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<b>NS2301 Progress actions in the climate change strategy and action plan</b>		<b>31 March 2024</b>		<b>31%</b>
Ref.	Name	Due	Status	% Complete
<b>NS2301.A</b>	<b>Review implementation of sustainability assessment tool</b>	<b>30 June 2023</b>		<b>80%</b>
<p>The assessment is still being trialled. We have experienced some teething issues with ModGov and officers not highlighting sustainability implications in their reports. We now have a sign off process for reports and we are continuing to provide training and support for completion of assessments. The guidance has also been updated. We have put up posters round the building to remind officers that this is a new requirement. We will review again in 2 months' time</p>				
<b>NS2301.B</b>	<b>Go Neutral – Taking forward our shortlisted portfolio of assets (land, buildings, car parks) for the development of renewable energy projects</b>	<b>30 September 2023</b>		<b>50%</b>
<p>ERDF schemes (3 schools and Globe House) - supplier now procured and contracts are being drawn up. Jason Chueng (GM Low Carbon Project Manager) has started in role - his priority is to produce an options paper which sets out our final portfolio of assets and routes to market for smart energy projects. A workshop has been arranged week commencing 26 June with GMCA to review the options and possible finance methods. This paper will be presented to Leadership Team and elected members in due course.</p>				
<b>NS2301.C</b>	<b>Refresh and update of the Climate Change delivery/action plan</b>	<b>31 December 2023</b>		<b>0%</b>
<p>Some work has started on this - looking what has been completed and what has not. Also reviewing consultation feedback to use as part of the process. Still lots of work to do</p>				
<b>NS2301.D</b>	<b>Development of climate awareness training programme and roll out</b>	<b>31 March 2024</b>		<b>10%</b>
<p>Carbon Literacy programme delivered by Groundwork now complete. 174 council officers/members trained. So far 95 have achieved accreditation - we are still waiting for some forms to be submitted /marked by Carbon Literacy Project. Our dedicated Workforce Practitioner started on 5 June. Her priority is to developing an e learning module which will form part of corporate induction and will be mandatory for all staff. Also a suite of bespoke course materials to deliver targeted climate awareness training to diff audiences including toolbox talks and some accredited carbon literacy where this is necessary.</p>				
<b>NS2301.E</b>	<b>Local Area Energy Plan – Stakeholder engagement and investment options</b>	<b>31 March 2024</b>		<b>10%</b>
<p>Leadership Team has requested that an action plan be developed. We have a meeting arranged with Manchester City Council to understand how they have created their action plan. Lots of work still required on this.</p>				








Action Plan		Due Date	Status	% Complete
<b>NS2301.F</b>	<b>Public Sector Decarbonisation Scheme (PSDS) Phase 3b – Salix funding to support heat decarbonisation at Princess Street Highways Depot and Brook House, Middleton</b>	<b>31 March 2024</b>		<b>30%</b>
Grant funding now secured as part of the Greater Manchester partners bid. Currently going through change control to drop Brook House and replace with Castleton Community Centre. It is considered that the distribution system at Brook House will not support a heat pump. Project Manager has been assigned to oversee delivery.				
<b>NS2301.G</b>	<b>Town Centre Heat Network – Detailed Project Development (Phase 1 and 2)</b>	<b>31 March 2024</b>		<b>40%</b>
Phase 1 almost complete. Consultant’s feasibility report is ready. Presentation of report findings to directors on Friday 23 June. Next steps is to agree whether to move forward on the detailed project development. Up to £200k available for this part of the process. Any work beyond feasibility will require council finance, political and leadership support.				
