
























Action Plan		Due Date	Status	% Complete
E2301 Consult, engage and involve all our communities to ensure their economic needs are addressed in our plans to grow and regenerate the Borough		31 March 2024		41%
Ref.	Name	Due	Status	% Complete
E2301.A	Develop the Asian Business Network and encourage regular events	31 October 2023		50%
Working with BiTC who have already established a network.				
E2301.B	Recruit a minimum of 40 volunteer tour guides, representative of and from the local community for reopening of Rochdale Town Hall	31 December 2023		50%
There was a volunteer event held in May which was attended by 83 interested people. Interviews are being held with everyone who's shown an interest and an event will be held 13th July for everyone who has signed up to offer different types of training such as in public speaking and designing tours.				
The team are working towards the above target, and all is going to plan.				
E2301.C	Reduce digital inequalities by providing free broadband to the most deprived neighbourhoods and support residents to gain digital skills to improve lives through access services and opportunities	31 March 2024		25%
The Mesh Network is providing free civic WIFI to 4000 households in College Bank, Lower Falinge and Freehold. A scoping exercise has taken place in Darnhill to develop a new network in the area which is being supported by Guinness Partnership. In Q1 we supported 215 residents with digital skills, 58 people with free data and loaned 52 devices via the digital library service.				
E2302 Create high quality jobs and opportunities for all residents		31 March 2024		27%
Ref.	Name	Due	Status	% Complete
E2302.A	Support the development of an improved higher level educational offer with partners	31 March 2024		25%
Support with capital funding is being provided by the council to assist Hopwood Hall College have a designated space to deliver more HE courses linked to our growth sectors. We are currently helping shape the college's Level 3 offer based on identified need for people in and out of work.				
E2302.B	Enable residents to access support programmes and move into good quality employment	31 March 2024		25%
Q1 job entry targets met (across 3 contracts). Supported 782 people through the Single Access Point and Drop Ins. Supported 68 people straight into good quality jobs				


Action Plan		Due Date	Status	% Complete
E2302.C	Develop an all age skills strategy to improve the qualification and skills levels of residents	31 December 2023		33%
<p>The preparation of our All Age Skills Strategy will follow on from the development of a GM wide 'Local Skills Improvement Plan' (LSIP). The development of this LSIP is in progress.</p>				
E2303 Attract inward investment and support business growth		31 March 2024		37%
Ref.	Name	Due	Status	% Complete
E2303.A	Complete Atom Valley MDZ Delivery Plan	30 June 2023		75%
<p>The updated AV MDZ business plan will be re-submitted to the AV MDZ board for discussion at their meeting on 11-Jul-23. It is anticipated that the plan will be signed off then.</p>				
E2303.B	Support companies locating to Rochdale or expanding within the Borough	31 March 2024		25%
<p>Continuing to liaise with developers and property agents to support companies looking to relocate</p> <p>Responded to 91 enquiries during Q1 23-24.</p>				
E2303.C	Deliver an inward investment campaign to attract advanced manufacturing companies to Rochdale	31 December 2023		33%
<p>Match funding has been secured from GMCA / WYCA & NPL to support raising capital for the AMPI Project. A role will be advertised in July with a report delivered by October.</p>				
E2303.D	Produce Atom Valley investment case branding, communications and marketing strategy	31 October 2023		40%
<p>Work continues with Marketing Manchester, Oldham and Bury to add information to the website. We are waiting to hear if funding will be available to enable us to plan for MIPIM and UKREiiF</p>				
E2303.E	Maximise strategic relationships with regional and national investment and promotion partners	31 March 2024		25%
<p>Planning underway for a partnership meeting in Oxford in September with key stakeholders to discuss approach to skills</p> <p>Team attended UKREiiF and promoted Atom Valley</p>				

