


































Action Plan		Due Date	Status	%Complete
<b>E2001 Increase local employment</b>		<b>31 March 2021</b>		<b>92%</b>
Ref.	Name	Due	Status	% Complete
<b>E2001.A</b>	<b>Support people who are out of work with face to face employment support through Employment Links and Working Well contracts.- target figure 5000 borough residents</b>	<b>31 March 2021</b>		<b>90%</b>
<p>In Q3 1783 borough residents have had employability and skills support from the council 'Employment Links team, 273 have secured new jobs and 351 have completed courses in sectors that are currently in demand and in the economic recovery period. The Work and Health Programme (GMCA commissioned service in the borough) in Q3 has started to provide support to 83 residents with health conditions and has had 30 outcomes during this period.</p>				
<b>E2001.B</b>	<b>Promote and develop the 'Get Rochdale Working' social media outlets to widen the take up of local support. Target of 5500 members</b>	<b>31 March 2021</b>		<b>100%</b>
<p>By the end of Q3 the annual target was exceeded with 6500 members of the Get Rochdale Working Facebook page, which promotes jobs, training and volunteering opportunities in a very accessible way for job seekers. We have had number of positive job outcomes through the site and we have referred people onto a variety of training programmes and employment support provision.</p>				
<b>E2001.C</b>	<b>Provide a free local recruitment service to 35 local employers, particularly inward investors</b>	<b>31 March 2021</b>		<b>100%</b>
<p>Due to the pandemic, a more narrow range of employers have been looking to recruit new staff. Despite this Employment Links have supported 17 employers to find new staff in Q3. Distribution, social care, health services and supermarkets have been the main opportunities.</p>				
<b>E2001.D</b>	<b>Provide 1:1 support through the Single Point of Access in Economic Affairs for all borough resident or employer queries relating to skills, employment and health – target 520 unique enquiries.</b>	<b>31 March 2021</b>		<b>100%</b>
<p>The Single Access Point (SAP) is a single email address and telephone number for individuals (<a href="mailto:jobsandskills@rochdale.gov.uk">jobsandskills@rochdale.gov.uk</a>) and single point of access for businesses (<a href="mailto:business.support@rochdale.gov.uk">business.support@rochdale.gov.uk</a>) which makes it very easy to contact the council and partners via one email or phone call. The total of unique contacts in Q3 for the SAP were 196 and for the business support 55 which together with the Q1 and Q2 number, now exceeds the annual target. A significant number of calls are in relation to the economic impact of Covid on both businesses and individuals, particularly those that fall through the gaps of government support.</p>				
<b>E2001.E</b>	<b>Talk English: Provide Talk English training to 450 learners. Recruit, provide training and assessment for 43 volunteer tutors. Secure external funding for Talk English in 2020/21 and beyond</b>	<b>31 December 2020</b>		<b>80%</b>







