>A refresh of the council's communication strategy will be completed during 2020/21, following the conclusion of our current three-year plan</b> | <b>31 January 2021</b>  |    | <b>10%</b> |
| Initial work plan is being developed in relation to this. Due to Covid-19 work commitments the communications strategy will now be completed in 2021/22. Lessons learnt from communication over the previous 12 months will be included within the strategy.  |  |                         |   |            |
| <b>N2004 Expand super-fast broadband to at least 25% of the borough through Full Fibre to premises project</b>  |  | <b>31 March 2021</b>    |    | <b>30%</b> |
| Ref.  | Name   | Due                     | Status  | % Complete |
| <b>N2004.A</b>  | <b>Agree with Greater Manchester partners how benefits of super-fast broadband will be maximised across the borough</b>                            | <b>31 December 2020</b> |    | <b>20%</b> |
| GMCA have a GM One Network programme that is currently formulating a business case to provide the options as to how overlay services can be provided on top of the full fibre network.  |  |                         |   |            |
| <b>N2004.B</b>  | <b>67 premises (of 99) with a public sector presence across the borough connected with full fibre to increase connectivity</b>                     | <b>31 March 2021</b>    |  | <b>50%</b> |
| Installation work commenced in December 2020. It is envisaged that 25% of sites will be completed by the end of March 2021. DCMS (Department of Culture, Media and Sport) have extended the deadline for when the grant money can be spent until 30/06/2021 due to some delays caused by COVID implications to the wider programme. |  |                         |   |            |
| <b>N2004.C</b>  | <b>Enable the use of the full fibre for residents and businesses through engagement and appointment of a market supplier</b>                       | <b>31 March 2021</b>    |  | <b>20%</b> |
| In terms of enabling the use of full fibre for residents and businesses. The GM One Network business case will identify the options available and recommend the way forward.  |  |                         |   |            |







| Action Plan   |   | Due Date             | Status  | %Complete         |
|---|---|----------------------|---|-------------------|
| <b>N2005 Work in partnership to implement new community safety plan to reduce Crime and disorder</b>  |   | <b>31 March 2021</b> |    | <b>43%</b>        |
| <b>Ref.</b>   | <b>Name</b>   | <b>Due</b>           | <b>Status</b>   | <b>% Complete</b> |
| N2005.A   | Implement new 'Reducing Crime and Anti-Social Behaviour' borough-wide action plan and strategy with partners  | 30 November 2020     |    | 50%               |
| Action Plan has now been drafted. New Crime and ASB Priority Group now established. On course to finalise March 2021.   |   |                      |   |                   |
| N2005.B   | Implement new 'Reducing Reoffending' borough- wide action plan and strategy with partners   | 31 December 2020     |    | 60%               |
| Action plan now drafted. Awaiting sign feedback from RSCP Board prior to finalising.  |   |                      |   |                   |
| N2005.C   | Complete Community Safety Partnership information sharing protocol with partners  | 31 March 2021        |    | 20%               |
| IG Team reviewing. Still in draft form.   |   |                      |   |                   |
| <b>N2006 Implement plans to prevent community tensions and support a more cohesive and integrated community</b>   |   | <b>31 March 2021</b> |  | <b>100%</b>       |
| <b>Ref.</b>   | <b>Name</b>   | <b>Due</b>           | <b>Status</b>   | <b>% Complete</b> |
| N2006.A   | Work in partnership with the voluntary sector in the delivery of cohesion and integration activities to support the recovery of the borough post Covid 19 | 31 March 2021        |  | 100%              |
| Participation of several community group meetings online with support from Action Together e.g. Fortnightly Inclusive Messaging Group, Fortnightly Grassroots gathering meetings and quarterly Equalities Assemblies. |   |                      |   |                   |
| There is approval from the RSCP to explore opportunities to layer in Safer Communities priorities into some of these groups.  |   |                      |   |                   |