<b>NS2302 Deliver recommendations from the CLES Community Wealth Building report</b>		<b>31 December 2023</b>		<b>12%</b>
Ref.	Name	Due	Status	% Complete
<b>NS2302.A</b>	<b>Establish governance framework for community wealth</b>	<b>30 June 2023</b>		<b>10%</b>
Governance structures to support the Community Wealth Framework are being considered and draft proposals have been discussed with Leadership Team				
<b>NS2302.B</b>	<b>Develop a Corporate Commissioning Framework to set out the council's vision and direction for commissioning, make our values and principles clear to suppliers, and create more consistency across council departments.</b>	<b>31 July 2023</b>		<b>20%</b>
A commissioning network has been established to support the development of a corporate Commissioning Strategy. Vision, principles and behaviours have been drafted. The work to develop the document is on-going via collaborative workshops.				
<b>NS2302.C</b>	<b>Develop a Social Value Framework to set out what we want from suppliers working in Rochdale, the outcomes we want and ensure maximum benefit from spend is secured for our communities.</b>	<b>31 July 2023</b>		<b>10%</b>
A commissioning network has been established to support the development of a Social Value Framework. The work to develop the document is on-going via collaborative workshops. STAR procurement are engaged and supportive				
<b>NS2302.D</b>	<b>Write a Community Wealth Building Framework for the Council.</b>	<b>31 December 2023</b>		<b>10%</b>
Research is been undertaken on existing local authority community wealth building frameworks and inclusive economy strategies.				







Action Plan		Due Date	Status	% Complete
<b>N2303 Incorporate and embed Climate Change and Sustainability Goals into the work of Public Protection Service.</b>		<b>31 March 2024</b>		<b>31%</b>
Ref.	Name	Due	Status	% Complete
NS2303.A	<b>Provide advice and guidance to businesses ahead of the new legislation relating to the use of single use plastics for takeaway food containers, trays, cups, cutlery, etc.</b>	<b>30 September 2023</b>		<b>10%</b>
<p>The legislation is expected to come in on 1st October 2023, (subject to Parliamentary approval). Planning has commenced with the intention to start promotion in Qtr. 2.</p>				
NS2303.B	<b>To implement the workplace/ personal pledges made as part of the carbon Literacy Training for those that attended, and to consider training more staff – subject to availability of the training</b>	<b>31 March 2024</b>		<b>60%</b>
<p>14 members of staff within the PP service attended the Carbon Literacy training. 100% have implemented their personal pledge. Examples of some of the changes made by staff include; 'purchased and installed a washing line, rather than using tumble dryer', 'still having meat free Monday and usually another meat free meal during the week', 'committed to change all light bulbs in my house from Halogen to LED's', 'fitted timer switches to table and floor standing lamps', 'we now have 1 car between us and I use public transport where possible to commute to work. I car share where possible for meetings. I shop local and walk there to avoid travelling to supermarkets'. A number of staff have also implemented their workplace pledges, e.g. 'check submitted reports under planning that carbon has been considered'. There is interest by other staff in the service to attend the course if more sessions are held.</p>				
NS2303.C	<b>Develop the Eco Business Scheme to include a 'Planet Pledge' for food businesses aimed at reducing food waste, menu sizes, incorporating more plant based meal options and reducing single use plastic</b>	<b>30 September 2023</b>		<b>60%</b>
<p>The 'Planet Pledge' aspect of the Eco Business Award scheme has been developed. It is being promoted to food businesses across the borough. 770 letters went out to food businesses in this quarter to promote the scheme, and is being discussed on inspections and visits to premises. During Quarter 1, there was a total of 19 new eco business sign ups, with 17 of these being food businesses and 2 non-food businesses.</p>				