Action Plan	Due Date	Status	%Complete
<p>During Q3, the Talk English Programme assessed and engaged 80 learners and employed nine tutors to deliver 13 classes across the borough. Most classes during Q3 period were delivered face to face with some virtual classes for those that had the digital skills and equipment to access provision online. Rochdale despite the additional challenges are still on target to engage 150 learners and are exceeding the MHCLG's expectations who fund the courses. In addition to planned teaching materials we have had a focus on getting messages out about keeping safe and health promotion. As a result we are hoping to get some additional funding that will support trying to reduce the health inequalities across the borough and provide more paid opportunities for tutors.</p>			
<p><b>E2001.F Complete the 2 year Inclusive Skills, Work and Health Plan for the Borough</b></p>	<p><b>31 March 2021</b></p>		<p><b>100%</b></p>
<p>Cabinet approved the Plan in September. An implementation plan has been completed with specific target targets that will involve a collaborative approach and will be updated on a quarterly basis. It will be adapted to take into consideration the challenges and changing landscape as the full economic impact of Covid becomes clear.</p>			
<p><b>E2001.G Attract new businesses by commencing the development of new industrial units at Kingsway Business Park and Bradfearns (Oldham Road)</b></p>	<p><b>31 March 2021</b></p>		<p><b>75%</b></p>
<p>The tender for the Bradfearns scheme will be issued in January 21, expected start on site March 21. A pre-application enquiry has been submitted for the redevelopment of the Mossfield scheme, Heywood site.</p>			
<p><b>E2001.H Secure 90% occupation of the Kingsway logic scheme</b></p>	<p><b>31 March 2021</b></p>		<p><b>100%</b></p>
<p>90% - which is 10 of 11 units let at Logic, Kingsway.</p>			
<p><b>E2001.I Attract funding to repurpose the upper floor of Maclure Road Fire Station building as office space</b></p>	<p><b>31 March 2021</b></p>		<p><b>100%</b></p>
<p>Casey Group on site and work progressing. Handover due in February due to C19 delay and delays with new electrical supply meter. This will not delay the fit out contractor for the museum exhibition space. New FIREGROUND name and branding for the museum launched by the museum team. Reopening date of the new museum space yet to be announced.</p>			
<p><b>E2001.J Deliver the 4 Pilot Digital Skills projects to groups likely to be most affected by COVID 19</b></p>	<p><b>31 March 2021</b></p>		<p><b>75%</b></p>
<p>One of the digital projects delivered by ELP has engaged with 176 learners and provided learners with 6hrs of digital support. Funding was provided to Action Together to support organisations that had previously applied for SEED funding that had digital request and this has included integrated mental health and digital support and it has supported the Digi tech Library. There are ten VCSE organisations involved to date and over 100 residents have benefited from receiving equipment. Talk English have signed up 40 learners to digital courses that will be twelve weeks long, these were due to start in January but are now on hold along with Crescent Radios project that requires face to face delivery.</p>			
<p><b>E2002 Create new jobs and safeguard jobs</b></p>	<p><b>31 March 2021</b></p>		<p><b>74%</b></p>








Action Plan		Due Date	Status	%Complete
<b>Ref.</b>	<b>Name</b>	<b>Due</b>	<b>Status</b>	<b>% Complete</b>
E2002.A	<b>Create minimum 250 new jobs through Business engagement / liaison with existing businesses</b>	<b>31 March 2021</b>		<b>100%</b>
A total of 116 new jobs created in Quarter 3 by RDA assisted companies or projects. The Total New Jobs for the 3 quarters is now 398.				
E2002.B	<b>Protect minimum 350 jobs which are at risk in local businesses through engagement liaison</b>	<b>31 March 2021</b>		<b>49%</b>
A total of 22 jobs were safeguarded by RDA assisted companies. The total is now 171.				
<b>E2003 Co-deliver a portfolio of target figure 50 companies across the Borough for an Account Management strategy for Local Businesses through visits to businesses.</b>		<b>31 March 2021</b>		<b>90%</b>
<b>Ref.</b>	<b>Name</b>	<b>Due</b>	<b>Status</b>	<b>% Complete</b>
E2003.A	<b>Co-deliver a portfolio of target figure 50 companies across the Borough for an Account Management strategy for Local Businesses through visits to businesses.</b>	<b>31 March 2021</b>		<b>72%</b>
Main focus has been on COVID support , but 13 contacts have been made with 1 face to face meeting.				
E2003.B	<b>Consult with 100 businesses per annum through Place Board Ambassadors scheme/Deliver up to 4 events per annum, one each quarter</b>	<b>31 March 2021</b>		<b>100%</b>
We have had two Ambassador events in Q3 - Andy Burnham, 226 registered; And 2nd December with Dunsters, WCCTV, BES and RSNW, 140 registered. The next event is planned for March with Sarfaraz Akram, CEO of Lancashire Farm Dairies.				
E2003.C	<b>£30m of public &amp; private sector investment generated by assisted projects</b>	<b>31 March 2021</b>		<b>100%</b>
The Q1 figure is £57m, which is for Rochdale Riverside.				

