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PH2101 Refresh Locality Plan to reflect impact of COVID and emerging new priorities		30 September 2021		100%
Ref.	Name	Due	Status	% Complete
PH2101.A	Establish governance arrangements for development and ownership of the plan, within the shadow arrangements of new locality construct.	30 April 2021		100%
Will be owned by system board.				
PH2101.B	Lead on collaborative development of refreshed Locality Plan	30 September 2021		100%
Completed and signed off.				
PH2102 Develop Intelligence Network to support strategic and tactical intelligence requirements within new system architecture		31 December 2021		43%
Ref.	Name	Due	Status	% Complete
PH2102.A	Describe structure, purpose and function of the intelligence network, signed off by partners across the system.	30 June 2021		50%
The role of Senior Intelligence lead has been recruited to and the new appointee will start in Q3. A reorganisation of the intelligence function is taking place and a paper is being developed to advocate for more 'investigation space' to be in the system.				
PH2102.B	Bring together network, agree ways of working and develop work plan aligned with priorities.	30 September 2021		50%
Meetings are taking place between Public Health and LCO to formulate best practice and to agree how to move forward. The network will follow existing LCO structures and will initially focus on the development of Mandate Dashboards and programme plans.				







Action Plan		Due Date	Status	% Complete
PH2102.C	Begin working against work plan, completing at least one piece of joint working.	30 September 2021		50%
Through the work LCO to develop the potential of dashboards and programme plans, this will enhance the intelligence capacity within HMR.				
PH2102.D	Reflect on processes, refine approaches, and share learning.	31 December 2021		25%
The need for capacity in the system to carry out Deep Dives and investigative work will be created by the reorganisation of the Intelligence team.				
PH2103 Work collaboratively to understand and prepare for Public Health in the context of the Integration and Innovation, and Public Health Proposals expected in due course		30 June 2021		45%
Ref.	Name	Due	Status	% Complete
PH2103.A	Have due regard to the local changes to system architecture, and define where and how the service needs to connect to the wider system to influence local policy and decision making	30 June 2021		50%
Ongoing programme of work linked closely to Health and Social Care integration and wider system recovery.				
PH2103.B	Review and update MOU with LCO, ensuring collaborative leadership at locality level with a key focus on improving population health	30 June 2021		40%
Commenced work programme regarding prevention, inequalities, review of intelligence and cancer screening early diagnosis plan. Further work required regarding ongoing Public Health support for LCO.				
PH2104 Lead on the development and implementation of a system wide all-age prevention strategy		31 March 2022		80%
Ref.	Name	Due	Status	% Complete






Action Plan	Due Date	Status	% Complete
PH2104.A Co-design the vision, narrative and goals with key stakeholders across the system recognising the impact and leaning of COVID-19 on our prevention priorities. Secure strategy sign-off.	30 September 2021		75%
Ongoing stakeholder engagement, all papers produced, sign-off arranged for October via LCO, Leadership and ICB.			
PH2104.B Prevention and Neighbourhood Project Board to oversee Implementation across the system	31 March 2022		90%
Progressing through governance sign off process. Prevention and Neighbourhood Board continuing to meet monthly and overseeing strategy and work stream progress.			
PH2104.C Undertake a Rapid Health Needs Assessment (specifically focused on mental wellbeing, physical activity, tobacco, obesity, healthy eating, drugs and alcohol, oral health) to inform the health improvement commission	30 April 2021		100%
Lifestyle HNA complete. Recommendations informing the health improvement commission and prevention strategy			
PH2104.D Develop system wide procurement/development plans including the 2021/22 public health improvement prevention commission	31 March 2022		50%
Specialist health improvement service tender was issued at the end of September. Now in evaluation stage.			
PH2104.E Develop revised service specification	30 June 2021		100%
Complete.			
PH2104.F Procure agreed service specification and award contract	31 October 2021		50%
In progress.			