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|---|--|-------------------------|---|-------------|
| <b>N2007 Co-ordinate the roll out of Public Service Reform across the borough</b>   |  | <b>31 January 2021</b>  |    | <b>75%</b>  |
| Ref.  | Name   | Due                     | Status  | % Complete  |
| <b>N2007.A</b>  | <b>Partnership put in place to support reform activity across Council, partners and Health and Social Care following reform benchmark exercise</b>                                 | <b>31 October 2020</b>  |    | <b>100%</b> |
| Partnership is in place (Public Services Reform steering group) and main governance structures have been aligned. Ongoing reform activity now fits within this structure.   |  |                         |   |             |
| <b>N2007.B</b>  | <b>Continued development of new service models as health and social care and voluntary sector transformation takes place</b>   | <b>31 January 2021</b>  |    | <b>50%</b>  |
| Good Help and MEAM (Make Every Adult Matter) service models Q3 activity is complete. This has included specific work linked to the Pandemic along with aligning MHCLG Community Champions funding with new service model development. An audit of cases across Adult Social Care, Place Teams and Focused Care Workers is expected in early 2021.                               |  |                         |   |             |
| <b>N2008 Complete roll out of integrated place teams and develop plan around future delivery</b>  |  | <b>31 March 2021</b>    |    | <b>88%</b>  |
| Ref.  | Name   | Due                     | Status  | % Complete  |
| <b>N2008.A</b>  | <b>Complete annual citizen-led leadership challenges in partnership with GMCA</b>  | <b>31 December 2020</b> |  | <b>100%</b> |
| Ageing in Place, MEAM and Good Help have been identified as priorities by citizens and leadership challenges are in place with associated action plans. The MEAM and Good Help work has coproduced metrics in place to enable transparency when working with citizens / people with lived experience. This includes participatory research, which was undertaken during Qs 2-4. |  |                         |   |             |
| <b>N2008.B</b>  | <b>Following pilot stages, embed place teams, as part of neighbourhood and locality working, demonstrably contributing to the reform and effective delivery of public services</b> | <b>31 March 2021</b>    |  | <b>75%</b>  |
| Place Teams are established in localities to the extent that case work is undertaken across a range of multidisciplinary teams. However, the level of integration with the local neighbourhood teams varies by place and is more embedded in localities where a physical provision (pre covid) has been in place.   |  |                         |   |             |









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|---|--|-------------------------|---|-------------------|
| <b>N2009 Finalise and commence delivery of Climate Change Strategy</b>  |  | <b>30 November 2020</b> |    | <b>25%</b>        |
| <b>Ref.</b>   | <b>Name</b>  | <b>Due</b>              | <b>Status</b>   | <b>% Complete</b> |
| <b>N2009.A</b>  | <b>Agree priorities of dedicated budget</b>                                  | <b>31 October 2020</b>  |    | <b>25%</b>        |
| <p>This a task for the Climate Emergency Working Group. The group will establish an action plan of priority work and the budget will be allocated accordingly. The Council has set aside £1m over 5 years. Some of the money has already been used to support the recruitment of a Climate Change Project Manager and there is an intention to use some funds to help roll out the Public Sector Decarbonisation Scheme (a funding bid has been submitted via GMCA to support implementation of energy efficiency measures on public buildings. We will find out how much we have been awarded in mid-late February (up to 11 million).</p> |  |                         |   |                   |
| <b>N2009.B</b>  | <b>Development of delivery plan to address climate change</b>                | <b>30 November 2020</b> |    | <b>25%</b>        |
| <p>The working group will be established in January - stakeholder invitation letters have been issued. The intention is to organise a first meeting of the group to consider development of an action plan.</p>   |  |                         |   |                   |
| <b>N2010 Transform and improve customer and digital provision</b>   |  | <b>31 December 2020</b> |    | <b>75%</b>        |
| <b>Ref.</b>   | <b>Name</b>  | <b>Due</b>              | <b>Status</b>   | <b>% Complete</b> |
| <b>N2010.A</b>  | <b>Final sign off and action plan in place for Rochdale Digital Strategy</b> | <b>31 October 2020</b>  |  | <b>80%</b>        |
| <p>A draft strategy was in place, but work has been delayed in finalising due to covid-19 commitments. Lessons learnt through Covid, including issues around digital exclusion and digital poverty will be included in the latest draft. Engagement will take place with Corporate O&amp;S and a draft strategy will be shared with Informal Cabinet in March prior to wider consultation.</p>  |  |                         |   |                   |
| <b>N2010.B</b>  | <b>Agree future role and scope of the Council's Customer Contact Centre</b>  | <b>31 December 2020</b> |  | <b>70%</b>        |