Action Plan		Due Date	Status	%Complete
<b>E2004 Promote and say yes to good development</b>		<b>31 March 2021</b>		<b>66%</b>
Ref.	Name	Due	Status	% Complete
E2004.A	<b>Engage private sector to bring forward brownfield land for housing across the Borough e.g. Akzo Nobel, British Vita, Carcraft,</b>	<b>31 March 2021</b>		<b>75%</b>
<p>Planning application submitted on Car Craft for new homes with land included for school. Homes England have now completed shortlisting and selected three bidders. LPA feedback given and HE now selecting development partner. Anticipated discussions will commence in March 2021. Planning application for Vita expected in Spring 2021. Planning consent granted for 225 homes on Royle Road, Castleton with work due to commence Q4.</p>				
E2004.B	<b>Support submission of reserved matters application(s) for phases of Junction 19 South Heywood development</b>	<b>31 December 2020</b>		<b>75%</b>
<p>First large scale reserved matters application submitted for new industrial unit with associated ancillary office accommodation. Discussions under way about second major commercial scheme with anticipated submission Q1 2021. First phases of residential development expected to be submitted for planning during 2021.</p>				
E2004.C	<b>Secure minimum of 460 new housing completions</b>	<b>31 March 2021</b>		<b>75%</b>
<p>Annual target – this will be reported in Q4/year end.</p>				
E2004.D	<b>Adopt Castleton and Rochdale Station Gateway Supplementary Planning Documents</b>	<b>31 December 2020</b>		<b>75%</b>
<p>Draft Supplementary Planning Documents have been prepared for public consultation during Q4 with presentations to Cabinet and Township Members.</p>				
E2004.E	<b>Publish Interim Position Statements for S106 Contributions</b>	<b>31 December 2020</b>		<b>50%</b>
<p>S106: Work suspended as will now be aligned to work on new local plan.</p>				
E2004.F	<b>Adopt new Enforcement Plan</b>	<b>31 December 2020</b>		<b>50%</b>
<p>Work on enforcement plan suspended to allow team to focus on a surge in enforcement cases which has continued during lockdown.</p>				







Action Plan		Due Date	Status	%Complete
<b>E2005 Create vibrant Town Centres</b>		<b>31 March 2021</b>		<b>81%</b>
Ref.	Name	Due	Status	% Complete
<b>E2005.A</b>	<b>Produce annual action plan for Rochdale Town Centre Delivery Plan</b>	<b>30 June 2020</b>		<b>100%</b>
The Action Plan was updated in September 2020. The service will prepare a refreshed document at a later date to support further investment and funding bids for the town centre				
<b>E2005.B</b>	<b>Heritage Action Zone – complete South Parade works</b>	<b>31 March 2021</b>		<b>75%</b>
Contractor appointed for Drake Street and South Parade PSiCA Scheme. Works will commence in Q4 and should be complete by March 2021. A new Project Officer has been successfully recruited and will take up post in Q4.				
<b>E2005.C</b>	<b>Secure developer partner and detailed planning permission for Phase 1 housing on Central Retail Park site</b>	<b>31 December 2020</b>		<b>75%</b>
Capital & Centric appointed through the Procure hub Framework alongside Wilmott Dixon as Contractor. Full design team appointed and design work commenced in Q2. Designs progressed to RIBA stage 2. Design will continue through Q4 with public consultation ahead of planning submission Spring 2021.				
<b>E2005.D</b>	<b>Adopt Rochdale Station Gateway Masterplan and Delivery Plan</b>	<b>31 December 2020</b>		<b>75%</b>
During Q3, a Draft Supplementary Planning Document has been agreed with the GM Stations Alliance and will be published for consultation during Q4. The Alliance has also completed work on a Rail Corridor delivery programme of regeneration projects around each of the Borough's five railway stations.				
<b>E2005.E</b>	<b>Agree Town Centre Masterplans for Heywood, Middleton and Littleborough and explore funding strategies</b>	<b>31 December 2020</b>		<b>75%</b>
A Draft Heywood Town Centre Masterplan has been completed and will be presented to Township for approval during Q4. A Draft Littleborough Masterplan will be presented to Pennines Township for consultation during Q4 and forms part of the wider Rail Corridor Strategy work. Further consultation will take place with Middleton Township to prepare a new Masterplan for Middleton Town Centre.				
<b>E2005.F</b>	<b>Complete enabling works for Rochdale Riverside Phase 2 and submit a detailed planning application</b>	<b>31 March 2021</b>		<b>75%</b>