Action Plan		Due Date	Status	% Complete
<p>Meetings held with Northern Powerhouse Partnership</p> <p>Rochdale is pilot for Productivity Institute work on levelling up capitals.</p>				
E2303.F	Deliver creative sector support programmes	31 March 2024		25%
<p>Rochdale is one of 54 Arts Council England (ACE) Priority Places, offering a three-year programme of support to increase engagement in the arts, culture and creative industries. A Priority Place Plan bid for £500k is being developed to submit to Arts Council England in the late autumn. This will support further development of the borough's visitor and cultural economy.</p> <p>A Culture & Placemaking Team has been established within the RDA. Applications have now opened for 3 new roles funded by UKSPF: Head of Culture and Placemaking, Visitor Economy Officer and an Events and Creative Programmes Assistant.</p>				
E2304 Create high quality, sustainable and healthy places		31 March 2024		28%
Ref.	Name	Due	Status	% Complete
E2304.A	Adopt the GM Places for Everyone Plan	31 December 2023		55%
<p>Examination in Public continues with a further public hearing session scheduled in Q2, after which the Inspectors' report is anticipated. Upon receipt, the 9 districts will present reports to Overview & Scrutiny / Cabinets to authorise the next stage of the public consultation.</p>				
E2304.B	Progress delivery of the Rochdale Rail Corridor Programme.	31 March 2024		25%
<p>Littleborough - Strategic Outline Business Case prepared for Streets For All – currently with TfGM for approval.</p> <p>Rochdale - Planning Application submitted for Station Square. Procurement of design team commenced for Corner Plot. Negotiations commenced with land owner for site assembly at station south. Consideration of options for delivery at Station Gardens.</p>				
E2304.C	Develop a Vision and Masterplan for the Northern Gateway site	31 December 2023		33%

Action Plan	Due Date	Status	% Complete
<p>The Vision for Northern Gateway is due to be agreed in Q2. Work in Q1 has continued to refine the Vision and ensure it ties in with the emerging Atom Valley vision.</p>			
<p>The Joint Venture in partnership with the Bury and Rochdale Councils are developing the comprehensive masterplan (requirement of PfE) for the site. The masterplan is required to be signed off by either Portfolio Holder or Cabinet before a Planning Application can be submitted.</p>			
E2304.D	Deliver a mix of high quality homes to the Borough housing needs	31 March 2024	 25%
<p>Construction continues at key brownfield sites including Royle Road & Nixon Street, Castleton whilst work started on two new sites to build 16 affordable homes in Middleton and 43 affordable apartments in Heywood. Site for larger, higher value family homes also continue to progress including Sladen Mill, Littleborough, Wildhouse Meadows and two phases at South Heywood.</p>			
E2304.E	Issue options consultation on Local Plan	31 March 2024	 10%
<p>Integrated Assessment scoping report, a part of the evidence base for issues and options consultation has been completed in draft. Further work to prepare for issues and options consultation will commence in Quarter 2 following closure of the Places for Everyone Examination in Public in July 2023.</p>			
E2304.F	Deliver creative and culture identity, website & digital assets	31 March 2024	 25%
<p>High Streets Task Force have been engaged and are holding a workshop in July to review the Rochdale Borough identity and share examples of best practice.</p>			
<p>Better have been appointed to develop a culture and creativity focused brand for Rochdale Borough.</p>			
E2304.G	Progress delivery of physical projects located within Atom Valley	31 March 2024	 25%
<p><u>Kingsway Business Park</u></p>			
<p>Plot G, 'Urban Park' Speculative Industrial Units – the 4 medium sized units completed in late 2022 are now all occupied, with 3 of the 4 companies new to the Borough, and will bring over 100 jobs.</p>			
<p>Plot I, 'Monarch 330' Industrial Unit (Danish Crown Bacon) – fit out works continue at this 328,000 sq ft unit and are due to complete in Autumn 2023, and will create an estimated 300 new jobs.</p>			
<p>Plot M, 'Imperial' Speculative Industrial Units – Construction work is ahead of programme on this 3 large unit speculative scheme, with practical completion due in July. Unit sizes are 47,000 sq ft, 75,000 sq ft and 165,300 sq ft.</p>			
<p><u>Stakehill Industrial Estate</u></p>			