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| <p>Engagement has been taking place with services to develop an overarching plan for the Customer Contact Centre around people and place. This is due to be completed by March 2021.</p>   |  |                          |   |             |
| <b>N2011 Continue to modify the homelessness prevention strategy in line with legislative changes, GM and national priorities</b>  |  | <b>31 December 2020</b>  |    | <b>86%</b>  |
| Ref.   | Name   | Due                      | Status  | % Complete  |
| <b>N2011.A</b>   | <b>Audit existing strategy</b>   | <b>31 July 2020</b>      |    | <b>100%</b> |
| <p>The system change process has been accelerated by the extraordinary measures dictated by the response to Covid 19 and this has modified the parameters of the audit of the existing strategy. The audit is 100% complete, subject to changes brought about because of impending government/Covid related changes and requirements. Phase 3, implementation of service delivery changes, is now ready to consult on and discussions have commenced with RBH regarding the possible in-sourcing of contracts. A bid for transformation funding is under consideration.</p>  |  |                          |   |             |
| <b>N2011.B</b>   | <b>Identify strategic priorities including issues relating to housing access and supply, out of Borough placements and early intervention and prevention</b> | <b>30 September 2020</b> |    | <b>70%</b>  |
| <p>Work has been undertaken to try and align commissioning priorities being undertaken by colleagues in ASC to assist the council in meeting statutory housing responsibilities and how this should support homelessness prevention. Delays to decisions on transformation funding, the intense pressure on homelessness services to respond to daily service pressures; the ongoing impact of covid on both housing supply and numbers at risk of homelessness and the process to bring statutory housing services in house will continue to impact and prevent forward motion. The need to make changes to the Council's allocations policy is also becoming a growing barrier to enabling the council to meet housing demand. The development of a GM Homelessness Strategy is so far disappointing in content although reflects an overall ambition to prevent homelessness. It reflects determination to ensure that homelessness prevention will be achieved through the assistance of coproduction and a holistic approach to improving health, life chances and employment, however, the current draft is unlikely to reflect any meaningful action to address fundamental issues of housing supply. Hence OOB will continue to be a pressure.</p> |  |                          |   |             |
| <b>N2011.C</b>   | <b>Establish a regional Strategy sub group</b>   | <b>31 October 2020</b>   |  | <b>100%</b> |
| <p>Groups are in place, organised by the Combined Authority.</p>   |  |                          |   |             |
| <b>N2011.D</b>   | <b>Develop a revised Homelessness strategy</b>   | <b>31 December 2020</b>  |  | <b>75%</b>  |
| <p>All the available factors that feed into the strategy have been assessed and quantified and we are drafting the revised strategy prior to consultation however, the additional factors generated by the Covid response have necessitated a review prior to commencing consultation. Still at 75% as the final details need to be developed in partnership with ACS, Children's Services, Health and service deliverers. Final development of the strategy will be subject to the outcome of contract in-sourcing</p>  |  |                          |   |             |


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|---|---|--------------------------|---|------------|
| discussions with RBH, which are underway.   |   |                          |   |            |
| <b>N2012 Modify the Council's Housing Allocations Policy and Scheme to meet statutory requirements and makes the maximises the use of housing stock in the borough</b>  |   | <b>31 March 2021</b>     |    | <b>45%</b> |
| Ref.  | Name  | Due                      | Status  | % Complete |
| <b>N2012.A</b>  | <b>Review of current policy and scheme to ensure it is fit for purpose</b>  | <b>30 September 2020</b> |    | <b>75%</b> |
| The draft revised policy remains at 75% complete, however the consultation process has commenced with the RPs to ensure that their input is included in the revisions.  |   |                          |   |            |
| <b>N2012.B</b>  | <b>Complete phase 2&amp;3 of Commission of business transformation study/service development</b>                        | <b>31 October 2020</b>   |    | <b>50%</b> |
| Phase 3, implementation of service delivery changes, is now ready to consult on and discussions have commenced with RBH regarding the possible in-sourcing of contracts. A bid for transformation funding is under consideration. |   |                          |   |            |
| <b>N2012.C</b>  | <b>Develop and implement quick wins from 6 agreed prototypes</b>  | <b>31 December 2020</b>  |    | <b>25%</b> |
| Quick wins programme has been delayed by the need to implement the response to Covid. 25% complete. Discussions are underway with ACS to implement the first of the changes.  |   |                          |   |            |
| <b>N2012.D</b>  | <b>Phase 2 – Develop consultation and implementation plans for longer term changes identified through Phase 1&amp;2</b> | <b>31 January 2021</b>   |   | <b>75%</b> |
| Underway 75% complete and consultation underway to allow completion.  |   |                          |   |            |
| <b>N2012.E</b>  | <b>Review housing outcomes</b>  | <b>31 March 2021</b>     |  | <b>0%</b>  |
| Review will follow implementation of the changes.   |   |                          |   |            |
| <b>N2013 Accelerated Housing Programme</b>  |   | <b>31 March 2021</b>     |  | <b>45%</b> |