Action Plan		Due Date	Status	%Complete
<p>The enabling works contract started on site in mid-October and will continue through until Summer 2021. The RIBA Stage 3 designs are complete and the planning application was submitted in December 2020. Delivery and funding options are being considered.</p>				
<b>E2005.G</b>	<b>Adopt a food and beverage strategy for Rochdale, Heywood, Middleton and Littleborough town centres</b>	<b>31 December 2020</b>		<b>75%</b>
<p>This will be progressed following reopening of food and drink establishments as we come out of lockdown.</p>				
<b>E2005.H</b>	<b>Submit application for Future High Streets Fund for Rochdale town centre</b>	<b>31 July 2020</b>		<b>100%</b>
<p>Future High Street Fund – the Council has been offered an ‘in principle’ funding offer of £17m from MHCLG. Discussions are underway with MHCLG to clarify the funding offer. Further updates will be presented to Members in due course.</p>				
<b>E2006 Make the most of our built, natural and historic environment</b>		<b>31 March 2021</b>		<b>83%</b>
Ref.	Name	Due	Status	% Complete
<b>E2006.A</b>	<b>Consult on public realm designs for Town Hall Square</b>	<b>30 September 2020</b>		<b>100%</b>
<p>Completed in Q3. Phase 1 procurement complete and Contractor appointed. Press Release due to go out week of 4th January 2021. Contractor starting on site 4th January 2021. Phase 2 procurement process is underway with SSQ's submitted by 18th December 2020 and currently being reviewed. Section 247 consultation for public realm has now ended. 4 objections received from statutory utilities requesting Wayleave Agreements. These are being dealt with by RBC Legal. Presentation on both schemes delivered to Members in December. Public consultation also took place in Dec 2020.</p>				
<b>E2006.B</b>	<b>Launch grant scheme for Heritage Action Zone</b>	<b>31 March 2021</b>		<b>100%</b>
<p>Drake Street and South Parade Scheme on site 15th February 2021. Deaf and Dumb Institute scheme expected on site before April 2021. Waterside House awaiting outcome of Listed Building Consent. 4 further schemes at feasibility stage. HAZ Project Officer appointed.</p>				
<b>E2006.C</b>	<b>Prepare development brief and agree disposal of land around Tonge Hall</b>	<b>31 March 2021</b>		<b>50%</b>






Action Plan	Due Date	Status	%Complete	
Waiting on completion of land transfer from school, subject to SOS approval. Programme will proceed upon completion.				
<b>E2006.D Develop long term strategy for re-use of Hopwood Old Hall</b>	<b>31 March 2021</b>		<b>75%</b>	
Emergency Works completed.				
<b>E2006.E Submit Stage 2 bid for re-use and adaptation of Rochdale Town Hall</b>	<b>30 June 2020</b>		<b>100%</b>	
The decant process was successfully completed on time and under budget and the building handed over to the Phase 1 contractor on the 4th January 2021. The programme included the commissioning and construction work to fit out of the vacant retail space at N1R for Registrars & the fit out of 7-11 The Butts for Rochdale Music Service as permanent homes for both services.				
<b>E2006.F Implement the ELR Growth Strategy to increase visitors and income of the East Lancashire Railway</b>	<b>31 December 2020</b>		<b>75%</b>	
Work on a new Visitor Marketing Strategy has been placed on hold during latest COVID lockdown. Support has been provided to the ELR to secure a grant of £671,000 of Cultural Recovery Fund from the National Lottery. An income generation strategy will be developed during 2021.				
<b>E2007 Provide an effective and efficient portfolio of Council assets</b>	<b>31 December 2020</b>		<b>75%</b>	
Ref.	Name	Due	Status	% Complete
<b>E2007.A</b>	<b>Implement proposals to restructure the management of the industrial estate to increase performance</b>	<b>30 June 2020</b>		<b>75%</b>
Rent collection for the September Quarter has risen to 94%. Only four tenants have debts of three months or more. Logic, Kingsway is now fully let and strong demand for industrial space continues. No rent increases will be implemented until Covid crisis ends.				
<b>E2007.B</b>	<b>Review the Council's property portfolio to improve asset use, identify development opportunities and to realise capital value</b>	<b>31 December 2020</b>		<b>75%</b>
Work in progress				