NS2303.D	<b>Develop the Eco Business Scheme to include a new elements for individuals and / or households.</b>	<b>31 December 2023</b>		<b>0%</b>
<p>The focus this quarter has been on the expansion of the eco-business award to include the planet pledge. The next Qtr. will scope out the further expansion of the scheme.</p>				

Action Plan		Due Date	Status	% Complete
<b>NS2303.E</b>	<b>Support the development and implementation of the Greater Manchester Clean Air Plan</b>	<b>31 March 2024</b>		<b>25%</b>
<p>Attendance at the bi-weekly GM Clean Air Management meetings. Further modelling work is being undertaken to assist with the development of a revised Clean Air Plan. Assisting with the commissioning of 4 new Air Quality monitoring stations for the borough. Promoted the 'Better Burn' campaign.</p>				
<b>N2304</b>	<b>Deliver improved and innovative service delivery across Council through roll out of Office 365</b>	<b>31 March 2024</b>		<b>53%</b>
<b>Ref.</b>	<b>Name</b>	<b>Due</b>	<b>Status</b>	<b>% Complete</b>
<b>NS2304.A</b>	<b>Complete implementation of the Microsoft infrastructure</b>	<b>30 April 2023</b>		<b>100%</b>
<p>Initial infrastructure has been deployed with the delivery partner.</p>				
<b>NS2304.B</b>	<b>Implementation of the nine identified projects within the Office 365 programme of work</b>	<b>31 March 2024</b>		<b>40%</b>
<p>Three of the initial work streams have been completed. Work is currently being undertaken on the migration of Exchange mailboxes to the Cloud</p>				
<b>NS2304.C</b>	<b>Review impact and further opportunities for Artificial Intelligence</b>	<b>31 December 2023</b>		<b>20%</b>
<p>The initial AI opportunities identified by PWC are being reviewed and these will then be re-prioritised and an implementation plan will be drafted for approval.</p>				
<b>N2305</b>	<b>Assess and ensure that the council reviews and maintains robust security through appropriate controls and monitoring</b>	<b>31 March 2024</b>		<b>65%</b>
<b>Ref.</b>	<b>Name</b>	<b>Due</b>	<b>Status</b>	<b>% Complete</b>
<b>NS2305.A</b>	<b>Raise user awareness via a continued programme of work including conducting two phishing campaigns during 2023/24</b>	<b>31 March 2024</b>		<b>45%</b>
<p>First phishing campaign of period, follow up training being rolled out was conducted in June 2023</p>				





Action Plan		Due Date	Status	% Complete
<b>NS2305.B</b>	<b>Achieve ISO27001 compliance</b>	<b>31 December 2023</b>		<b>65%</b>
Further work to achieve compliance has been achieved in the period				
<b>NS2305.C</b>	<b>Ensure an Incident Management Team with relevant membership is in place to deal with a cyber-security incident</b>	<b>31 August 2023</b>		<b>80%</b>
Representatives of each Service area have been identified to form part of an Incident Management Team. Work is being undertaken to prioritise which applications and services need to be brought back on line in the agreed timelines. The Mighty Oak project is aligned to this priority				
<b>NS2305.D</b>	<b>Achieve Cyber Security Essentials Accreditation and continue to maintain systems in line with good practice</b>	<b>30 November 2023</b>		<b>70%</b>
Accreditation is progressing with further clarity having been sought from the Assessor.				
<b>N2306 Implementation and roll out of a CRM solution to improve the customer journey when interacting with the Council</b>		<b>31 January 2024</b>		<b>60%</b>
Ref.	Name	Due	Status	% Complete
<b>NS2306.A</b>	<b>Requirements gathering and procurement exercise to identify preferred solution</b>	<b>30 June 2023</b>		<b>80%</b>
Two suppliers have been selected to enter the final procurement stage, demonstrations are to be held w/c 10/07 with a preferred supplier to be announced by the end of July 23				
<b>NS2306.B</b>	<b>Implementation of CRM solution and roll out to staff in phase one.</b>	<b>31 December 2023</b>		<b>60%</b>
Once the preferred supplier has been awarded the contract, a detailed implementation plan for each of the phases will be made available.				
<b>NS2306.C</b>	<b>Development of management information reports</b>	<b>31 January 2024</b>		<b>40%</b>
Information management reports are being scoped and these will be prioritised as part of the phased implementation.				







