



Date of Meeting	9 th September 2021
Portfolio	Cabinet Member for Getting A Good Start, Cabinet Member for Healthy Lives, Cabinet Member for Social Care and Ageing Well
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Public/Private Document	

Adult, Children & Public Health Directorate Plans 2021-22: Quarter 1 Performance Update

Executive Summary

1. To report progress at the end of Quarter 1 (1st April – 30th June) towards achievement of the targets contained in the Adult Care Directorate Plan 2021-22, Children's Services Directorate Plan 2021-22 and Public Health Directorate Plan 2021-22.

Recommendation

2. Members are asked to review the information contained within the report and the appendices.

Reason for Recommendation

3. In accordance with the Council's performance management framework, progress toward targets contained within Directorate Plans are to be reported to relevant Overview & Scrutiny Committees at the end of each quarter.
 - 3.1 The Quarter 1 progress reports for the Adult Care Directorate, Children's Services and Public Health Directorate are attached at Appendix 1, 2 and 3 respectively. Actions within each appendix have been colour coded in accordance with the following criteria:
 - 3.2 **Red:** Action not fully completed or not on track to be completed by the target date
 - Amber:** Action not fully completed or not on track to be completed by the target date due to circumstances outside of the directorate's control
 - Green:** Action completed by the target date
 - Purple:** Action is not yet due for completion but is currently on track

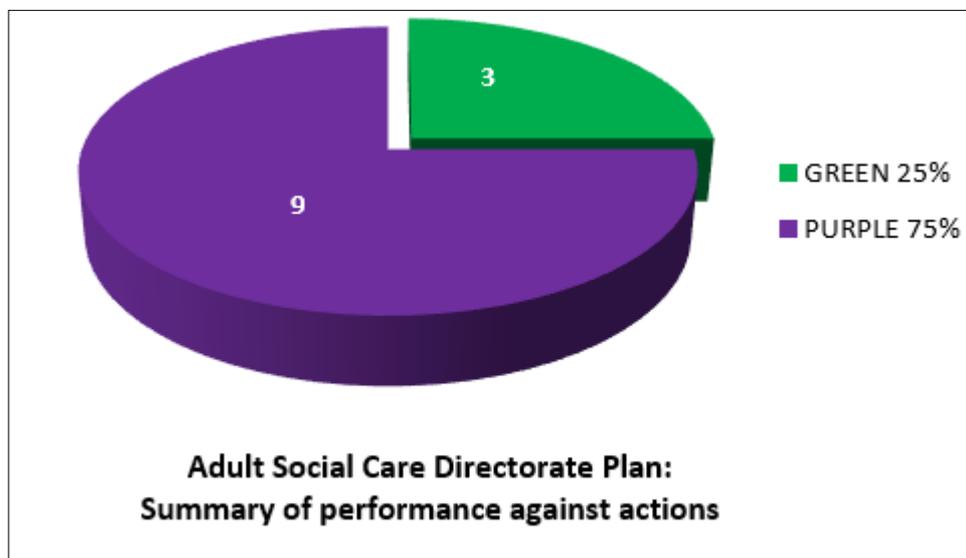
The appendix includes a commentary against actions that are showing red, amber or purple.

Key Points for Consideration

4. Adult Care Directorate Plan 2021-22 Progress

Performance Overview

- 4.1 75% (9) of the actions included in the Directorate Plan 2021-22 are ongoing. 25% (3) actions are now complete. The chart below shows the overall performance of the Directorate in meeting its plan targets at the end of Quarter 1.