Action Plan		Due Date	Status	%Complete
<b>E2008 Maximise income for the Council</b>		<b>31 March 2021</b>		<b>75%</b>
Ref.	Name	Due	Status	% Complete
<b>E2008.A</b>	<b>Minimum of 50 Council assets reviewed for potential disposal</b>	<b>31 March 2021</b>		<b>75%</b>
The Estates team have completed the disposal of eighteen assets so far this year, achieving capital receipts of £500k				
<b>E2008.B</b>	<b>Maximise efficient utilisation of Number One Riverside to attract third party occupiers</b>	<b>31 March 2021</b>		<b>75%</b>
N1R letting in progress. Terms agreed subject to contract.				
<b>E2008.C</b>	<b>Deliver savings targets by strategic investment in property through the Property Growth Fund</b>	<b>31 March 2021</b>		<b>75%</b>
No purchase completed or in progress in 2020/21				
<b>E2008.D</b>	<b>Provide £100,000 income through the promotion of discretionary chargeable Planning services</b>	<b>31 March 2021</b>		<b>100%</b>
Over £100,000 of non-statutory planning income has been secured to date through now met target with mixture of Planning Performance Agreements and Pre-Application enquiries. The service is reviewing charges for major development enquiries during Q4.				
<b>E2008.E</b>	<b>Deliver Business Rates payable growth to secure additional £0.5m</b>	<b>31 March 2021</b>		<b>75%</b>
Total Business Rate income was forecast at £1.7m p.a. however the impact of Covid and retailers opening late means it's not possible to calculate this information for Q2 as the assessments haven't taken place or been updated on the VOA website.				
<b>E2008.F</b>	<b>Sustain occupancy and income levels Council managed workspaces schemes</b>	<b>31 March 2021</b>		<b>75%</b>
Rental payments on main investment properties have been restructured but not reduced. Some issues of rent collection due to inability to enforce rent collection. Possibility of further pressures on income should further lockdown measures be imposed.				



Action Plan		Due Date	Status	%Complete
<b>E2009 Capitalise on our investment in regional growth</b>		<b>31 March 2021</b>		<b>87%</b>
Ref.	Name	Due	Status	% Complete
<b>E2009.A</b>	<b>Apply for and secure minimum £10m funding for Rochdale Borough projects</b>	<b>31 March 2021</b>		<b>100%</b>
Total GM funding secured for Rochdale projects now stands at £31,712,800. During Q3 a further £328,000 of funding was secured through the GM Stations Alliance for work on the Rail Corridor strategy and skills funding. Further discussions are taking place to secure grants for housing sites from the GM Brownfield Land fund.				
<b>E2009.B</b>	<b>Submit a list of Borough projects for GM Investment Pipeline (GMIP)</b>	<b>31 March 2021</b>		<b>100%</b>
A list of potential housing, transport and infrastructure projects for inclusion in GM Investment Pipeline was submitted to the GMCA. Work is ongoing to prioritise these against GM objectives and work with Government to identify funding.				
<b>E2009.C</b>	<b>Submit application for Towns Fund</b>	<b>30 June 2020</b>		<b>100%</b>
Towns Fund bid was submitted in early December.				
<b>E2009.D</b>	<b>Submit detailed business case and secure Growth Deal funding for Junction 19 link road</b>	<b>31 March 2021</b>		<b>100%</b>
Enabling works have been undertaken on site including removal of Japanese Knotweed, installation of a concrete protection slab over the high pressure gas main, vegetation strip and setting out of the road line. Substantive works to construct the road will commence in February 2021. A Reserved Matters planning application has been submitted for a large commercial development on the corner of Harehill Road and Pilsworth Road.				
<b>E2009.E</b>	<b>Support GMCA in preparation of funding bids, strategic plans and strategies including:- GMSF, GM 2040 Delivery Plan, GM 2040 Local Transport Plan GM Local Industrial Strategy</b>	<b>31 March 2021</b>		<b>75%</b>
Consultation on the Publication GM Spatial Framework Plan was withdrawn following the decision of Stockport Council to withdrawn from the Plan. Further work is taking place to consider an alternative approach to the preparation of a joint Plan. The Council resolved to endorse the refresh of the GM 2040 Transport Strategy and Delivery Plan. A Local Transport Implementation Plan to accompany the GM Transport 2040 Delivery Plan was approved by the Council in December 2020. These will now form the basis of discussion with TfGM and Government for secure funding to progress our priority transport schemes.				