Action Plan		Due Date	Status	% Complete
<b>N2307 Facilitate the refresh of the Rochdale Safer Communities Partnership Community Safety Plan</b>		<b>31 March 2024</b>		<b>27%</b>
Ref.	Name	Due	Status	% Complete
NS2307.A	<b>Retrieve adequate statistical data from statutory partners to facilitate the undertaking of a statutory Strategic Needs Assessment</b>	<b>30 June 2023</b>		<b>50%</b>
GMP have provided some statistical data but more is required to get a better understanding of wider crime issues and demand on system. Public Health are also supporting the RSCP with the undertaking of a strategic needs assessment for serious violence. Data and analysis from this work to be fed into this strategic needs assessment.				
NS2307.B	<b>Analyse and interpret the data and findings to inform the Strategic Needs Assessment</b>	<b>31 August 2023</b>		<b>30%</b>
Data is being analysed by the partner agency that have provided it. GMP are in the process of providing additional statistical data to help inform assessment				
NS2307.C	<b>Analyse and report on the outcomes of the statutory Strategic Needs Assessment to inform the community safety approach</b>	<b>31 October 2023</b>		<b>20%</b>
Analysis continues to be undertaken as data is provided by partner agencies. Next RSCP board meeting is on 24th July in which partners will need to help develop the strategic plan as part of a planned workshop.				
NS2307.D	<b>Support the development and implementation of a refreshed Community Safety Plan to meet relevant statutory responsibilities</b>	<b>31 March 2024</b>		<b>10%</b>
Draft plan being produced as priorities are identified following the sharing of data from partner agencies				
<b>N2S08 Expand and embed additional services available for residents via “Our Rochdale” and increasing the scope service provision</b>		<b>31 March 2024</b>		<b>16%</b>
Ref.	Name	Due	Status	% Complete
NS2308.A	<b>Engagement with Adult Social Care to scope collaborative service delivery on tasks that fall within “Our Rochdale”</b>	<b>31 October 2023</b>		<b>40%</b>
Started engagement with ASC and following several conversation a workshop has been set up for WC 26/6/23. This will include colleagues from ASC and Contact Centre with an object to scope opportunities the new 'Our Rochdale' line				
NS2308.B	<b>Engagement with Children’s Services to scope collaborative service delivery on tasks that fall within “Our Rochdale”</b>	<b>31 October 2023</b>		<b>10%</b>







Action Plan		Due Date	Status	% Complete
Started initial conversations with children services				
<b>NS2308.C</b>	<b>Engagement with Charities, Voluntary and community services to scope collaborative service delivery on tasks that fall within "Our Rochdale"</b>	<b>31 March 2024</b>		<b>0%</b>
No update				
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<b>N2309 Develop and deliver reform and prevention programmes to reduce the impact of poverty, poor health and crime on communities and people facing disadvantage or experiencing inequalities in the borough of Rochdale</b>		<b>31 March 2024</b>		<b>41%</b>
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Ref.	Name	Due	Status	% Complete
<b>NS2309.A</b>	<b>Undertake merger of Prevention Workers into Adult Care</b>	<b>30 September 2023</b>		<b>25%</b>
The prevention team in Adult Care aims to go live in September. The team have commenced work through interim arrangements in preparation.				
<b>NS2309.B</b>	<b>Develop and deliver year 1 of a prevention reform programme through, e.g. Live Well</b>	<b>31 March 2024</b>		<b>25%</b>
Bid submitted and arrangements / pre work in place for a programme commencing in September 23				
<b>NS2309.C</b>	<b>Complete Boroughwide Good Help programme and develop legacy programme</b>	<b>30 September 2023</b>		<b>10%</b>
Some delays with the final report due to staff shortages in the national team. Still on track to complete by deadline.				
<b>NS2309.D</b>	<b>Deliver MEAM system change programme including delivery of year 3 Changing Futures GM innovation site.</b>	<b>31 March 2024</b>		<b>25%</b>
Programme is underway and all on target. Team leader has been off sick this quarter but we've been able to cover from Strategic Housing / prevention.				