Action Plan		Due Date	Status	% Complete
PH2104.G	Design and implement an agreed and integrated model of social prescribing / good help network	30 September 2021		75%
Implementation continues initially with 2 PCNs and the contact centre.				
PH2104.H	Assess progress, achievements and update strategy implementation plan	31 March 2022		100%
A draft strategy has been developed based on progress made in 20/21.				
PH2105 LCO Population Health Management Projects		31 March 2022		37%
Ref.	Name	Due	Status	% Complete
PH2105.A	Identify and deliver programmes of work using population health management to tackle three priority health areas - Develop work plan, informed by intelligence and in conjunction with LCO partners, identifying priority health needs	30 April 2021		40%
Work plan in progress focusing on cancer, CVD and neighbourhoods.				
PH2105.B	Identify and deliver programmes of work using population health management to tackle three priority health areas - Deliver against agreed priorities, incorporating components of a population health management approach.	31 March 2022		35%
Incorporated prevention strategy into programme of work with public health systems characteristics review to be conducted later in year.				
PH2106 Wider Determinants As we move from the pandemic response, we need to address the impact on the wider determinants of health.		31 March 2022		75%







Action Plan		Due Date	Status	% Complete
Ref.	Name	Due	Status	% Complete
PH2106.A	Develop work plan, informed by intelligence and in conjunction with Local Authority partners, and the Economic Support Network, to identify priority areas of work	31 May 2021		100%
Priority lead and areas identified				
PH2106.B	Deliver against agreed priorities, incorporating programmes of work including Community Wealth Building, Housing, Finance and Work and Skills.	31 March 2022		50%
Programmes being delivered with work and skills, housing and voluntary sector partners.				
PH2107 Deliver neighbourhood focussed programme of work, focussing on addressing an element within wider determinants of health. Linked to broader LCO neighbourhoods 'Test of Concept' programme of work.		31 March 2022		8%
Ref.	Name	Due	Status	% Complete
PH2107.A	Decide on priority focus, informed by Rapid Health Needs Assessment, and identify key partners to form project group. Describe project plan and key milestones.	30 June 2021		25%
Discussions with LCO regarding neighbourhood focused programme of work being determined.				
PH2107.B	Begin delivery phase of project, incorporating ongoing monitoring and evaluation. Share learning across other 'Test of Concept' programmes	30 September 2021		0%
Not yet commenced				
PH2107.C	Complete evaluation of programme to inform wider roll-out of concept, focussing on additional areas and priorities.	31 March 2022		0%





Action Plan		Due Date	Status	% Complete
Not yet commenced				
PH2108 'Re-entry not response'		31 March 2022		75%
Ref.	Name	Due	Status	% Complete
PH2108.A	Develop a programme for our most vulnerable to address deconditioning and mental wellbeing.	01 May 2021		100%
Programme designed, agreed and funding allocated				
PH2108.B	Deliver against programme plan, aligned to roadmap out of lockdown	31 March 2022		50%
Delivery of the 7 programmes underway, evaluation framework agreed.				
PH2109 Recommission the Sexual Health Service to ensure improved access to services and alignment to GM vision		31 March 2022		72%
Ref.	Name	Due	Status	% Complete
PH2109.A	Conduct soft market testing with providers to inform the market of the forthcoming opportunity and to understand the market appetite for the service.	30 April 2021		100%
Complete				
PH2109.B	Develop service specification with developmental requirements clearly outlined; consider learning from Covid-19.	30 April 2021		100%

Action Plan		Due Date	Status	% Complete
Complete				
PH2109.C	Procure agreed service specification and award contract	30 November 2021		90%
Interviews took place on 8th October 2021. Post tender award report currently being written.				
PH2109.D	New service to commence	31 March 2022		0%
Due to commence 1/4/2022				
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PH2110	Finalise the partnership agreement between RBC and the Link4Life	31 October 2021		78%
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Ref.	Name	Due	Status	% Complete
PH2110.A	Review previous work completed in light of the L4L covid recovery plan and amend to reflect developments in L4L operations.	30 June 2021		100%
Review complete, update report submitted to Cabinet July 2021. Complete.				
PH2110.B	Finalise the Link4Life outcomes framework	30 September 2021		85%
Ongoing discussions between Public Health commissioning and Your Trust to finalise framework in light of recovery focus.				
PH2110.C	Finalise and sign off the partnership agreement as a legal document	31 October 2021		50%