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|--|---|-------------------|---|------------|
| Ref.   | Name  | Due               | Status  | % Complete |
| N2013.A  | Delivery of 4 sites of agreed annual accelerated programme to planning stage and start on site  | 31 December 2020  |    | 40%        |
| Discussions are underway with RPs and colleagues in Planning to assess S.106 needs across the pipeline of sites. Sites for high value housing being identified and an approach that will secure targeted development is being devised. |   |                   |   |            |
| N2013.B  | Deliver recommendations and action plan from consultant study to inform approach to delivering higher value housing   | 31 March 2021     |    | 50%        |
| Development of the guidance continues still at 50% but progress is being made. Details will need to be site-specific and options are being worked-up.  |   |                   |   |            |
| N2014  | Develop and deliver the infrastructure proposals that are required to support the Greater Manchester 2040 Transport Strategy which will help to support the emerging Greater Manchester Spatial Framework | 31 March 2021     |    | 87%        |
| Ref.   | Name  | Due               | Status  | % Complete |
| N2014.A  | Complete Analysis of all relevant traffic modelling data  | 30 September 2020 |    | 100%       |
| Modelling work is now complete and awaiting the next stages of the GMTS and GMSF.  |   |                   |   |            |
| N2014.B  | Identify traffic mitigation measures  | 31 March 2021     |  | 75%        |
| Traffic mitigation schemes are continuously monitored across the network.  |   |                   |   |            |
| N2015  | Re-procurement of the Highway Service Term maintenance Contract   | 31 March 2021     |  | 5%         |
| Ref.   | Name  | Due               | Status  | % Complete |










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|--|---|-------------------------|---|------------|
| <b>N2015.A</b>   | <b>Undertake Option appraisal and Determine Scope and complete tender documentation for new Contract</b>              | <b>31 January 2021</b>  |    | <b>10%</b> |
| Cabinet report delayed until February 2021.  |   |                         |   |            |
| <b>N2015.B</b>   | <b>Commence formal tender of the contract</b>   | <b>31 March 2021</b>    |    | <b>10%</b> |
| Still awaiting confirmation of preferred delivery.   |   |                         |   |            |
| <b>N2015.C</b>   | <b>Award Contract</b>   | <b>31 December 2020</b> |    | <b>0%</b>  |
| Not Applicable at present  |   |                         |   |            |
| <b>N2015.D</b>   | <b>Commence new Contract</b>  | <b>31 March 2021</b>    |    | <b>0%</b>  |
| Not Applicable at present  |   |                         |   |            |
| <b>N2016 Highways contributions to tackling climate change; develop and deliver the policy, strategy and infrastructure that will deliver on the objectives of the Greater Manchester Clean Air Plan</b> |   | <b>31 March 2021</b>    |    | <b>38%</b> |
| Ref.   | Name  | Due                     | Status  | % Complete |
| <b>N2016.A</b>   | <b>Engage on a review of all potential EV charging sites</b>  | <b>31 March 2021</b>    |  | <b>50%</b> |
| The last review is now fully complete. 1 new site has been identified and is being worked on for implementation (Heywood CC).  |   |                         |   |            |
| <b>N2016.B</b>   | <b>Develop a policy and live strategy for EV's</b>  | <b>31 March 2021</b>    |  | <b>15%</b> |
| Work stream needs further development with Climate Change Officer. A greater understanding of the challenges has been gained since last update.  |   |                         |   |            |
| <b>N2016.C</b>   | <b>Work with all Stakeholders to ensure all signage is agreed and ready for implementation for the Clean Air Zone</b> | <b>31 March 2021</b>    |  | <b>50%</b> |
| Road safety Audit taking place and final sign designs have been approved. Construction phase looking to take place in the new year.  |   |                         |   |            |