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<p>Stakehill 185, a new build for the sporting memorabilia suppliers Fanatics, is on course to complete in summer 2023.</p> <p>A Strategic Outline Business Case has been prepared for the Stakehill allocation within the Places for Everyone Joint Development Plan, which can be used to support future funding bids and development aspirations.</p> <p>Stakehill Business Improvement District continue to undertake activities including the installation of new directional signage and maps within the estate, CCTV improvements and sourcing training courses suitable for businesses.</p> <p><u>South Heywood</u></p> <p>Work has recently commenced on the extension to the South Heywood J19 Link Road. This involves the widening of Pilsworth Road between the entrance to Heywood Distribution Park and the junction with Moss Hall Road. Expected completion spring 2024.</p> <p>Construction of the first two phases of new housing is ongoing on sites adjacent to Manchester Road. These developments are by Bellway Homes and Anwyl Homes, with first completion due in summer 2023.</p> <p><u>Northern Gateway</u></p> <p>Work is continuing to develop the SRN access for Northern Gateway, and a partnership with National Highways is to be set up in Q2 at the request of NH.</p> <p>Local Highways mitigation's are being developed alongside the SRN plans with a view to enabling early phases of development from M66 J3 and Pilsworth Road.</p>			




E2305 Create vibrant Town Centres	31 March 2024		21%
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Ref.	Name	Due	Status	% Complete
E2305.A	Progress delivery of Heywood Town Centre Masterplan projects	31 March 2024		25%







Significant progress is being made with delivery of key projects to support the implementation of Heywood Town Centre Masterplan.






In respect of the CRSTS led 'Streets for All' and 'Quality Bus Corridor' scheme, an SOBC is now in place and approval will be shortly sought to draw down funding to progress to consultation and OBC stage. Discussions have also continued with the applicants proposing to redevelop the former Marina Ropes site where significant improvements have been secured in the layout and design of new homes.


Action Plan		Due Date	Status	% Complete
<p>Work is also progressing to prepare the planning application for the scheme to improve Heywood Civic Centre. SPF funding also secured to enable further work on other aspects including the potential design of new public realm for Peine Square.</p>				
E2305.B	Progress delivery of Littleborough Station Masterplan projects	31 March 2024		25%
<p>Strategic Outline Business Case prepared for Streets For All, currently with TfGM for approval.</p>				
E2305.C	Progress delivery of Middleton Town Centre Masterplan projects	31 March 2024		25%
<p>Significant progress is being made with delivery of key projects to support the implementation of Middleton Town Centre Masterplan. Work will shortly be commencing to develop an East Side Supplementary Planning Document. Consultation has commenced in respect of proposals to convert and redevelop Warwick Mill and London House. Consultants have been commissioned to support the development of the SOBC for the CRSTS 'Streets for All' scheme.</p>				
E2305.D	Progress the delivery of Rochdale Town Centre Investment Programme	31 March 2024		25%
<p>Rochdale Riverside - New Asset and Property Managers have settled in well. Unit 1 has been let to Starbucks with estimated opening 1 July. Serious interest in Units 21 & 21a from a national bar operator.</p> <p>Upperbanks - The construction of the three buildings is nearing completion, within internal fit out and work to the external areas now underway. The hotel & apartments are expected to complete in August 2023. The apartments have recently been acquired by Livingway, a Manchester-based investor, who will manage and operate the apartments. The hotel Franchise Agreement with Hilton has been completed.</p>				
E2305.E	Identify opportunities to extend the Early Evening Economy Strategy to all town centres	31 October 2023		25%
<p>Job description prepared and recruitment is underway for a Visitor Economy Officer.</p>				
E2305.F	Progress delivery of the CDF2 Creative Innovation District Pilot in Rochdale Town Centre	31 March 2024		25%
<p>Initial community engagement and plan has now been completed by Local.</p> <p>Development and delivery will be led by the new Principal Cultural Officer appointed who will lead the development and delivery.</p>				
E2305.G	Adopt Town Centre Living Supplementary Planning Document	31 December 2023		0%

