






























Action Plan		Due Date	Status	% Complete
<b>E2101 Increase local employment</b>		<b>31 March 2022</b>		<b>25%</b>
Ref.	Name	Due	Status	% Complete
<b>E2101.A</b>	<b>Build the capacity and develop the Single Access Point (SAP) to support 50 people a month into employment or on a programme of support including training</b>	<b>31 March 2022</b>		<b>25%</b>
<p>During this period we have engaged with 191 people through the Single Access Point providing a variety of different support, as well as referring people to training and commissioned employment support programmes. We have also supported 31 people directly into employment during this period and 76 people have accessed accredited training. We have managed to secure additional funding through GMCA to support with the capacity and means we can keep up with demand, take the support into hubs and one stop shops that we have planned once face to face work resumes.</p>				
<b>E2101.B</b>	<b>Grow and develop the new Youth Hub delivery model and support 10 long term unemployed 18 – 24 year olds a month into training or employment</b>	<b>30 November 2021</b>		<b>25%</b>
<p>During Q1 we have supported 85 people aged between 18 - 24 providing key worker holistic support. we secured funding through the council's crisis fund and seconded a member of staff from Positive Steps to provide the support that pre pandemic was identified as a gap in provision for 18-24 year olds. The Youth Hub is being delivered in partnership with the DWP and we are supporting some of the more complex cases and longer term unemployed young people that the DWP are not able to work with.</p>				
<b>E2101.C</b>	<b>Help shape the skills system through the Adult Education Budget at a locality level to: Support 2500 people access accredited provision between April 2021 and Jan 2022.</b>	<b>31 December 2021</b>		<b>25%</b>
<p>At the time of writing full data is awaited but a minimum of 76 people have accessed employment support through the hub and others accessed support through Facebook.</p>				
<b>E2101.D</b>	<b>Help shape the skills system through the Adult Education Budget at a locality level to: Create 30 internal Kickstart Job placements for young people on UC</b>	<b>31 March 2022</b>		<b>25%</b>
<p>During Q1 3 people started Kickstart Placements and a further 20 placements are programmed for Q2.</p>				






Action Plan		Due Date	Status	% Complete
E2101.E	<b>Help shape the skills system through the Adult Education Budget at a locality level to: Engage and work with 60 employers (including people that are Self-Employed)</b>	31 August 2021		25%
<p>During this quarter we have supported 80 businesses with a variety of different things and 69 of these have been new businesses that we have worked with for the first time. We have already exceeded our target for the year and due to additional offers of support provided during lockdown it has meant we have built up a trusted relationship with many of them who are now coming to us to help them fill vacancies that they have got and word of mouth amongst businesses as well has meant that more and more are getting to know about the support we can provide. The issue going forward will be to manage the demand.</p>				
E2101.F	<b>Secure funding to expand the New Pioneers Programme to support some of the most vulnerable residents in College Bank, Lower Falinge and Heywood</b>	31 March 2022		25%
<p>RBH committed to continuing to fund the programme for another twelve months including additional staff, this includes an additional Career Broker and a trainee post offered to one of the residents (Pioneer) that was accessing the programme. We have also supported RBH to submit a bid for Community Renewal Fund bid to access further funding to expand the programme in other areas. A working group set up to look at future funding streams to support the continuation of the programme.</p>				
E2101.G	<b>Attract new businesses by delivering and working with the private sector to deliver new employment space: New industrial units at Kingsway Business Park and Mossfield</b>	31 March 2022		25%
<p>Planning applications have been received for new development on Kingsway (Plot G &amp; I) totalling around 500,000 square feet. A planning application has been submitted for Mossfield.</p>				
E2101.H	<b>Attract new businesses by delivering and working with the private sector to deliver new employment space: Develop the upper floor of the Fire Service Museum as office space for digital and creative businesses</b>	31 March 2022		25%
<p>The fires station museum office space is on site for the fit-out and will be completed in Q3.</p>				
<b>E2102 Create new jobs and safeguard jobs</b>		<b>31 March 2022</b>		<b>33%</b>
Ref.	Name	Due	Status	% Complete
E2102.A	<b>Create minimum 500 new jobs through Business engagement / liaison with existing businesses</b>	<b>31 March 2022</b>		<b>13%</b>