Action Plan		Due Date	Status	%Complete
<b>E2009.F</b>	<b>Form public / private partnerships to support delivery of development opportunities such as Stations Alliance, Northern Gateway</b>	<b>30 September 2020</b>		<b>75%</b>
<p>A further £288,000 of funding has been secured through the Stations Alliance to progress planning and feasibility work around Castleton, Rochdale, Smithy Bridge and Littleborough railway stations. Recruitment to a Northern Gateway project manager post has taken place, a joint post between Bury and Rochdale to progress feasibility and funding work on Northern Gateway.</p>				
<b>E2009.G</b>	<b>Promote 10 year Growth Plan to investors and funders and develop Annual Action Plan</b>	<b>31 December 2020</b>		<b>75%</b>
<p>Marketing of the Growth Plan has continued to take place with public sector partners. There is considerable developer and investor interest in the document and further promotion of key projects to attract funding will take place in Q4.</p>				
<b>E2009.H</b>	<b>Adopt Rail Corridor Development Strategy and develop Annual Action/Investment Plan</b>	<b>31 March 2021</b>		<b>100%</b>
<p>Work to update and refresh the Rochdale Rail Corridor Strategy took place during Q3 to reflect more detailed planning work around each of the Borough's five rail stations. Key indicators setting out the growth and environmental benefits of the strategy have been prepared to support this refresh work. A Draft Masterplan for Littleborough was completed. The plans for Rochdale and Castleton will be subject to planning consultation in Q4. The Alliance have appointed consultants to progress detailed design and site assembly work. Discussions are taking place with landowners and potential funders. Several brownfield housing sites are being brought forward through the strategy. A planning application was submitted in Q3 for the Carcraft site in Castleton. Further sites will come to planning in Q4 alongside a consultation on the Castleton cycle corridor scheme.</p>				
<b>E2010 Deliver high quality and effective services</b>		<b>31 March 2021</b>		<b>75%</b>
Ref.	Name	Due	Status	% Complete
<b>E2010.A</b>	<b>To determine planning applications to exceed national and local performance targets</b>	<b>31 March 2021</b>		<b>75%</b>
<p>Building regulation full plans applications determined within statutory time period TARGET = 100% : ACHIEVED = 100% and for Development Management are:  Majors – (Target 60%) - 100%  Minors – (Target 65% - 96.43%  Others – (Target 80%) - 99.50%</p>				
<b>E2010.B</b>	<b>Develop training programme for elected Members on planning matters</b>	<b>30 September 2020</b>		<b>75%</b>
<p>Various on-going sessions undertaken throughout the year with Planning and Licensing Committee Members. Further detailed training will take place in Q4.</p>				

Action Plan		Due Date	Status	%Complete
E2010.C	<b>To manage the Council's business centres to encourage business and employment growth and to sustain occupancy levels</b>	30 September 2020		75%
Over 90% occupancy achieved. Business centres have been able to remain open with Covid secure practices in place during the latest restrictions				
<b>E2011 Deliver more high value and aspirational housing</b>		<b>31 March 2021</b>		<b>81%</b>
Ref.	Name	Due	Status	% Complete
E2011.A	<b>Develop an aspirational housing strategy for the Borough and pipeline of sites</b>	31 March 2021		75%
HVH study finalised and will now inform refresh of Housing Strategy. Pipeline of sites progressed well with some apps moving to detailed planning stage. A sites presentation will be made to Members during Q4.				
E2011.B	<b>Work with developers to promote applications for a minimum of 50 new homes on sites for high value housing</b>	31 March 2021		94%
Soccer Village scheme for 47 high value family homes approved by committee. Honresfeld scheduled for committee in January with recommendation to approve (7 high value homes).				
E2011.C	<b>Support implementation of the strategy by identifying a portfolio of Council assets to market for aspirational and high value housing</b>	31 March 2021		75%
Sites for disposal are identified through the continual property review process which will bring forward sites for development that, dependent upon consultation outcomes, may facilitate high value housing. Existing sites already identified, declared surplus and being prepared for disposal in this financial year include Crompton Avenue, Earnshaw Avenue, Leighton Avenue.				