<b>NS2309.E</b>	<b>Undertake regulation and inspection experiment with GM colleagues, Ofsted, CQC and HMIP</b>	<b>31 March 2024</b>		<b>25%</b>



Action Plan		Due Date	Status	% Complete
Rochdale has an experiment ready to go - awaiting confirmation from GMCA, Ofstead and CQC.				
<b>NS2309.F</b>	<b>Complete DVV international exchange programme on trauma informed English language provision.</b>	<b>30 June 2023</b>		<b>100%</b>
Project concluded in June. Follow up conference in Berlin, October 23 and some spin off work with urban diplomacy is happening. Potential feed in to community led resilience project (DHLUC funding)				
<b>NS2309.G</b>	<b>Complete CCIN Policy Lab on Democratising Policy Solutions with Rochdale BC as the lead authority.</b>	<b>30 September 2023</b>		<b>80%</b>
Content has been gathered and synthesis / writing planned in for July. Design and print in August. Ready for launch in November.				
<b>NS2310 Develop a Local Transport Plan that brings together all the national and GM transport related strategies that are deliverable at a local level</b>		<b>31 March 2024</b>		<b>5%</b>
Ref.	Name	Due	Status	% Complete
<b>NS2310.A</b>	<b>Prepare &amp; Agree Scope</b>	<b>31 October 2023</b>		<b>10%</b>
On-going discussion to understand scope.				
<b>NS2310.B</b>	<b>Draft Plan ready for Consultation and finalisation during 24/25</b>	<b>31 March 2024</b>		<b>0%</b>
Not started				
<b>NS2311 Working with Stakeholders to improve Road Safety including the implementation of Civil Enforcement of Moving Traffic Contraventions (Traffic Management Act Part 6) and the roll out of 20mph speed limit across all the Borough's adopted residential roads.</b>		<b>31 March 2024</b>		<b>20%</b>
Ref.	Name	Due	Status	% Complete











Action Plan		Due Date	Status	% Complete
<b>NS2311.A</b>	<b>Implement first Pt6 site.</b>	<b>31 January 2024</b>		<b>25%</b>
Act is currently on target to be laid before Parliament in July - Surveys are in place and first site selected. Paper being prepared for Cabinet approval				
<b>NS2311.B</b>	<b>Identify and Engage on further sites for implementation during 24/25</b>	<b>31 March 2024</b>		<b>10%</b>
Act is currently on target to be laid before Parliament in July - Surveys are in place and first site selected. Paper being prepared for Cabinet approval				
<b>NS2311.C</b>	<b>Upgrade all Interactive Speed Sign</b>	<b>31 March 2024</b>		<b>25%</b>
Quote obtained and PID submitted to STaR. A Framework has been identified for procurement.				
<b>NS2312 Continue to promote recycling initiatives to increase the Borough's recycling rate and encourage waste minimisation and reuse.</b>		<b>31 March 2024</b>		<b>25%</b>
Ref.	Name	Due	Status	% Complete
<b>NS2312.A</b>	<b>Continue to assess the impact and on recycling and waste collections due to ongoing changes in government policy.</b>	<b>31 March 2024</b>		<b>25%</b>
<p>Rochdale and the 8 other Greater Manchester authorities (excl Wigan) make up the Greater Manchester Waste Disposal Authority (WDA). The disposal contract with SUEZ is due to end 2026, representatives from EM, the other LAs and the GMCA will meet to scrutinise the contract remains fit for purpose to deliver government recommendations on the Resource and Waste Strategy. Recycling rates for 2021/22 (latest data set available) have been published showing that Greater Manchester is leading the way with household recycling rates rising to over 50%, making it one of the best performing city-regions in the country. The national average in England is 44%. The landfill diversion rate in 2021/22 was 98.4% which means that of all the household waste collected from over 1 million households across the 9 boroughs of Greater Manchester, only 1.6% was sent to landfill. Instead, the majority of waste that cannot be recycled goes to energy from waste, where waste is burned to generate electricity. In Quarter 4 22/23 DEFRA advised all LAs that as part of the drive for consistency in collections nationally, separate weekly food waste collections were to be mandated by 2024/25. Officers have applied for a Transitional Arrangement which Ministers have approved. We have applied for the TA to be in place until March 2034 which is the longest date our current contract extensions can allow, to allow us to transition to separate weekly food waste collections. In summary this will allow us time to make decisions that reflect local need and those of the wider Waste Disposal Authority in light of other pending Resource and Waste Strategy recommendations and schemes. G9</p>				