Action Plan		Due Date	Status	% Complete
During Q1 we have achieved 66 new jobs				
<b>E2102.B</b>	<b>Protect minimum 250 jobs which are at risk in local businesses through engagement liaison</b>	<b>31 March 2022</b>		<b>54%</b>
During Q1 we have achieved 135 new jobs				
<b>E2103 Attract inward investment and support business growth</b>		<b>31 March 2022</b>		<b>25%</b>
<b>E2103.A</b>	<b>Liaise and engage with local businesses to support targeted growth and expansion through: 50 visits to companies across the Borough</b>	<b>31 March 2022</b>		<b>20%</b>
10 company visits during Q1. The recent Ambassadors event was held on 10th June with 163 registrations, 125 attendees and 220 views of the video post the event .				
<b>E2103.B</b>	<b>Liaise and engage with local businesses to support targeted growth and expansion through: Consult a minimum of 100 businesses per annum through Place Board Ambassadors scheme</b>	<b>31 March 2022</b>		<b>25%</b>
125 businesses attended the Rochdale Ambassador online event in June 2021.				
<b>E2103.C</b>	<b>Liaise and engage with local businesses to support targeted growth and expansion through: Deliver up to 4 events per annum, one each quarter.</b>	<b>31 March 2022</b>		<b>25%</b>
The first Rochdale Ambassador event of the year was delivered online in June 2021.				
<b>E2103.D</b>	<b>£40m of public &amp; private sector investment generated by assisted projects</b>	<b>31 March 2022</b>		<b>25%</b>
This measure is collated at the end of the year.				
<b>E2103.E</b>	<b>Support the release of further employment sites at Kingsway and South Heywood through investment in new infrastructure</b>	<b>31 March 2022</b>		<b>25%</b>

Action Plan		Due Date	Status	% Complete
<p>Cabinet approval will be sought in July for the signing of a contract to deliver the final piece of highway infrastructure on Kingsway, with a start on site in September. South Heywood contract is underway and on target to complete in August 2022. A feasibility study for a bus corridor scheme to connect South Heywood with Heywood Town Centre and Manchester has been commissioned by TfGM.</p>				
<b>E2103.F</b>	<b>Co-develop proposals with the AMPI Board to secure capital and revenue financing and progress the design for a facility on Kingsway</b>	<b>31 March 2022</b>		<b>25%</b>
<p>The £23m Strength In Places bid for National Productivity Institute was approved in Q1, which will provide revenue support to the AMPI project.</p>				
<b>E2104 Promote and say yes to good development</b>		<b>31 March 2022</b>		<b>25%</b>
Ref.	Name	Due	Status	% Complete
<b>E2104.A</b>	<b>Work with site promotor to support reserved matters applications (s) for phases of Junction 19 South Heywood development</b>	<b>31 March 2022</b>		<b>0%</b>
<p>A detailed planning application was under consideration for the first phase of commercial development on South Heywood and a decision expected to be made during Q2.</p>				
<b>E2104.B</b>	<b>Work with site promoters or developers to support detailed planning applications and development starts for major brownfield housing schemes e.g. Central Retail Park, British Vita, Akzo Nobel</b>	<b>31 March 2022</b>		<b>25%</b>
<p>A detailed planning application was submitted for 330 homes on the British Vita site in Middleton. Pre-application discussions have continued with Capital and Centric to bring forward a residential development on the Central Retail Park. Other discussions taking place on a range of brownfield sites, including the release of 4 Council owned sites for affordable housing around Oldham Road.</p>				
<b>E2104.C</b>	<b>Secure minimum of 460 new housing completions with a focus on brownfield development</b>	<b>31 March 2022</b>		<b>25%</b>
<p>The rate of housing completions is calculated at year end but work is continuing on a range of housing sites.</p>				







Action Plan		Due Date	Status	% Complete
<b>E2104.D</b>	<b>Adopt Castleton and Rochdale Station Gateway Supplementary Planning Documents</b>	<b>30 September 2021</b>		<b>25%</b>
<p>Consultation took place on a Draft Rochdale Station Gateway Supplementary Planning Document. Responses are currently being reviewed and it is expected that a revised version will be submitted to Cabinet for consideration during Q2. A Draft Castleton Masterplan SPD will go out for public consultation in Q2.</p>				
<b>E2104.E</b>	<b>Adopt new Enforcement Plan</b>	<b>31 October 2021</b>		<b>25%</b>
<p>Work has commenced to review business processes in Planning Enforcement as a pre-cursor to starting to draft the new plan. It is likely that the work to prepare the new plan will extend beyond 31st October.</p>				
<b>E2105 Create vibrant Town Centres</b>		<b>31 March 2022</b>		<b>25%</b>
Ref.	Name	Due	Status	% Complete
<b>E2105.A</b>	<b>Produce Rochdale Town Centre Vision Document</b>	<b>31 December 2021</b>		<b>25%</b>
<p>Consultation for the first draft of the Rochdale Town Centre Vision document is underway</p>				
<b>E2105.B</b>	<b>Heritage Action Zone – complete South Parade works</b>	<b>30 September 2021</b>		<b>25%</b>
<p>South Parade works are on site to carry out repairs to 11 properties and are due to be completed in Q3</p>				
<b>E2105.C</b>	<b>Complete enabling works, agree funding structure and commence development of Riverside Phase 2</b>	<b>31 March 2022</b>		<b>25%</b>
<p>Enabling works contract is on target for completion in Q2. Negotiations with the developer regarding Upperbanks (formerly Riverside Phase 2) are ongoing to agree a funding package and all financial detail.</p>				
<b>E2105.D</b>	<b>Secure planning permission and complete Rochdale Neighbourhoods Enabling Works Contract on former Central Retail park site</b>	<b>31 March 2022</b>		<b>25%</b>
<p>RIBA Stage 3 design work complete and tender issued for the main contract works. The final scope for the remediation contract is being finalised for issue during Q2. It is hoped to submit a planning application by the end of 2021.</p>				