Quarter 1 Summary

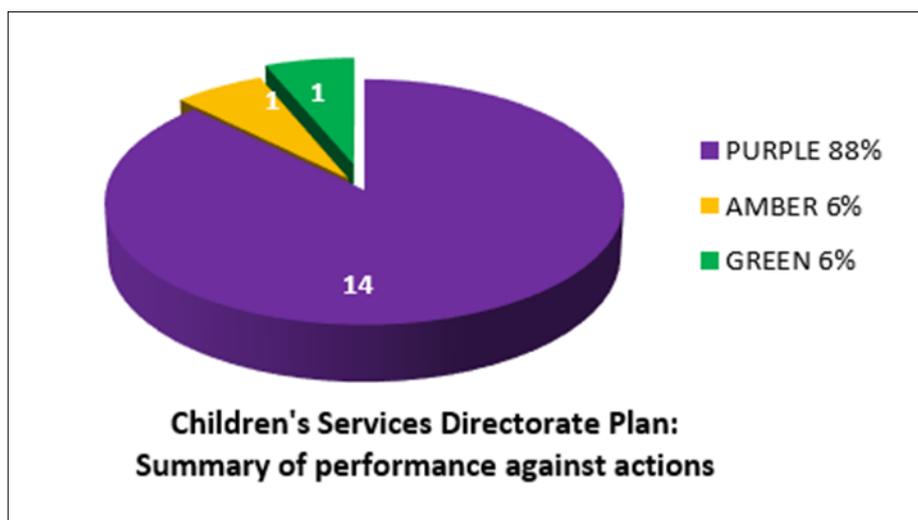
- 4.2 As part of the action to support the delivery of integrated neighbourhood working a project board has now been established to implement a programme of activity regarding the integrated neighbourhood team and neighbourhood working in general. Progress is being made to clarify/confirm accommodation for two Integrated Neighbourhood teams by end of financial year.
- 4.3 A plan has been developed to modernise community mental health services. The Mental health mandate provides a high level plan and includes specific sections on crisis development, dementia and community mental health transformation. Project plans are now in development with progress being made in terms of living well model, recruitment to the CMHT and recruitment to the crisis model. The R&R team has been established and development is linked to the prevention review.

- 4.4 Initial consultation and workshop has been completed as part of the work towards delivering a new approach to the joint management (health and social care) of people with complex issues around autism and Learning difficulties. Next steps include consultations with LD partnership with work plan to be agreed by the 30th September. There have been some delays due to Covid-19.
- 4.5 As part of the action to standardise and automate our contract management functions it was agreed to strengthen our approach to tactical commissioning and build on the outcome of the 2021 pilot programme. The pilot has now been completed with the outcome being implemented.

Children's Services Directorate Plan 2021-22 Progress

Performance Overview

- 4.6 88% (14) of the actions included in the Directorate Plan 2021-22 are ongoing. One action is not fully complete and the action due date has now passed; a further action has now been completed. The chart below shows the overall performance of the Directorate in meeting its plan targets at the end of Quarter 1.



- 4.7 The action that isn't fully complete and the due date has passed (Amber) relates to:
- Review Early Help & Early Years locality team pathways to ensure effective transitions and support with EHASH, locality partners and Children's Social Care

Quarter 1 Summary

- 4.8 The EHASH Strategic Board has now been formed and membership agreed. The board meets monthly with a continued focus upon demand and

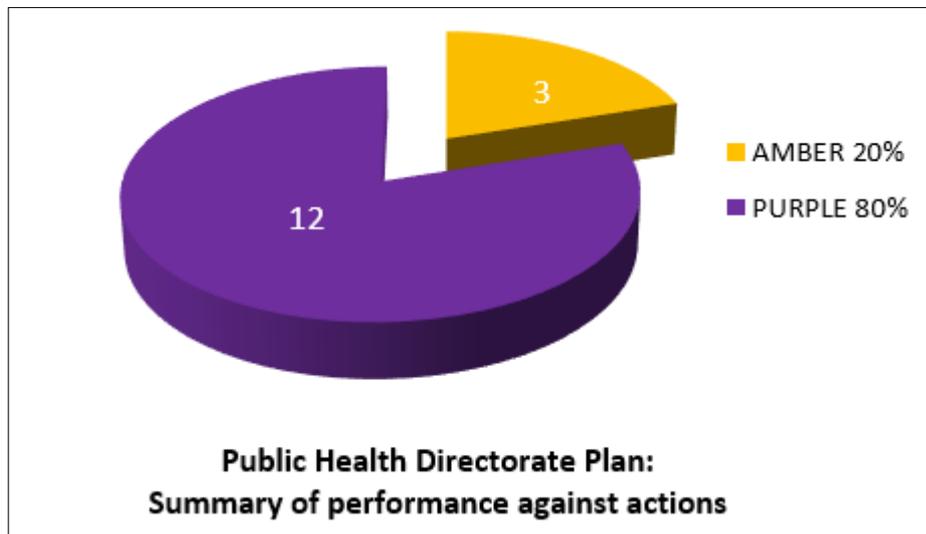
quality of practice in EHASH to ensure we meet the needs of our Children and Families collectively.