Action Plan		Due Date	Status	% Complete
<b>NS2312.B</b>	<b>Provide report on wider DEFRA waste minimisation initiatives to inform Leadership to inform long-term Financial and other related Strategic plans.</b>	<b>31 January 2024</b>		<b>25%</b>
<p>As part of our collective work with the GMCA, we are planning for the impact of both Extended Producer Responsibility (EPR) and Deposit Return Schemes (DRS). EPR looks at moving the cost of managing packaging waste from LAs to producers, it was scheduled by central government to come into effect in April 2024, though the latest briefing suggests a likely delay. LAs will receive payments for operating services that manage packaging waste, the amount of funding we receive is yet to be determined by government. DRS currently has a planned implementation date of October 2025 and will target metal and plastic containers between 50 ml and 3 litres. Glass is currently expected to be outside of the scope of this scheme. There is potential to have significant impacts on comingled waste tonnages and roadside litter. Both of these schemes are subject to a lot of uncertainty and we will continue to review with GM colleagues and keep committee updated.</p>				
<b>NS2313 Contributions to tackling climate change</b>		<b>31 March 2024</b>		<b>32%</b>
Ref.	Name	Due	Status	% Complete
<b>NS2313.A</b>	<b>Deliver an Annual Tree planting programme involving school children where practical: Target 3,000 PA. Repeat annually until 2038 delivering 48,000 new trees in total.</b>	<b>31 October 2023</b>		<b>65%</b>
<p>1,762 trees planted so far this year as part of formal tree planting schemes across the Borough so far. Bid for 500 street and park trees submitted June 2023 waiting to hear. Other projects under development. EM Service 2 for 1 tree replacements when tree felled due to H&amp;S reasons yet to be added. Data excludes 2,410 hedgerow shrubs. There is no data how much carbon a hedgerow captures compared to a tree because it depends if the hedgerow is managed or left to naturalise, plant species etc. but it is scientifically accepted that hedgerows do capture carbon.</p>				
<b>NS2313.B</b>	<b>Carry out formal review and deliver proposals for Bowlee Garden Nursery</b>	<b>31 March 2024</b>		<b>50%</b>
<p>Benchmarking completed with Nottingham who have undergone same transition process. Time diaried to complete review process and build business plan ready for Capital / invest to save bid later 2023 / 24. Interim proof of concept actions under way e.g. new Bowlee manager has arranged first mobile sales at N1R and is sorting practicalities for mobile sales at events. As well as the plant sales at these mobile locations it also raises public profile Bowlee Nursery for sales. Review under way bedding internal production expected to free up space in polytunnels for growing for sale to public.</p>				
<b>NS2313.C</b>	<b>Assess all greenspaces to map out opportunities to alter current site maintenance. With view to delivering strategy adoption to move away from standard grass mowing at suitable sites.</b>	<b>30 November 2023</b>		<b>25%</b>
<p>List of sites identified and Informal Ward Member consultation about specific sites due to commence July 2023. Time diarised to draft Townships update Report. Conversation started with Estates to confirm process for ratifying decision to amend maintenance regime July 23.</p>				
<b>NS2313.D</b>	<b>Work with New Green Champions to agree targets for reducing carbon emissions through review of specification and route optimisation for Street Cleansing Operations.</b>	<b>31 March 2024</b>		<b>25%</b>
<p>Evaluating routing with ISL, involving large sweeper routing and litter bin routing using route scenarios to reduce mileage on vehicles. Identifying best ways of sweeping and emptying of litter bins. Using efficient frequencies and best use of operatives.</p>				

Action Plan		Due Date	Status	% Complete
<b>NS2314 Carry out a review of Bereavement services</b>		<b>31 March 2024</b>		<b>68%</b>
Ref.	Name	Due	Status	% Complete