Action Plan		Due Date	Status	% Complete
<b>E2105.E</b>	<b>Adopt Town Centre Masterplans and Delivery Plans for Heywood, Middleton and Littleborough and explore funding strategies</b>	<b>31 March 2022</b>		<b>25%</b>
<p>Work is taking place to develop a Vision for the Middleton Town Centre Masterplan. A Draft Littleborough Town Centre Supplementary Planning Document has been developed through the GM Stations Alliance and will be submitted to Members for consultation later in 2021. £250,000 funding to progress highway and public realm design work for these Masterplans secured from GMCA.</p>				
<b>E2105.F</b>	<b>Adopt a pilot food and beverage strategy for Rochdale Town Centre and identify opportunity areas</b>	<b>31 March 2022</b>		<b>25%</b>
<p>This will be progressed during Q2</p>				
<b>E2105.G</b>	<b>To identify sites and opportunities for the next phase of murals</b>	<b>31 March 2022</b>		<b>25%</b>
<p>A mural done in conjunction with the Gaia exhibition will replace the art project on the Bell Street wall in November, the Nelson Street Church commissioned a mural for their opening last month and there will be a small mural on the advertising board on the Church Lane side of 14 Drake Street.</p>				
<b>E2106 Make the most of our built, natural and historic environment</b>		<b>31 March 2022</b>		<b>31%</b>
Ref.	Name	Due	Status	% Complete
<b>E2106.A</b>	<b>Develop viable and sustainable strategies for the repair and reuse of the Borough's heritage assets to include: Rochdale Town Hall – complete the Phase 1 works and appoint a contractor for Phase 2, followed by commencement of Phase 2 works</b>	<b>31 March 2022</b>		<b>50%</b>
<p>Town Hall</p> <ul style="list-style-type: none"> <li>• Phase 1 works complete – included items like strip out, some drainage, structural openings and protection works.</li> <li>• Phase 1a has started and will run until early next year until the Phase 2 contract starts – the heritage restoration works and training will start in this phase associated with the stained glass, decorative surfaces and wood furniture and paneling.</li> <li>• Procurement of Phase 2 Contractor almost complete – due to start on site early next year.</li> <li>• The Big Dig has just completed – an archaeological dig in the grounds of the town hall and is the first activity from the new Activity Plan for the town hall. Over 1000 people were involved including schools.</li> </ul>				





Action Plan		Due Date	Status	% Complete
<b>E2106.B</b>	<b>Develop viable and sustainable strategies for the repair and reuse of the Borough's heritage assets to include: Town Hall Square – agree scope of works and commence procurement of contractor</b>	<b>31 March 2022</b>		<b>25%</b>
<p>Town Hall Square</p> <ul style="list-style-type: none"> <li>• The Phase 2 contract will include the public realm works and will start next year.</li> <li>• Closure of Packer Street and Fleece Street is complete with The Esplanade due to close early next year.</li> <li>• The team have been working closely with the counter terrorism team to ensure the new scheme is a safe space for visitors.</li> <li>• Closure of surrounding roads will also enable the council to hold more events.</li> </ul>				
<b>E2106.C</b>	<b>Support The Environment Agency in the development and delivery of the Littleborough and Rochdale flood alleviation projects.</b>	<b>31 March 2022</b>		<b>25%</b>
<p>The Council is also working in partnership with the Environment Agency and National Flood Forum to secure up to £6.5m of funding over 6 years through a Flood Innovation Project for Littleborough and Wardleworth. The project would support community resilience, including property repairs, SUDS in back yards, Natural Flood Risk Management initiatives as well as two Local hubs where residents can be trained and supported in flood risk recovery and response. An EOI for funding of £256k to develop the project has been submitted.</p>				
<b>E2106.D</b>	<b>Support ELR Recovery Plan to restore services, visitors and income for the East Lancashire Railway</b>	<b>31 March 2022</b>		<b>25%</b>
<p>During quarter one, work continued to support the East Lancashire Railway's recovery during the pandemic by applying for external grants and commissioning a marketing consultancy to encourage visitors to return to the heritage railway and surrounding areas. A total of £426,000 was awarded to the East Lancashire Light Railway Company from external funding opportunities. The East Lancashire Railway Trust appointed Marketing Lancashire to undertake a two-year project to attract more visitors to the railway and to other nearby visitor attractions and businesses. Their work complements the East Lancashire Railway's own marketing activity which includes the launch of a new web site in July 2021.</p>				
<b>E2107 Provide an effective and efficient portfolio of Council assets</b>		<b>31 March 2022</b>		<b>25%</b>
Ref.	Name	Due	Status	% Complete
<b>E2107.A</b>	<b>To review the Council's property portfolio to improve asset use, identify development opportunities and to realise capital value and maximise financial return</b>	<b>31 March 2022</b>		<b>25%</b>