Action Plan		Due Date	Status	% Complete
Strategic Planning staff currently focused on final stages of Places for Everyone. Project implementation will commence in Q2.				
E2306 Make the most of our natural and historic environment and cultural assets		31 March 2024		44%
Ref.	Name	Due	Status	% Complete
E2306.A	Support the continued delivery of flood mitigation and resilience projects	31 March 2024		25%
<p>a) Continuing work to facilitate delivery of the River Roch Flood Alleviation Scheme to Full Business Case approval including planning applications, funding strategy and stakeholder consultations. Phase 1 (Littleborough) flood basin design completed with construction expected to begin early 2024. Riverstone Bridge to reopen 26th June. Ongoing works e.g. Charles Street bridge. Phase 1 works due for completion 2027 with an overlap of Phase 2 (Smithy Bridge to Rochdale), details to be confirmed.</p> <p>b) Flood and Coastal Resilience and Innovation Project (Resilient Roch) - Project Manager appointed and initial modelling, option development and preparations for roll out of property flood resilience surveys linked to energy retrofit programme in Wardleworth and Littleborough underway. Survey programme expected to begin July 2023. Properties on Todmorden Road acquired for Littleborough community flood hub and remedial work underway with internal refit plans to be developed Summer 2023.</p> <p>c) Final report for Flood Poverty project in preparation - due for publication Autumn 2023.</p>				
E2306.B	Progress key improvement projects to local cultural and historic areas (Heywood Civic & Touchstones, Hopwood/Tonge Hall)	31 March 2024		33%
<p>Heywood Civic - £696k Arts Council Funding and RBC Match Funding Secured. Design Team has been appointed and RIBA Stage 1 Design is complete. Wider Stakeholder Engagement Session with specialist building users is taking place in June 2023 to assist with co-design process between YourTrust, Cartwheel Arts & RDA. Planning Submission Targeted for Summer 2023</p> <p>Touchstones - RIBA Stage 3 has completed and a planning application has been submitted. Work is continuing straight into RIBA Stage 4 to meet funding deadlines. Soft market testing has begun to confirm the proposed procurement strategy.</p> <p>Hopwood Hall - Phase 2 Emergency Works complete. Heritage at Risk (Phase 3 Emergency Works) and Hamish Ogden Foundation (heritage skills workshops) grant applications being prepared by the RDA with expected July 2023 submission dates. NLHF fund grant application being prepared concurrently by the Hopwood Foundation. Wider site masterplan prepared pending final acceptance by Hopwood Hall College</p>				

Action Plan		Due Date	Status	% Complete
<p>Tonge Hall - Site visit and meeting with the newly formed Friends Group to take place in July 2023. Work has continued on CAD drawings for a replacement weather-proofing structure.</p> <p>Drake Street Heritage Action Zone - PSiCA grant offer deadline has now passed, with final grant offers made to five properties including Champness Hall, The Flying Horse Hotel, 14-16 Drake Street (Butterworth's), 22 Drake Street (Makin Dixon) and 65 Drake Street (Rocks Off). The process to claim owner contributions for the South Parade / Drake Street Property Improvement Scheme has now commenced. Work on the HAZ close down remains ongoing, with close down, celebration and evaluation activities in preparation.</p>				
E2306.C	Progress refurbishment of Rochdale Town Hall, Town Hall Square and The Slopes	30 November 2023		75%
<p>Rochdale Town Hall - Phase 2 of the town hall (east and central wings) are approaching a series of partial possessions starting in late July/early August and ending in November. These are slightly delayed due to, firstly, the additional works in the Great Hall and secondly by the late high voltage connection by ENWL. The project team is working closely with the RBC operational team to ensure a smooth handover process. Phase 3 (west wing) is currently being negotiated and will proceed as an extension to Phase 2 contract.</p> <p>Rochdale Town Hall Square - The team are working towards a handover towards the end of July for the majority of the public realm. We are planning a series of PR opportunities to publicise the completion of this work.</p> <p>The Slopes - Broadfield Park Slopes is in development (funded in part by NLHF) and is not anticipated to start on site until later in 2024. A community dig on the slopes is planned for this summer and it is anticipated that this will be very popular.</p>				
E2307 Provide an effective and efficient portfolio of Council assets		31 March 2024		28%
Ref.	Name	Due	Status	% Complete
E2307.A	Review the Council's property portfolio to improve asset use, identify development opportunities and to realise capital value and maximise financial return	31 October 2023		40%
<p>Terms of Reference prepared and agreed. Project group being set up with proposed members identified. Suitability surveys completed. Funding secured for additional staffing resource.</p>				
E2307.B	Review the Council's industrial estates portfolio to improve asset use, identify development opportunities, realise capital value and maximise return	31 March 2024		25%
<p>Rent collection for the quarter is 82%.</p> <p>33 smart leases in total have been completed, 8 are with legal.</p>				