| Action Plan  |   | Due Date               | Status  | %Complete         |
|--|---|------------------------|---|-------------------|
| <b>N2017 Develop and implement a strategy to tackle fly tipping more effectively</b>   |   | <b>31 March 2021</b>   |    | <b>30%</b>        |
| <b>Ref.</b>  | <b>Name</b>   | <b>Due</b>             | <b>Status</b>   | <b>% Complete</b> |
| <b>N2017.A</b>   | <b>Identify best practice in other local authorities</b>  | <b>30 June 2020</b>    |    | <b>60%</b>        |
| Work on options to tackle fly tipping in back alleys. Further progress delayed by officer time being spent on pandemic response.   |   |                        |   |                   |
| <b>N2017.B</b>   | <b>Analyse data to identify contributing factors from an area/neighbourhood perspective</b>   | <b>30 June 2020</b>    |    | <b>50%</b>        |
| Use of Alloy mobile working app has gone live for HIT teams to enable more efficient working and recording of fly tipping. Other work on going.  |   |                        |   |                   |
| <b>N2017.C</b>   | <b>Cabinet report on adoption of strategy and work plan</b>   | <b>31 October 2020</b> |    | <b>10%</b>        |
| Delayed.   |   |                        |   |                   |
| <b>N2017.D</b>   | <b>Implement strategy and delivery programme</b>  | <b>31 March 2021</b>   |    | <b>0%</b>         |
| Work not due till later in the year.   |   |                        |   |                   |
| <b>N2018 Environmental Management Contributions to tackling climate change; develop a highway, parks &amp; open space tree management strategy</b>   |   | <b>31 March 2021</b>   |  | <b>35%</b>        |
| <b>Ref.</b>  | <b>Name</b>   | <b>Due</b>             | <b>Status</b>   | <b>% Complete</b> |
| <b>N2018.A</b>   | <b>Carry out a full review of all tree assets to include mapping and full condition survey to identify related risks and improvement requirements</b> | <b>30 June 2020</b>    |  | <b>90%</b>        |
| Survey of trees in parks and cemeteries still to be completed. Contractor says this will now be completed May 2021 90% progress. EM structure to be reviewed with a view to creating and embedding a long term tree strategy that links in with all stakeholders and land managers. Tree Strategy draft to be presented to committee in Summer 2021. |   |                        |   |                   |

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| <b>N2018.B</b>  | <b>Develop a long-term (ten year) tree assets management programme of work and related policy</b>  | <b>30 September 2020</b> |    | <b>50%</b> |
| Draft tree policy in preparation and priority types being grouped to ascertain future risks areas - 50% progress. All high risk condition trees on Highways and parks already identified and rectified.   |  |                          |   |            |
| <b>N2018.C</b>  | <b>Cabinet report on adoption of strategy and related policy alongside invest to save capital bid to enable delivery</b>                           | <b>30 November 2020</b>  |    | <b>0%</b>  |
| Cabinet report delayed until work identified in N2018 B is completed and agreed 0% progress. Draft expected Summer 2021   |  |                          |   |            |
| <b>N2018.D</b>  | <b>Implement strategy and commence programme of works</b>  | <b>31 March 2021</b>     |    | <b>0%</b>  |
| Survey off all parks assets initiated in trail park (Springfield). This is with a view to exploring feasibility of creating a net negative/or at least zero-emission park.  |  |                          |   |            |
| <b>N2019 Develop a Green Travel plan for staff based at Green Lane depot. Implement a communications plan to reduce food waste. Implement measures to reduce energy consumption and reduce our carbon footprint at Green Lane depot</b>   |  | <b>31 March 2021</b>     |    | <b>53%</b> |
| Ref.  | Name   | Due                      | Status  | % Complete |
| <b>N2019.A</b>  | <b>Identify and implement schemes to encourage staff to walk, cycle, car share or use public transport to get to work and travel between sites</b> | <b>31 March 2021</b>     |    | <b>0%</b>  |
| Not started due to pandemic response and guidance from government to avoid public transport use and car sharing.  |  |                          |   |            |
| <b>N2019.B</b>  | <b>Work with GMCA and WRAP on campaigns to reduce food waste in the residual waste bin</b>   | <b>31 October 2020</b>   |  | <b>25%</b> |
| No further progress due to pandemic response, GMCA delaying their food waste campaign until 21/22.  |  |                          |   |            |
| <b>N2019.C</b>  | <b>Identify measures to help green our vehicle fleet</b>   | <b>31 October 2020</b>   |  | <b>90%</b> |
| Compliance date put back to 2021 by TfGM. Vehicle replacement programme (VRP) re-profiled due to COVID. 90% of small vans now electric. Full review of all fleet including machinery to be carried out Spring 2021 with a view to refreshing capital programme requirements of the service. |  |                          |   |            |