Action Plan		Due Date	Status	% Complete
<p>The review of the Councils commercial portfolio is continuing with 15 sites identified for potential disposal which are currently going through the review of land and buildings process.</p>				
<b>E2107.B</b>	<b>To review the Council's industrial estates portfolio to improve asset use, identify development opportunities, realise capital value and maximise return</b>	<b>31 March 2022</b>		<b>25%</b>
<p>Rental income has been sustained at over 90% during Q1.</p>				
<b>E2108 Maximise income for the Council</b>		<b>31 March 2022</b>		<b>25%</b>
Ref.	Name	Due	Status	% Complete
<b>E2108.A</b>	<b>To oversee and implement the asset disposals programme</b>	<b>31 March 2022</b>		<b>25%</b>
<p>4 disposals were completed in Q1 generating capital receipts of £34,270. A further £239,138 was received in overage payments from the previous sale of land at Hill Top Drive.</p>				
<b>E2108.B</b>	<b>To deliver savings through workplace rationalisation and lettings to third parties</b>	<b>31 March 2022</b>		<b>25%</b>
<p>A new letting has been completed to Aglysis following their relocation from Hafley Court. The rental income is £131,300pa but reduced by 50% whilst only 50% occupancy is permitted due to Covid restrictions. Parts of Finance have been relocated to accommodate the new letting meaning Finance services are now all co-located. Lease renewal negotiations are ongoing with Bean who have confirmed their intention to return to the building once the vaccination centre vacates the space.</p>				
<b>E2108.C</b>	<b>To consider the acquisition of suitable investment properties to meet the Council's strategic and financial objectives</b>	<b>31 March 2022</b>		<b>25%</b>
<p>Investment opportunities are considered throughout the year but none have been taken up during Q1</p>				
<b>E2108.D</b>	<b>Provide £130,000 income through the promotion of discretionary charges within the Planning services</b>	<b>31 March 2022</b>		<b>25%</b>



Action Plan		Due Date	Status	% Complete
The Planning service is on target to meet this level of income from pre application advice on development proposals.				
<b>E2109 Capitalise on our investment in regional growth</b>		<b>31 March 2022</b>		<b>25%</b>
Ref.	Name	Due	Status	% Complete
E2109.A	<b>Co-ordinate Council response to significant external funding opportunities, including Towns Fund, Future High Streets, Levelling Up Fund and GM devolved Funding Programmes.</b>	<b>30 May 2021</b>		<b>25%</b>
Towns Fund – Projects were agreed by the Towns Board and confirmed with MHCLG on the 21 <sup>st</sup> May.				
E2109.B	<b>Secure a minimum of £10m GMCA funding for Rochdale Borough projects, including scheme development</b>	<b>31 March 2022</b>		<b>25%</b>
During Q1 a total of £1.4m of GM revenue funding has been secured to develop economic growth and transport projects within Heywood, Middleton and Littleborough Town Centres, Northern Gateway and Rail Corridor projects, active travel and bus corridor projects and to develop an outline business case for a new station at Slattocks.				
E2109.C	<b>Maximise opportunities for economic growth through collaborative working and in the preparation of GM plans and strategies</b>	<b>30 June 2021</b>		<b>25%</b>
A pipeline of transport projects submitted as part of a proposed GM submission to the Intra-City transport fund. Draft 2040 transport sub-strategies are being prepared for Local Bus, Rapid Transit and Active Travel to support further funding bids.				
E2109.D	<b>Promote 10 year Growth Plan to investors and funders and Develop an Annual Action Plan</b>	<b>31 March 2022</b>		<b>25%</b>
Work is continuing to promote our 10 year Growth Plan to investors and to support external bids for funding.				
<b>Progress the delivery of Rail Corridor Programme projects to include:</b>				
E2109.E	<ul style="list-style-type: none"> <li>- Prepare strategy and funding bid for Homes England Strategic Housing Infrastructure Fund (SHIF)</li> <li>- Secure funding and planning consents to commence British Vita and Castleton housing sites</li> <li>- Secure planning permission and complete Rochdale Neighbourhoods Enabling Works Contract on former Central Retail park site</li> <li>- Complete Castleton station car park and cycle corridor schemes</li> </ul>	<b>30 September 2021</b>		<b>25%</b>