Action Plan		Due Date	Status	% Complete
Legal and estates are progressing with finalising the legal document. Public Health commissioning are progressing with procurement exemption and VEAT notice.				
PH2111 Ensure the allocation and use of additional funding received to support public health outcomes is in line with legal and governance requirements		31 October 2021		87%
Ref.	Name	Due	Status	% Complete
PH2111.A	Allocation of the Contain Outbreak Management Fund 2021/22 finalised and approved by Cabinet	30 June 2021		100%
Complete				
PH2111.B	Determine use of additional drug misuse and obesity funding allocation and put in place relevant contract procedures if applicable.	30 June 2021		75%
Paper approved at Integrated Commissioning Board to enable contract variations to be put in place for the additional functions funded by grant funding. Contract variations now being progressed and implementation of programmes has commenced.				
PH2111.C	Support Community Safety with the allocation of the 'new burdens' domestic abuse funding	30 June 2021		100%
Spending plan in place for new burdens funding. Contract extensions for domestic abuse services approved in Q1 by ICB				
PH2111.D	Ensure exit strategies are in place for all non-recurrent grant funding.	31 October 2021		75%
Planning for 2022/23 use of covid related grant funding is underway and will help inform exit strategies for non-recurrent funding if applicable.				

Action Plan		Due Date	Status	% Complete
PH2112 To provide assurance on the effective implementation of the Covid-19 Vaccination Programme and reduce any health inequalities		31 March 2022		64%
Ref.	Name	Due	Status	% Complete
PH2112.A	As SRO Ensure good programme management of the vaccination programme with regular reports to Vaccine Assurance Group, Health Protection Board and Gold Control as needed	31 March 2022		50%
Inequalities continue to be a challenge across all elements of programme. An intensive programme of work is underway to work to address this.				
PH2112.B	Cohort 1-9 invited for first doses	30 April 2021		100%
All cohorts have been invited for first doses				
PH2112.C	Cohort 10 are invited for first dose	31 July 2021		100%
All cohorts have been invited for first doses.				
PH2112.D	Health Inequalities Plan refreshed and reviewed quarterly (1st)	30 April 2021		100%
The plan was last updated on 30 July 21 with input from the group members. The group meets fortnightly. All leads for target groups have been identified and regularly contacted for vaccination uptake updates.				
PH2112.E	Health Inequalities Plan refreshed and reviewed quarterly (2nd)	31 July 2021		100%
The plan was last updated in September with input from the group members. The group continues to meet fortnightly. A new Public Health Outbreak Officer now supports and leads on delivery of the plan. Dedicated task and finish groups have been set up to deliver targeted work to reduce inequalities.				

Action Plan		Due Date	Status	% Complete
PH2112.F	Health Inequalities Plan refreshed and reviewed quarterly (3rd)	30 October 2021		0%
Not yet commenced.				
PH2112.G	Health Inequalities Plan refreshed and reviewed quarterly (4th)	31 January 2021		0%
Not yet commenced.				
PH2113 Provide oversight and delivery where required, of COVID testing programme across the borough		30 June 2021		75%
Ref.	Name	Due	Status	% Complete
PH2113.A	Deliver phase 2 of Community Testing programme, continuously improving and adapting as required (April to June).	30 June 2021		75%
Community testing is currently continuing until the end of December albeit operating hours and number of staff have been reduced to ensure that costs are kept within the DHSC rate card.				
PH2113.B	Develop plan for ongoing sustainable model of community testing for post June '21, ensuring emerging needs surrounding COVID continue to be met.	30 June 2021		75%
3 month plan Oct-Dec has been agreed and is in operation. We await further info from DHSC about testing post December but it is likely that an exit strategy will begin during Dec until end Mar 22.				
PH2114 Deliver enhanced contact tracing model		30 June 2021		90%

Action Plan		Due Date	Status	% Complete
Ref.	Name	Due	Status	% Complete
PH2114.A	Develop detailed plan and ensure appropriate resource in place to deliver enhanced model of contact tracing, focussing on priority groups, continuously improving and adapting as required	30 June 2021		90%
<p>A local enhanced contact tracing model has been implemented that delivers Tier 1 and Tier 2 contact tracing service. The launch of new interactive contact tracing service has been postponed until September. The new service is an essential aspect of the enhanced model and the delay has pushed forward the implementation of some key elements within our service.</p>				
PH2115 Develop and implement enhanced isolation support offer		30 September 2021		100%
Ref.	Name	Due	Status	% Complete
PH2115.A	Develop enhanced isolation support offer for the borough, incorporating national and GM programmes of work and ensuring they are sufficient and appropriate for our residents	30 April 2021		100%
<p>GM and national isolation support offer established with ongoing review and development against roadmap</p>				
PH2115.B	Implement and monitor enhanced offer	30 September 2021		100%
<p>Offer monitored and complete.</p>				