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| <b>N2019.D</b>  | <b>Identify measures to increase energy generation at Green Lane depot and identified Parks/open space</b>       | <b>31 March 2021</b>     |    | <b>100%</b> |
| Work completed and connected to mains on 03/10/20.  |  |                          |   |             |
| <b>N2020 Support the development and implementation of the GM Clean Air Plan to tackle nitrogen dioxide exceedances</b>   |  | <b>31 March 2021</b>     |    | <b>86%</b>  |
| Ref.  | Name   | Due                      | Status  | % Complete  |
| <b>N2020.A</b>  | <b>Support TfGM with the development and delivery of other stakeholder engagement events</b>                     | <b>30 September 2020</b> |    | <b>75%</b>  |
| Supported development of consultation documentation and questionnaires. Provided links and contacts for trade engagement / focus groups. Work will continue in line with delivery plan up to submission of FBC. |  |                          |   |             |
| <b>N2020.B</b>  | <b>Support TfGM with the development and delivery of the statutory consultation around the GM Clean Air Plan</b> | <b>31 December 2020</b>  |    | <b>100%</b> |
| Supported the public consultation for both GM CAP and MLS. Shared all consultation documents and digital content with stakeholders, businesses, taxi trade and the public.                                      |  |                          |   |             |
| <b>N2020.C</b>  | <b>Support TfGM in the production and submission of the Full Business Case for the GM Clean Air Plan</b>         | <b>31 March 2021</b>     |    | <b>85%</b>  |
| Consultation responses being analysed. Impact of Covid-19 being analysed and evidenced. Both will inform the FBC submission. Governance / sign off for FBC planned for June / July 2021.                        |  |                          |   |             |
| <b>N2021 Support and promote the RBC Eco-Business Pledge Scheme</b>   |  | <b>31 March 2021</b>     |  | <b>77%</b>  |
| Ref.  | Name   | Due                      | Status  | % Complete  |
| <b>N2021.A</b>  | <b>Raise awareness of the RBC Eco Business Pledge Scheme with businesses and the general public</b>              | <b>31 March 2021</b>     |  | <b>100%</b> |
| Launch complete, digital information available on the RBC website.  |  |                          |   |             |

| Action Plan   |  | Due Date             | Status  | %Complete         |
|---|--|----------------------|---|-------------------|
| <b>N2021.B</b>  | <b>Increase the number of businesses pledging to be Eco- Businesses</b>                                    | <b>31 March 2021</b> |    | <b>33%</b>        |
| Due to Covid 19, business support and advice has concentrated on covid risk assessments and covid safe operating practices. Continuing business restrictions means that priority is being given to covid compliance. It is expected that as BAU resumes later in the year, the promotion of the eco scheme will resume. |  |                      |   |                   |
| <b>N2021.C</b>  | <b>Promote and celebrate the businesses who pledge to be Eco-Businesses</b>                                | <b>31 March 2021</b> |    | <b>100%</b>       |
| Participating businesses are promoted and published on the Council website – action complete.   |  |                      |   |                   |
| <b>N2022 Maintaining Statutory Compliance to our assets</b>   |  | <b>31 March 2021</b> |    | <b>75%</b>        |
| <b>Ref.</b>   | <b>Name</b>  | <b>Due</b>           | <b>Status</b>   | <b>% Complete</b> |
| <b>N2022.A</b>  | <b>Ensure all testing and inspection is in place to our operational assets</b>                             | <b>31 March 2021</b> |    | <b>75%</b>        |
| Statutory testing/inspection 75% completed, existing energy efficiency schemes  |  |                      |   |                   |
| <b>N2023 Increasing energy efficiency to our asset portfolio</b>  |  | <b>31 March 2021</b> |   | <b>87%</b>        |
| <b>Ref.</b>   | <b>Name</b>  | <b>Due</b>           | <b>Status</b>   | <b>% Complete</b> |
| <b>N2023.A</b>  | <b>Looking at new initiative ways to reduce our energy costs and promote reducing our carbon footprint</b> | <b>31 March 2021</b> |  | <b>100%</b>       |
| Salix bids submitted 100% February announcement on funding approvals.   |  |                      |   |                   |
| <b>N2023.B</b>  | <b>Work with GM authorities on new energy initiatives including green alternatives to gas</b>              | <b>31 March 2021</b> |  | <b>75%</b>        |
| Ongoing communication with other districts determining new energy initiatives and added to the bids for potential funding.  |  |                      |   |                   |

| Action Plan | Due Date | Status | %Complete |
|-------------|----------|--------|-----------|
|-------------|----------|--------|-----------|