Action Plan		Due Date	Status	% Complete
<ul style="list-style-type: none"> <li>- Develop detailed designs for Rochdale station entrance and square, MSCP and funding strategy</li> <li>- Progress key development sites at each railway station</li> <li>- Develop highway and public realm designs for Littleborough Town Centre</li> </ul>				
<p>Homes England have joined the Station Alliance Programme Board. Planning permission granted during Q1 for a scheme of 223 dwellings on brownfield land at Royle Road in Castleton. The scheme will be delivered by Countryside Properties with 50% being affordable. A total of 1.65m of funding was secured for the project from GMCA.</p>				
<b>E2109.F</b>	<b>Collaborate with GMCA and Bury to develop an Action Plan/Funding Strategy for Northern Gateway</b>	<b>31 December 2021</b>		<b>25%</b>
<p>A series of Individual meetings held with all infrastructure providers to gain greater clarity on the providers' strategic programmes, funding and to develop a programme for the Infrastructure Board that will meet next quarter</p> <p>A new partnership with TfGM will see the development of a Transport Delivery Plan specifically for Northern Gateway, with the aim of highlighting opportunities to enhance access to the site for local residents</p>				
<b>E2109.G</b>	<b>Commission and complete a feasibility/plan for an Advanced Manufacturing Park for Northern Gateway</b>	<b>31 December 2021</b>		<b>25%</b>
<p>Initial feasibility work completed on AMPI building. Evergreen bids submitted for further funding of the projects through H2 2021. Project management and business development expertise confirmed. Revenue funding in place and press release prepared. Skills working group continues to meet and is growing in size.</p>				
<b>E2110 Deliver high quality and effective services</b>		<b>31 March 2022</b>		<b>25%</b>
Ref.	Name	Due	Status	% Complete
<b>E2110.A</b>	<b>Implement a new set of local performance measures and KPIs for the Planning/Building Control Service</b>	<b>31 March 2022</b>		<b>25%</b>
<p>Planning- Service has developed a range of performance measures for use by the teams. Annual Performance Summary prepared.</p> <p>Building Control -Development of performance measures underway but has been impacted by impending new legislation relating to the Building Safety bill. Work is set to continue on a suitable set of KPI's in the next few months once the full consideration of the new demands on the service have been realized.</p>				
<b>E2110.B</b>	<b>Maximise opportunities around new IT and technology to support increased automation, business efficiency, performance reporting and improved customer experience.</b>	<b>31 March 2022</b>		<b>25%</b>

Action Plan		Due Date	Status	% Complete
<p>Implementation of the new Placed Based Asset Management System (Techforge) is ongoing. It is intended that it will link to Civica in due course. Planning Service has been actively exploring AI and digital innovation. Discussions have been taking place with Leadership Team about investment in AI and investment in the team to support work on the digital innovation agenda.</p>				
<b>E2110.C</b>	<b>Develop training programme for elected Members on planning matters to be delivered across the year</b>	<b>31 March 2022</b>		<b>25%</b>
<p>On-going. Planning Committee have had first training session with counsel from Kings Chambers.</p>				
<b>E2111 Deliver more high value and aspirational housing</b>		<b>31 March 2022</b>		<b>25%</b>
Ref.	Name	Due	Status	% Complete
<b>E2111.A</b>	<b>Identify a portfolio of Council and private sites to market for aspirational and high value housing</b>	<b>30 September 2021</b>		<b>25%</b>
<p>A list of potential sites have been identified which are currently under review.</p>				
<b>E2111.B</b>	<b>Work with developers to promote applications for a minimum of 50 new homes on sites for high value housing</b>	<b>31 March 2022</b>		<b>25%</b>
<p>Discussions on-going with various developers. One major PP granted for Soccer Village in Milnrow for 46 homes including a range of larger higher value family homes.</p>				