- 4.9 Children's Champion Elections have been held in June as part of the action to ensure the voice of young people is promoted and listened to across service development and within provision; 7651 children took part in the event. In order to facilitate youth provision in line with RBC Relationship Champion initiative the Student Relationship Champion Programme was launched in May 2021.
- 4.10 Weekly joint detached sessions established with Early Break in Rochdale and Middleton have been launched in order to engage and support young people at risk of serious youth violence. Links have been developed with detached youth workers and the following schools: Falinge Park High School, Matthew Moss, and Oulder Hill.
- 4.11 As part of the priority to continue to provide development opportunities for employees from black, asian and minority ethnic communities, a range of developmental opportunities have been developed internally and have been offered to colleagues across the directorate; these have included a well-attended practice fortnight sessions with over 1200 attendees. First line management supervision training has been offered and we have been actively ensuring that these are accessible to black, asian and ethnic communities. In addition when considering nominations for council wide leadership development programmes and regionally and nationally delivered programmes we have actively considered colleagues from black, Asian and ethnic communities. Given widespread disadvantage we do not anticipate being in the position that this is 100% complete as we will need to continuously challenge ourselves on this area and monitor progress.
- 4.12 Implementation remains ongoing as part of the sub-action to fully implement and embed No Wrong Door to safely support children edging towards care to live successfully in the community. Staffing vacancies including specialist workers have meant the offer is not as full as required but some young people are being supported intensively to remain in the community.
- 4.13 In order to develop our Adolescent Safeguarding Offer, incorporating the use of the ACT model to support young people in need of help and protection, an ACT worker has now been appointed into the PRU on a 12 month contract. The purpose of this role is to provide support and advice to the school team on different ways of working with children and young people implementing aspects of the ACT model. Further discussions are underway to consider the role of ACT within Cared for Children. My Safety Plan is now becoming more embedded as a means of recognising when the risk to young people is escalated by external factors especially where CCE/ CSE may be prevalent.

Public Health & Wellbeing Directorate Plan 2021-22 Progress

Performance Overview

- 4.14 80% (12) of the actions included in the Directorate Plan 2020-21 are ongoing. 20% (3) actions are not fully complete and the action due date has now passed. The chart below shows the overall performance of the Directorate in meeting its plan targets at the end of Quarter 1.



- 4.15 The actions that aren't fully complete and the due date has passed (Amber) relate to:

- Review Early Help & Early Years locality team pathways to ensure effective transitions and support with EHASH, locality partners and Children's Social Care Work collaboratively to understand and prepare for Public Health in the context of the Integration and Innovation, and Public Health Proposals expected in due course
- Provide oversight and delivery where required, of COVID testing programme across the borough
- Deliver enhanced contact tracing model

Quarter 1 Summary

- 4.16 As part of the action to lead on the development and implementation of a system wide all-age prevention strategy it was agreed to co-design the vision, narrative and goals with key stakeholders across the system recognising the impact and learning of COVID-19 on our prevention priorities. The co-design has now taken place with a draft strategy being produced. Sign off has been arranged for September.
- 4.17 A programme for our most vulnerable to address deconditioning and mental wellbeing has now been designed and agreed with funding to be allocated. The programme plan which is aligned to the roadmap out of lockdown is set to be launched with 7 programmes initiated.
- 4.18 To provide assurance on the effective implementation of the Covid-19 Vaccination Programme and reduce any health inequalities

To ensure good programme management of the vaccination programme there has been ongoing work focused on inequalities around vaccines with planning developed for a booster programme. Regular reports are provided to the Vaccine Assurance Group, Health Protection Board and Gold Control as needed. All Cohort 1-9 have been invited for first doses as have Cohort 10. The Health Inequalities plan was last updated on 30 July 21 with input from the group members. The group meets fortnightly. All leads for target groups have been identified and regularly contacted for vaccination uptake updates.

- 4.19 A local enhanced contact tracing model has been implemented that delivers Tier 1 and Tier 2 contact tracing service. The launch of new interactive contact tracing service has been postponed until September. The new service is an essential aspect of the enhanced model and the delay has pushed forward the implementation of some key elements within our service.

Alternatives Considered

- 4.20 Not applicable

Costs and Budget Summary

5. None

Risk and Policy Implications

6. None

Consultation

7. Not required

Background Papers

Place of Inspection

8.	Appendix 1 - Adult Care Directorate Plan 2021-22 Q1 Appendix 2 – Children’s Services Directorate Plan 2021- 22 Q1 Appendix 3 – Public Health Directorate Plan 2021-22 Q1	Number One Riverside, Smith Street, Rochdale OL16 1XU
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