NS2314.A	<b>Deliver Long-term strategy to ensure burial provision for all faiths is in place for at least next 15 years</b>	<b>31 March 2024</b>		<b>10%</b>
Review completed. Identified need for burial provision on next 8 years for Middleton and Denehurst. All other Cems have at least 15 years. Will need to possibly employ consultant / project manager to source further land for Muslim burials - Middleton already has land identified for cemetery extension				
NS2314.B	<b>Deliver business case following review of current crematoria provision to deliver reliability, reduce emissions and reduce costs of the service.</b>	<b>30 November 2023</b>		<b>75%</b>
Basic outline of proposal completed. New cremators with full Nox abatement being installed for reliability and compliance with emissions completion Spring 24. Proposal to potentially move all cremations to Rochdale once completed. Member approval needed plus additional funding to re-develop Middleton Chapel/Crematorium				
NS2314.C	<b>Deliver a business case for memorial sales to further increase value for money to our residents whilst also providing a competitive, high-quality commercial offer.</b>	<b>30 November 2023</b>		<b>80%</b>
West Lodge and Memorial garden completed. Will open late Summer. Gardens being developed in Heywood and other options in Middleton. Middleton New Cemetery will have wider range of options.				
<b>NS2315 Continue to modify the homelessness prevention strategy in line with legislative changes, GM and national priorities</b>		<b>31 March 2024</b>		<b>10%</b>
Ref.	Name	Due	Status	% Complete
NS2315.A	<b>Review and adjust strategic priorities including issues relating to the provision and use of temporary accommodation and access to appropriate move-on housing, in light of increasing pressures from Out of Borough placements and asylum provisions.</b>	<b>31 October 2023</b>		<b>10%</b>
The key drivers for homelessness and housing need in Rochdale are varied and complex, including from significant population growth; affordable housing supply not keeping pace with unprecedented demand, low housing void rates, and lack of turnover in social housing sector. Higher rents in the Private Rented Sector and significant changes to the benefits system through the government's welfare reform act continue to impact upon financially challenged households. This has driven demand for				

Action Plan	Due Date	Status	% Complete
<p>more use of Temporary Accommodation, creating an overspill into Bed and Breakfast use, to ensure legal obligations are met with the pace in which demand is coming through the front door. The period of time households can expect to live in temporary accommodation has increased over the last 4 years. The local trend of increased homelessness and growing lack of affordable housing is mirrored both nationally and sub-regionally across GM, however, in Rochdale the increase in homelessness and in the use of temporary accommodation has been particularly acute in the last two years. One of our key strategic objectives in homelessness is around bringing all Temporary Accommodation up to a high spec standard with quality support along with improving move on in a timely manner; with an underpinning aim to have a model that is cost neutral to the authority or a reduction in Subsidy loss. 5 Point Priority Plan for B&amp;B Elimination.</p> <ol style="list-style-type: none"> <li>1. Make a commitment to end the use of B&amp;B (beyond 6 weeks, or completely)</li> <li>2. Agree the action plan for delivery</li> <li>3. Reduce placements into B&amp;B and all temporary accommodation through a phased approach:               <ul style="list-style-type: none"> <li>• Phase 1- no OOB B&amp;B placements by Winter 2023</li> <li>• Phase 2 – In Borough B&amp;B placements to exceed no more than 6 at any one time by Summer 2024</li> <li>• Phase 3 - 0 use of B&amp;B unless excessive pressures such as pandemic, severe threat of life March 2024</li> </ul> </li> <li>4. Ending the Routine Use of B&amp;B for Families with Children</li> <li>5. Develop alternative forms of TA and settled accommodation options</li> </ol> <p>However, the current housing market conditions and lack of move-on accommodation are reducing the effectiveness of the plan as pressures on the service continue to increase.</p>			