Action Plan		Due Date	Status	% Complete
Condition surveys have been undertaken for 3 remaining estates				
E2307.C	Identify a portfolio of Council assets to support the Council's climate change strategy and initiatives	31 March 2024		25%
Work is ongoing and is also linked to the review of EM assets. This work will be supported as part of the wider asset review work to be undertaken				
E2307.D	Support work to decarbonise the Council's portfolio of assets	31 March 2024		25%
Work is ongoing and is also linked to the review of EM assets. This work will be supported as part of the wider asset review work to be undertaken				
E2308 Maximise income for the Council		31 March 2024		25%
Ref.	Name	Due	Status	% Complete
E2308.A	To deliver savings through workplace rationalisation	31 March 2024		25%
Suitability surveys have been carried out on the Council's operational buildings. A number of new occupiers have moved into N1R generating additional income for the Council. It is anticipated that further opportunities for improved utilisation will be identified as part of the asset review.				
E2308.B	Increase the number of Council assets reviewed for disposal	31 March 2024		25%
It is anticipated that the asset review to be undertaken will identify assets for possible disposal				
E2308.C	Acquisition and development of properties to meet the Council's strategic and financial objectives	31 March 2024		25%
This is ongoing and acquisitions will be made as and when opportunities are available. Maclure Road shops have been acquired to support the Station Square Development.				
The URC in Littleborough is to be acquired to support the Littleborough town centre masterplan A site has recently been acquired at auction securing long term access to Council owned land used for sporting activities. Work has commenced with Strategic Planning and Strategic Housing to identify strategic acquisitions as part of the Heywood, Middleton and Littleborough Masterplans.				

Action Plan		Due Date	Status	% Complete
E2308.D	Support transformation through additional planning and building control income	31 March 2024		25%
<p>The Building Control service continues to focus on income growth and generation with a particular focus on supporting LABC colleagues with major project plan checking.</p> <p>The Planning service continues to work with developers to negotiate new PPAs where possible but due to the challenges around loss of a number of experienced staff to the private sector, discretionary income from PPAs has reduced in Q1 compared with 2021 and 2022. The service is securing additional staff to support management and allow staff to focus on income generation through PPAs.</p>				
E2309 Capitalise on funding opportunities to support economic growth.		31 March 2024		33%
Ref.	Name	Due	Status	% Complete
E2309.A	Develop a pipeline of priority investment projects to maximise our share of national and locally devolved funding programmes	31 August 2023		50%
<p>Priority project list prepared and submitted to the GMCA to support the Atom Valley Growth Location and which includes various town centres as well as strategic employment sites.</p>				
E2309.B	Secure investors/funding partners for priority sites.	31 March 2024		25%
<p>Progress made on a number of key sites.</p> <p>Discussion have continued with the professional team in respect of Warwick Mill. Discussions have also taken place with two national commercial developers over potential investment projects.</p>				
E2309.C	Create business cases for Atom Valley infrastructure projects and town centres , including Levelling Up Partnerships and Brownfield Land Fund funding	31 December 2023		25%
<p>Work underway to support Atom Valley key projects and development of various business cases to support infrastructure investment. Meeting with DHLUC in respect of LUPs. Sites submitted to GMCA for Brownfield Land Fund</p>				
E2310 Deliver high quality and effective Council services		31 December 2023		33%

Action Plan		Due Date	Status	% Complete
Ref.	Name	Due	Status	% Complete
E2310.A	Procure new customer led digital software across Planning and Building Control to improve customer experience, remote working capability and automation	31 December 2023		33%

Extensive planning carried out between the Planning and Building Control services and ICT to understand existing processes and requirements for the new system. Soft market testing and close contact with Salford CC planning team (to share their experiences of having just completed a similar review of their Planning/BC ICT needs) has enabled indicative capital figure to be identified for a new, cloud based database/DMS system. Discussions around ongoing annual costs and whether these could be supported through transformation still underway. Separate work streams to synchronise with new corporate CRM system and PWC Transformation Programme (digital support) having to be considered simultaneously. Focus is on progressing to a formal procurement exercise.