<p><b>NS2315.B Promote early intervention and prevention strategies</b></p> <p>Currently reviewing the homelessness Prevention activity and interventions to re-sharpen these tools for staff, and try and reach those at risk sooner. However some of this will need an additional financial envelope to achieve on any form of scale. There are many external factors such as Sec 21, cost of living that impact on the outcome of prevention activity. A review of the homelessness strategy with a clear focus on prevention will take place this year, however the review of the strategy will inevitably highlight the shortfalls in our ability to deliver local prevention activities due to the escalating external economic factors that are pressuring the affordability of housing.</p>	31 March 2024		10%
<p><b>NS2315.C Review approach through regional strategy sub group</b></p> <p>There is little activity from the GMCA on homelessness strategy sub groups. RBC strategic Lead now attends GM homelessness Programme Board chaired by Andy Burnham, to influence the direction of travel with a view to taking a ‘whole system’ approach on homelessness and drive the vision of supply of affordable housing.</p>	31 October 2023		10%

Action Plan		Due Date	Status	% Complete
<b>NS2316 Modify the Council's Housing Allocations Policy and Scheme to meet statutory requirements and maximise the use of housing stock in the borough</b>		31 March 2024		20%
<b>Ref.</b>	<b>Name</b>	<b>Due</b>	<b>Status</b>	<b>% Complete</b>
NS2316.A	<b>Issue an interim policy adjustment statement to take account of market changes and service delivery changes</b>	31 October 2023		25%
<p>Work is ongoing with agreed new direction of travel through a purposive task and finish group under Overview &amp; Scrutiny. The projected date will not now be met as the envisaged process has been superseded by the O&amp;S timetable. Members will be consulted on proposed changes to the Housing Allocations Policy this calendar year, with statutory consultation with stakeholders to be undertaken in the New Year following the planned report to O&amp;S committee in January 2024.</p>				
NS2316.B	<b>Continue to implement service development in light of increasing demand and reducing rehousing opportunities</b>	31 October 2023		25%
<p>The projected date will not be achievable as the pressures on the service are slowing the progress of service development. Demand and supply continue to be in opposition and work across the whole of the service feeds into this area.</p>				
NS2316.C	<b>Review housing outcomes under interim policy adjustment and changes to service delivery</b>	31 March 2024		10%
<p>Forms part of the O&amp;S piece of work</p>				
<b>NS2317 Accelerated Housing Programme</b>		31 March 2024		31%
<b>Ref.</b>	<b>Name</b>	<b>Due</b>	<b>Status</b>	<b>% Complete</b>
NS2317.A	<b>Apply recommendations and action plan from consultant study to identified sites to influence the delivery of higher value housing</b>	31 March 2024		50%
<p>We continue to identify potential sites for both Higher Value Housing and Affordable Housing</p>				

Action Plan	Due Date	Status	% Complete
<b>NS2317.B</b> <b>Generate additional land for development across all housing sectors – review outputs</b>	31 March 2024		20%
<p>This forms a core piece of the Growth teams work, with regular review of additional land measures.</p>			
<b>NS2317.C</b> <b>Maximise accessible housing delivery across all tenures through engaging with RPs, developers and funders</b>	31 March 2024		25%
<p>Each project is reviewed against accessibility opportunities, through RP engagement, Strategic Partnerships and within development projects. The housing market remains problematic with reduced affordability due to rising private sector rents, inflation affecting build costs and therefore the viability of new build schemes, higher mortgage rates reducing house-buyers’ borrowing limits, RPs and lenders implementing ever more stringent affordability tests which are excluding people from the market, coupled with the lowest levels of social-rented housing availability. These systemic, country-wide failures of the housing market are hampering our attempts to maximise accessibility, especially for groups that the mainstream housing market does not cater for, for example those with disabilities, large families and singles with affordability issues</p>			